5



# **SKY Perfect JSAT Guide**

March 2025



Company Overview
 Management Strategy
 Space Business
 Media Business
 Sustainability

## **Company Overview**



company	SKY Perfect JSAT Holdings Inc.					
address	Akasaka Intercity AIR, 1-8-1 Akasaka, Minato-ku, Tokyo 107-0052, Japan					
establishment	April 2, 2007					
capital	¥10.172 Billion (As of July 19, 2024)					
stock exchange	Tokyo Stock Exchange Prime Market (Code 9412)					

**Group Companies** 



### Holding Company | SKY Perfect JSAT Holdings Inc. (Code : 9412)



equity-method affiliate Space Compass

### Corporate History $\sim$ 35 years of experience in the space business $\sim$



### **Space Business**

### Media Business

1985	Japan Communications Satellite Company, Inc.	Satellite Japan Corporation	Space Co Cor	mmunications poration			
1993	Japan Satelli	te Systems Inc.					
1994					DMC Planning Inc	<b>).</b>	
1995					Japan Digital Broadcast Serv	vice Co. Ltd.	
1996						Јара	n SKY Broadcasting Co., Ltd.
1998					Japan Digital Broadcas	t Service Co.	, Ltd(SKY PerfecTV!)
2000		arnoration			SKY Perfe	ect Communi	cations Inc.
	Listed on TSE (First Section)				Listed on TSE (Mothers) Shifted to First Sectior	1	
2007	Merger   S	SKY Perfect JSAT Corp	ooration	(Holding	company)   Tokyo Stock E	Exchange (	(First Section)
2008							
2000	SKY Perfect JSAT Holdings Inc. (Holding company) SKY Perfect JSAT Corporation established after the merger of SKY Perfect Communications Inc., JSAT Corporation, and Space Communications Corporation						
2022		Shift to	"Prime	Market"	of Tokyo Stock Excha	nge	

### **Our Strengths**

### **Space Business**

**Satellite Communication** 

- One of the largest satellite operators in Asia
- More than 35 years of satellite operation experience

satellites

(As of March 31, 2024)

number of satellites owned

🔊 SAT

## **Media Business**

**Satellite Broadcasting** 

One of the largest number of channels in Japan broadcasting/distribution expertise

SKY PerfecTV!

number of about subscriptions

millions subscribers (As of March 31, 2024)



**Consolidated Profit Attributable** to Owners of Parent



\*The percentages for ratio of profit attributable to owners of parent are calculated by including intersegment transactions and adjustments



Company Overview
 Management Strategy
 Space Business
 Media Business
 Sustainability

### **Business Strategy**

### The Value Creation Story to outline a growth path toward 2030 Allocate optimal management resources to realize the business vision

		Procure	De	iver Exp		and		Connect all information and emotion from space and Earth	
Manager		Providing stable communications infrastructure through high-quality satellite procurement and operation		Identif issues ar by comb te	ying customer nd solving them pining ideas and pchnology			Space Business Vision Contributing to the realization of a super-smart society by building an innovative communication network for all spaces and a global data collection network	
nent R		Achieving high economic rationality by consolidating broadcasting and distribution facilities		Pro experi from	viding new ences starting content and	8000 2000 2000		Media Business Vision Contributing to the realization of a	
esources	F N	Providing platform services which connect content and subscribers		leveraging data customer ba	ging data and tomer base			diverse and highly creative society as a platform that connects people, companies, and society	
		Improving profitabili in existing business	ty es	Exploring new business domains				For 2030 Net Income target	
		Si	over ¥25 Billion						

**Enhancing management base** 

Space business ¥21 Billion Media business ¥5 Billion

### Growth Investments (FY2022~FY2030)

### Actively promoting investments for sustainable growth beyond FY2030, along with investments in existing businesses

Exploring New Business Fields ¥120B~

**Total investments for FY2022-FY2030** 

Strengthening Profitability of Core Business

~¥180B

¥300B

Space Intelligence, Universal NTN, etc. Expansion of Optical Re-transmission Service, Connected TV

GEO satellites, ground Infrastructure Equipment replacement at SKY PerfecTV / Tokyo Media Center

> For FY2030 Net Income Target Over ¥25B

FY2030

For FY2021 Net Income ¥14.6B

### Shareholder Returns

### An annual dividend of ¥27 per share planned for FY2024



Shareholder returns totaling ¥40 Billion will be provided through dividends and flexible share buybacks over the five-year period starting from FY2022

1. Overview of SKY Perfect JSAT 2. Management Strategy 3. Space Business Overview Growth Story (Connectivity, Earth Observation, National Security, New Business Field) 4. Media Business **5.** Sustainability

### Satellite Fleet



### 17 satellites to cover from North America to the Indian Ocean







Construction in Progress

### Major Ground Facilities





### **Revenue Composition in Space Business**



### **Connectivity Business**

FY2023 Revenues ¥64.7 Billion



### **Domestic communications Area**

- Emergency Use for governments and infrastructure company
- Backhaul connections for Mobile Carriers





27%



### **Global & Mobility Area**

- Satellite communication for Asian-Pacific and North America
- In-flight Wi-Fi and Maritime communication



### **Broadcasting Area**

 Provide satellite communication for the channel operators using the SKY PerfecTV! platform service



### Space Intelligence Business



 Provide services with image data/data analysis from Earth Observation Satellites



### **Domestic communications Area**

### Emergency Use

- Satellite communication for government and companies enterprises
- Disaster recovery, communication for key locations, and BCP backup lines

### Mobile Backhaul Connections for Mobile Carriers

- Satellite connects mobile base stations with core networks
- Backhaul connections for rural area and mountainous area

### Ground Station Services for others

- Satellite Operation for Ministry of Defense, JAXA and iQPS
- Monitor communication line (as Gateway services)



Mobile Emergency Base Station at a Disaster Site



Control Room inside the Yokohama Satellite Control Center

### **Global & Mobility Area**



### Asia-Pacific and North America

- Rapidly increasing demand in Southeast Asia
- Joint operation with Intelsat in North America
- Group company in Washington D.C., branch office in Singapore, and representative office in Jakarta

### Aircraft and Vessel

• In-flight Wi-Fi and Maritime communication





### **Space Intelligence Business**



### Provide service with intelligent data analysis from Earth Observation Satellites



## 1. Overview of SKY Perfect JSAT 2. Management Strategy 3. Space Business Overview Growth Story (Connectivity, Earth Observation, National Security, New Business Field) 4. Media Business **5.** Sustainability

### **Space Business Vision**

We are actively contributing towards the realization of a Super-Smart Society by aiming to establish both an innovative communication network covering all spaces and a global data collection network.





### Market Size Forecast For the Space Industry

1,200

1,000

## 1. Overview of SKY Perfect JSAT 2. Management Strategy 3. Space Business Overview Growth Story (Connectivity, Earth Observation, National Security, New Business Field) 4. Media Business **5.** Sustainability

### Satellite Communication Market Forecast (Global)



### Satellite communication market size is expected to double to ¥4 Trillion by 2033 \* Calculate at USD 1 = ¥150



Source : Euroconsult Satellite connectivity and Video Market 2024/10

### Market Forecast : Asia-Pacific Region

5

Demand in Southeast Asia is expected to surge from the current approximately 100 Gbps to 500 Gbps by 2030



Source : Euroconsult Satellite connectivity and Video Market 2024/10

### Satellite Communication: Entering a New Stage with Universal NTN

Build Universal NTN with GEO+Non-GEO (Including HAPS) in the late 2020s
 Targets: Domestic market, Mobility (Aircraft, Vessel), and Overseas Markets

### **Competitive Advantage**

• Satellite Connectivity Business results in 35 Years

• Competitiveness in the Asia-Pacific region

- Ownership of Orbital rights and satellites to meet telecommunications demand
- Partnership with satellite operators

### **Growth Strategy & Focus Areas**

- Global alliances
- Expansion of satellite operation services for others
- National security demand

## Universal NTN



"High Speed, Large Capacity, and Easy-Access"

Build a Multi-layered Network Combining GEO, Non-GEO, and HAPS



### Launch two new satellites



Two new satellites with 20 times high capacity and provide services at a competitive price to expand market share in Asia and Oceania



**Mobility** Signed a contract for in-flight connectivity on Superbird-9



Aiming to capture significant growth of telecommunication demand towards 2030

## 1. Overview of SKY Perfect JSAT 2. Management Strategy 3. Space Business Overview Growth Story (Connectivity, Earth Observation, National Security, New Business Field) 4. Media Business **5.** Sustainability

Market Forecast (Earth Observation)

### The Market Size is Expected to Exceed ¥1 Trillion by 2030 (Approximately ¥750 Billion in by 2023)

Calculated at USD 1 =



source : Earth Observation Data and Services Market©2024 Euroconsult

### Market Forecast: By Usage



- Earth observation data sees increased demand, Focused on National Security
- Increased demand for Value-Added Services (VAS) combining geospatial information and AI analysis using earth observation data, driven by private sector



source: Earth Observation Data and Services Market©2024 Euroconsult

Space Intelligence Business Strategy



# Meet National Security Demand Expand into the Private Sector

### **Competitive Advantage**

- Value-added services based on proprietary analysis technologies
- Technology and Expertise
  - Integration of Space Compass's Optical Data Relay
  - Seamless business development from upstream to downstream

### **Growth Strategy & Focus Areas**

### • Strengthening Upstream

- Satellite ownership (low-earth-orbit satellite constellation)
- Collaboration with partners
- Global Ground Facilities Expansion
- Acquisition of specialist human resources such as data analysts

### Advantages of Proprietary Algorithms

# Develop User-Friendly UX Provide competitive Value-Added Services



Slope/Infrastructure Monitoring

general algorithm Over 2 hours SKY Perfect JSAT 10min.

### Flood damage information analysis

prompt information provision

Competitiveness <//

cost reduction

### 33

### Strengthening Collaboration with iQPS Inc.

Promote the utilization of small SAR satellite constellations



### iQPS Inc.

develop high-resolution small radar satellite QPS-SAR

listed on the Tokyo Stock Exchange Growth Market HP: https://i-qps.net/



## Full-scale Entry into LEO Earth Observation Satellite Business

### Decided to Invest approx. ¥40 Billion to Build and Own Satellite Constellation

- Expanding business fields into Non-communication
- Procuring ten next-generation optical observation satellites of the highest standard with a 30cm resolution from Planet Labs PBC.

**Revenue target** in Space Intelligence Business





Next-generation electro optical satellite "Pelican"

1. Overview of SKY Perfect JSAT 2. Management Strategy 3. Space Business Overview Growth Story (Connectivity, Earth Observation, National Security, New Business Field) **4. Media Business 5.** Sustainability

### Japanese Government Budget (Space)

The government's space-related budget is increasing
 Space-related defense budget to reach 1 trillion yen over 5 years (FY 2023 to FY 2027)



Source; The figures up to FY2025 are drawn from the Cabinet Office's "Space-related Budget in the Initial Budget Draft for FY2024 and the Supplementary Budget for FY2023" and "Space-related Budget in the Budget Request for FY2025". https://www8.cao.go.jp/space/budget/yosan.html
#### Japanese Government's Stance on Space Security



A total defense budget of ¥43 Trillion over five years from fiscal year 2023, with ¥1 Trillion allocated to space-related expenses

< December 2022 Cabinet Decision>

	National Security		
the Three	Strategy	< Policy on Space Security >	
	National Defense	<ol> <li>Strengthening Space Utilization</li> <li>Addressing Threats to Stable Use of Space</li> </ol>	
security	Strategy		
Documents	Defense Buildup	③ Supporting and Nurturing the Space Industry	
	Program		

Source : https://www.cas.go.jp/jp/siryou/221216anzenhoshou.html

#### <June 2023 Cabinet Decision>

Basic Plan for Space Policy  Ensuring the Stable Use of Outer Space
 Enhancement of Utilization in the Field of Space Security
 Strengthening the Japan-U.S. Alliance through Space Cooperation

#### 38

### Achievements in the Field of Security

#### Capture the national security demand and active investment





Providing communication lines in all domains: land, sea, and air, while addressing future demand expansion Expansion in Satellite Imagery Sales Build an Optical Data Relay Network

# 1. Overview of SKY Perfect JSAT 2. Management Strategy **3. Space Business** Overview Growth Story (Connectivity, Earth Observation, National Security, New Business Field) **4. Media Business 5.** Sustainability

#### **New Business Strategy**

Choose New Businesses that will become a major source of revenue in future

Concentrate management resources in areas where we can secure a competitive advantage

**Competitive Advantage** 

- Satellite Connectivity Business results in 35 Years
- A commercialization of new technologies and implements them in society.

#### Areas of focus

#### **Space Compass**

- Space data center
- Space RAN (HAPS)

#### **Orbital Lasers**

- Space Debris Removal Business
- Satellite LiDAR (Light Detection and Ranging Business)

#### Satellite quantum key distribution Space Situation Awareness (SSA) etc.

# Business Collaboration with NTT Building new space infrastructure through the joint venture Space Compass with NTT



## The Challenge of Space Compass: Space RAN Business (HAPS\*)

 Investment in AALTO for the Establishment of a Stratospheric Platform
 Launch of Domestic HAPS Communication Services in 2026, Aiming for Global Expansion

Successfully Demonstrate Data Connectivity to 4G Devices via HAPS

# HAPS

\*HAPS:High Altitude Platform Station

#### Orbital Lasers Co., Ltd (the startup by SKY Perfect JSAT)



Developing businesses utilizing advanced space laser technology

#### **1**Space Debris Removal Business

- Remove space debris using advanced space laser technology
- It is possible to move debris remotely

#### **②Satellite LiDAR/Light Detection and Ranging Business**

- Plan to develop small lidar satellites using laser technology
- High-precision measurement of altitude around the world
- Contribute to disaster prevention and mitigation





Orbital Lasers HP 44

#### Towards Co-Creation in Space Business



Establish ¥10 Billion investment framework to accelerate collaboration with space startups



#### **New Space Business**



**1. Overview of SKY Perfect JSAT** 2. Management Strategy **3. Space Business** 4. Media Business Overview Growth Potential **5.** Sustainability

### **Revenues Composition of Media Business**

FY2023 Revenues ¥6.65 Billion

#### SKY PerfecTV!

#### Broadcasting

• Revenues from channel operators as commissions fees, and from subscribers as viewing fees and basic fees

#### FTTH

 Retransmission of terrestrial and BS/CS broadcasting through fiber-optic lines to households throughout Japan



#### Others

 Provide video-related services to other media companies and various business operators from Tokyo Media Center (Video relay, production, and distribution)



14%

Revenue

composition ratio

#### Trends in the subscriber base



#### **SKY PerfecTV!**

#### Multichannel pay TV cumulative number of subscribers (IC)



### FTTH



#### **Business Model of Broadcasting Business**



As the platform for the multi-channel broadcasting service SKY PerfecTV !, we act as an intermediary between broadcasters and subscribers, and carry out tasks such as program broadcasting, customer management, and sales promotion activities.
Broadcasting Service



#### **3 Broadcasting Services and Distributing service**





Revenues

Recognition

#### Fiber-optic Alliance Business (FTTH)



Retransmission of terrestrial and BS/CS broadcasting through fiber-optic lines to households throughout Japan

Our coverage 44 million households(Coverage ratio 77%)



#### **Media Solution**



 Provide video-related services to others from Tokyo Media Center (Video relay, production and distribution)



Solving corporate issues by our efficiency both operationally and economically, and stability.

**1. Overview of SKY Perfect JSAT** 2. Management Strategy **3.** Space Business 4. Media Business Overview Growth Story **5.** Sustainability

#### **Media Business Vision**



We are contributing to the realization of a diverse and highly creative society as a platform that connects people, companies, and society. Enhance the fan experience by Broadcasting + Distribution + Real/Virtual FTTH Business **Optical re-transmission service** Live · VOD / Core products /Pass-through **Broadcasting Real/Virtual Diversity of content** (Sports & Entertainment) experience Live · VOD Event • merchandise Various contents /web3 **Connected TV** Distribution **Real/Virtual** Dongle/Ad platform Fan **Media** 2030 **Solutions** Segment **Contact Center Net Income Business** Media HUB Cloud/Integrated **SKY PerfecTV** master/Content database foundation **¥5** Billion **Tokyo Media Center** 

#### Fiber-optic Alliance Business: Services for cable television operators

Solve the challenges of cable TV operators using satellite communication and viewing key management technology

**Issues of Cable TV Operators** 

The equipment of Cable TV operator is reaching the end of its lifecycle. This service helps them reduce capital investment costs.



Adopted by 27 stations

#### : 464 stations

Source : Current State and Challenges of Cable Television

#### Connected TV



A variety of video streaming services become available by connecting SKY PerfecTV! Plus NetStick to TV



- Prevent Churn of SKY PerfecTV! Subscriptions(DTH: satellite broadcasting)
- DTH, FTTH and CATV users

Preliminary service launched in October 2024

#### **Global IP Business with Anime Contents**



# SKY Perfect Pictures Inc. (a startup by SKY Perfect JSAT) Expand distribution and merchandising network with ITOCHU Group



#### ©Uoto/Shogakukan/On the Movements of the Earth Project

#### "Orb: On the Movements of the Earth"

- Broadcast on NHK TV (as of January 2025)
- Global streaming on Netflix, ABEMA and various other platforms in Japan

Overview of SKY Perfect JSAT
 Management Strategy
 Space Business
 Media Business
 Sustainability

Initiatives for the Environment, Society, and Economy through Business Activities

### **9 Materiality Themes**



# **Carbon Neutrality Achievement Goals FY 2025**





Major domestic sites have already switched to effective renewable energy

Ibaraki

(media center, headquarters, etc)



# References

#### Distribution of Ownership among Shareholders

#### List of Major Shareholders





**Consolidated Performance Trends** 





#### (in Millions of ¥)

#### **Segment Performance Trends**











#### **GEO Satellite Operators**

(in Millions of US\$)



SES S.A.(SES) and Telesat are for the fiscal year ending December 31, 2023; Intelsat is not disclosed; Eutelsat is for the fiscal year ending June 30, 2023; and the JSAT is for the fiscal year ending March 31, 2024.Exchange rates are converted as of the end of March 2024 (USD=151.4 JPY, EUR=163.2 JPY, CAD=1.35 JPY).

\*2 Sales of JSAT are for Space business segment only.

\*3 Surveyed by SKY Perfect JSAT.

Source: Compiled and edited by the Company from corporate websites and reports.

#### **Trends in the Satellite Communication Market**



- High Capacity and High-Speed Satellite Communication with New Technologies (HTS\*<sup>1</sup>, SDS\*<sup>2</sup>)
  \*<sup>2</sup> SDS→p.66
- Emergence of MEO (Medium Earth Orbit) and LEO (Low Earth Orbit) Constellations



#### \*<sup>1</sup>HTS (High Throughput Satellite)

Communication capacity tens of times greater than traditional satellites



#### Software-defined satellite (SDS)



A next-generation satellite equipped with a digital payload that can modify coverage, frequency allocation, power resource distribution, and beam connections while in orbit after launch



### Low Earth Orbit Satellite Constellation (LEO)



Launch a large number of low-cost small satellites and operate them as an integrated system

	Kuiper	Starlink	OneWeb	LightSpeed	
Number of satellites (Planned)	3,236	(1 <sup>st</sup> Generation) 4,408 (2 <sup>nd</sup> Generation) 7,500	(1 <sup>st</sup> Generation) 648 (2 <sup>nd</sup> Generation) 360	198	
Service frequency	Ka Band	Ku band	Ku Band	Ka Band	
Communication speed	Several hundred Mbps range				
Service availability	Scheduled to commence service from 2026	In service	In service	Scheduled to commence service in the second half of 2027	
Our initiatives	Agreed on a strategic partnership with NTT Group	Starlink Business In service from Dec 2023	-	-	
*The above table has been c	pmpiled based on EUROCONSULT SATELLITE C	ONNECTIVITY AND VIDEO MARKET 2023, supplei	mented with findings from our own research.	68	

#### Types of Earth Observation Technologies and Their Characteristics



Sensing Technologies		Characteristic	Operator
Optical	© 2021 Planet tabs PBC. All Rights Reserved.	Observation using visible light, similar to general photography.	Planet, BlackSky, AXELSPACE, MAXAR, AIRBUS, Satellogic, ISI etc.
SAR		Observation is possible regardless of day, night, and weather conditions by the reflection of microwaves.	iQPS, Synspective, ICEYE, Capella Space, UMBRA, Hisdesat, EOS etc.
Radio Frequency Monitoring		Capturing various RF signals transmitted from the ground and identifying the position of the signal.	HawkEye 360, Spire, Aurora Insight, KLEOS SPACE, e-GEOS etc.
Hyperspectral	FIRE: RISK, FUEL, SEVERITY, RECOVERY Weraverbeke & Meng Veraverbeke & Meng Herold et al, 2004	Identify substances in more detail than ever before. Greenhouse gases, minerals and vegetation can be specified in detail, and utilization in various fields such as environment, agriculture, forestry and fisheries, and disaster prevention is expected.	Planet, GHGSat, Satellogic, Wyvern etc.

#### Japanese Space Industry Players



### Major Investment and Collaboration Achievements





#### **ESG** Assessment



#### Now selected 5 ESG indexes adopted by GPIF

- FTSE Blossom Japan Index
- FTSE Blossom Japan Sector Relative Index
- MSCI Nihonkabu ESG Select Leaders Index
- S&P/JPX Carbon Efficient Index
- Morningstar Japan ex-REIT Gender Diversity Tilt Index (excluding REITs)



**2024** CONSTITUENT MSCI NIHONKABU ESG SELECT LEADERS INDEX

#### **Other External Evaluations**



DISCLAIMER STATEMENT

THE USE BY SKY Perfect JSAT Holdings Inc. OFANY MSCI ESG RESEARCH LLC OR ITS AFFILIATES ("MSCI") DATA, AND THE USE OF MSCI LOGOS, TRADEMARKS, SERVICE MARKS OR INDEX NAMES HEREIN, DO NOT CONSTITUTE A SPONSORSHIP, ENDORSEMENT, RECOMMENDATION, OR PROMOTION OF SKY Perfect JSAT Holdings Inc. BY MSCI. MSCI SERVICES AND DATA ARE THE PROPERTY OF MSCI OR ITS INFORMATION PROVIDERS, AND ARE PROVIDED 'AS-IS' AND WITHOUT WARRANTY. MSCI NAMES AND LOGOS ARE TRADEMARKS OR SERVICE MARKS OF MSCI.



Climate Change: A-


## **ESG** Data

#### \*Aggregate for SKY Perfect JSAT Corporation only (excluding total waste emissions)



Number of employees and Average Age of Employees





Number and Rate of Female Managers



#### Total waste emissions FY2023 (2023/4/1~2024/3/31) (t) Total amount of industrial waste, etc. 79.081 Total amount of general waste, etc. 62.059 141.140 Total emissions

(SKY Perfect JSAT Holdings Inc. and parts of consolidated domestic subsidiaries excluding SKY Perfect Customerrelations Corporation)

Scope 1: Greenhouse gas (GHG) emissions released directly into the atmosphere at the GHG emissions source

Scope 2: CO<sub>2</sub> emissions from electricity purchased from a third party, electricity generated from heat, and the heat generation stage ( Basic Guidelines on Accounting for Greenhouse Gas Emissions throughout the Supply Chain (Ministry of the Environment/ Ministry of Economy, Trade and Industry))

GJ (gigajoule: unit of energy), t-CO<sub>2</sub> (tonne weight: weight indication for the amount of energy used converted on a CO<sub>2</sub> basis)

Rate of return to work from childcare leave and Rate of male employees taking childcare leave

100

(%)

100 -

75 -

50 -

25 -

0

100



#### We will disclose the data of FY2023 on our website at the end of June. https://www.skyperfectisat.space/en/sustainability/esg/



Rate of male employees taking childcare leave (right axis)

Rate of return to work from childcare leave (left axis)

# **Forward-looking Statements**

Statements about the SKY Perfect JSAT Group's forecasts, strategies, management policies, and targets contained in this presentation that are not based on historical facts constitute forward-looking statements. These statements are based on management's assumptions, plans, expectations and judgments from information available at the time. These forward-looking statements are subject to a variety of risks and uncertainties. Therefore, actual results may differ materially from forecasts. The primary risks and uncertainties currently assumed by the SKY Perfect JSAT Group include, but are not limited to, the following:

## General Management

- Risks concerning business investment
- Risks concerning legal regulations on business
- Risks concerning leaks and handling of personal information and important information, and cyber security
- Risks concerning business continuity due to large-scale disaster and new infectious diseases, etc.

### **Space Business**

- Risks concerning lower competitiveness in the satellite communications Market
- Risks concerning procurement of communications satellites
- Risks concerning operations of communications satellites

### **Media Business**

- Risks concerning lower
  business competitiveness of
  Multi channel pay TV business
- Risks concerning illegal viewing
- Risks concerning customer management system



## References

Contact: SKY Perfect JSAT Holdings Inc. Corporate Communications & Investor Relations Dept. E-Mail: ir@skyperfectjsat.co.jp

> IR Library

https://www.skyperfectjsat.space/en/ir/library/

Group Movie

https://www.youtube.com/watch?v=encU4rn-5HM

Mail service

https://www.skyperfectjsat.space/en/ir/mail/



SKY Perfect JSAT Group