19

History of Value Creation

Satellite Company, Inc., was estab-

lished along with Space Communica-

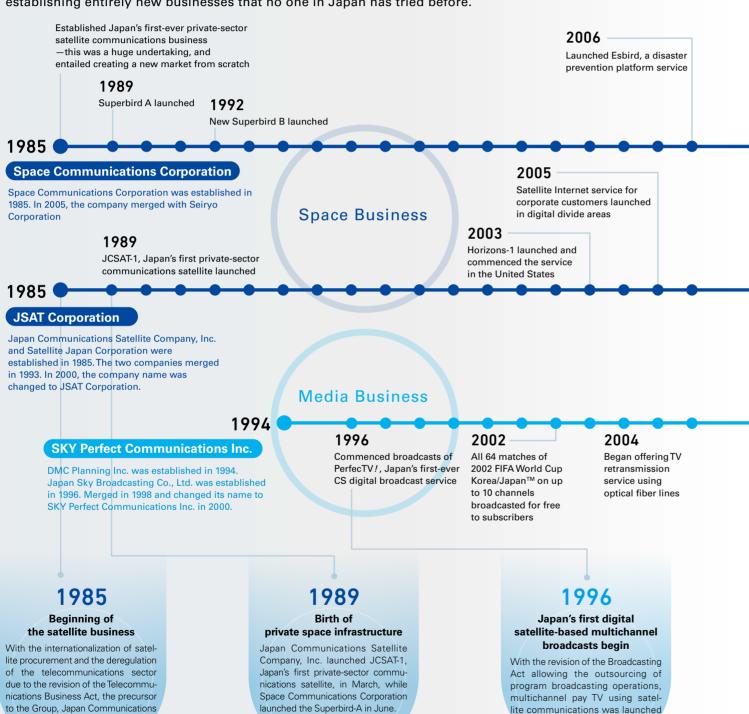
tions Corporation and Satellite Japan

Corporation in 1985.

The SKY Perfect JSAT Group: A Proven Track Record

The unknown no one had attempted before.

In 1989, SKY Perfect JSAT took its first leap forward by doing the unprecedented—launching Japan's first private-sector communications satellite. Since then, it has continued to place itself in uncharted territory, establishing entirely new businesses that no one in Japan has tried before.



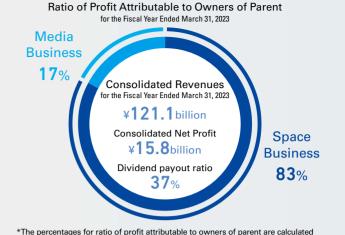
as well.

Number of Satellites The Most in Asia 16 SKY PerfecTV! Subscribers*

FTTH connected households Approx. 2.64 million As of March 31, 2023

*Total number of subscriptions for

Approx. 2.88 million





2007

The birth of SKY Perfect JSAT

In 2007, SKY Perfect Communications

Inc. and JSAT Corporation merged to

form a joint holding company, SKY

Perfect JSAT Corporation. The fol-

lowing year, the name of the holding

company was changed to SKY Per-

fect JSAT Holdings Inc. In October

2008, the three companies merged

to form SKY Perfect JSAT Corpora-

tion, which remains the name today.

 Commenced provision of marine broadband services for shipping vessels

· Commenced provision of Wi-Fi links for aircraft

· Satellite connections commenced provision of charge for Great East Japan Earthquake reconstruction

- Launched Horizons 3e, the Group's first HTS
- · Commenced offering the SKY PerfecTV! Basic Plan

• Commenced provision of Spatio-i space intelligence service

- Launched JCSAT-1C, the Group's second HTS

2022 2023

 Began distribution of all Central and Pacific League professional baseball games

2021

- Commenced provision of the SPOOX service Commenced distribution of SKY PerfecTV!

2022

• Established Space Compass, a joint venture with NTT

2030

- 5,000

2018

Formulation of the Group Mission

To meet the challenge of creating new business domains, we redefined our role and established the SKY Perfect JSAT Group Mission "Space for your Smile."

2022

A new phase -looking toward 2030

2019

We will develop technologies and services in both the Space Business and the Media Business, and make investments on an unprecedented scale so that we can meet challenges head-on as we approach 2030.