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Consolidated Financial Results for the Year Ended March 31, 2025 [Japanese GAAP]

April 25, 2025

Company name: SKY Perfect JSAT Holdings Inc. Listing: Tokyo Stock Exchange Securities code: 9412 URL: https://www.skyperfectjsat.space/ Representative: Eiichi Yonekura Representative Director, President Inquiries: Isao Kubo General Manager, Corporate Planning Department Telephone: +81-3-5571-1500 Scheduled date of annual general meeting of shareholders: June 20, 2025 Scheduled date to commence dividend payments: June 5, 2025 Scheduled date to file annual securities report: June 17, 2025 Preparation of supplementary material on financial results: Yes Holding of financial results briefing: Yes

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated Financial Results for the Fiscal Year Ended March 31, 2025 (April 1, 2024 to March 31, 2025)

(1) Consolidated Operating Results (Percentages indicate year-on-year changes.)								
	Operating revenues Operating profit		orofit	Ordinary profit		Profit attributable to owners of parent		
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2025	123,721	1.5	27,488	3.6	27,290	0.6	19,106	7.7
March 31, 2024	121,872	0.6	26,545	18.9	27,128	17.0	17,739	12.2
(Note) Comprehensive income	(Note) Comprehensive income: Fiscal year ended M			¥	17,872	million	[(31.8)%]	
Fiscal year ended M			larch 31, 2024:	¥	26,221	million	[38.5%]	

	Basic earnings per share	Diluted earnings per share	• Rate of return on equity	Ordinary profit to total assets ratio	Operating profit to net sales ratio
Fiscal year ended	Yen	Yen	%	%	%
March 31, 2025	67.43	-	6.9	6.7	22.2
March 31, 2024	61.69	-	6.7	6.7	21.8
(Reference) Equity in earning	s (losses) of affiliated	companies: Fisca	l year ended March 3	1,2025: ¥	(1,146) million
		Fisca	year ended March 3	1,2024: ¥	(310) million

(2) Consolidated Financial Position

		Total assets	Net as	ssets	Capital adequacy ratio	Net assets per share
As of		Millions of yen	Ν	fillions of yen	%	Yen
March 31, 2025		403,414		284,174	69.8	993.48
March 31, 2024		405,411		271,982	66.7	953.99
(Reference) Equity:	As of Mar	rch 31, 2025:	¥	281,509	million	
	As of Ma	rch 31, 2024:	¥	270,221	million	

(3) Consolidated Cash Flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at the end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
March 31, 2025	42,375	(25,776)	(16,743)	114,516
March 31, 2024	42,404	(15,385)	(21,098)	114,321

2. Dividends

		Anr	ual dividends			Total	Payout	Dividends to net
	1st quarter-end	2nd quarter-end	3rd quarter-end	Year-end	Total	dividends	ratio (consolidated)	assets (consolidated)
Fiscal year ended	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
March 31, 2024	-	10.00	-	11.00	21.00	6,001	34.0	2.3
March 31, 2025	-	11.00	-	16.00	27.00	7,650	40.0	2.8
Fiscal year ending								
March 31, 2026	-	19.00	-	19.00	38.00		51.3	
(Forecast)								

(Note) Breakdown of the year-end dividend for the fiscal year ended March 31, 2025 :

Commemorative dividend	-	yen
Special dividend	-	yen

3. Consolidated Financial Results Forecast for the Fiscal Year Ending March 31, 2026 (April 1, 2025 to March 31, 2026)

(Percentages indicate year-on-year changes.)									
	Operating revenues Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share		
	Millions of		Millions of		Millions of		Millions of		
	yen	%	yen	%	yen	%	yen	%	Yen
Full year	127,600	3.1	30,800	12.0	31,500	15.4	21,000	9.9	74.11

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* Notes:

 (1) Significant changes in the scope of consolidation during the period:
 Yes

 Newly included:
 1
 (Company name:
 SKY Perfect Pictures Inc.

 Excluded:
 1
 (Company name:
 SKY Perfect Customer-relations Corporation

(2) Changes in accounting policies, changes in accounting estimates, and restatement

1) Changes in accounting policies due to revisions to accounting standards and other regulations: None

2) Changes in accounting policies due to other reasons: None

3) Changes in accounting estimates: None

4) Restatement: None

(3) Number of issued shares (common shares)

 Total number of issued shares at the end of the period (including treasury shares): March 31, 2025: 297,681,264 shares March 31, 2024: 297,578,423 shares

2)	Number of treasury shares at	the end of th	ne period:

March 31, 2025:	14,323,086 shares
March 31, 2024:	14,323,086 shares

3) Average number of shares outstanding during the period:	
Fiscal Year ended March 31, 2025:	283,327,466 shares
Fiscal Year ended March 31, 2024:	287,561,912 shares

* Financial results reports are exempt from audit conducted by certified public accountants or an audit firm

* Proper use of earnings forecasts, and other special matters

Basic Policy on Profit Distribution

SKY Perfect JSAT Holdings Inc. changed in dividend policies to be effective from the fiscal year ending March 2026 at the meeting of the Board of Directors held on April 25, 2025, as follows. We have adopted a basic policy of a dividend payout ratio of at least 50% and a minimum annual dividend per share of JPY38, in order to realize long-term and comprehensive return of profits to our shareholders while aggressively developing our business.

(Before change): Dividend payout ratio of at least 30%, Minimum Annual dividend per share of JPY16

(After change) (From the fiscal year ending March 2026):Dividend payout ratio of at least 50%, Minimum annual dividend of JPY38 per share

Consolidated Financial Statements

Consolidated Balance Sheets

	As of March 31, 2024	As of March 31, 2025
Assets		
Current assets		
Cash and deposits	50,324	78,554
Accounts receivable - trade	56,985	52,933
Lease receivables	43,132	39,838
Securities	63,997	35,961
Broadcasting rights	855	929
Merchandise	1,686	981
Work in process	77	883
Supplies	148	194
Advance payments to suppliers	4,786	6,962
Short-term loans receivable	4,396	6,634
Other	4,963	4,755
Allowance for doubtful accounts	(84)	(7:
Total current assets	231,269	228,554
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	8,650	9,13
Machinery, equipment and vehicles, net	18,676	15,967
Telecommunications satellites, net	51,958	43,182
Land	3,102	3,878
Construction in progress	23,954	37,64
Other, net	4,951	5,378
Total property, plant and equipment	111,293	115,184
Intangible assets		
Software	4,546	5,354
Other	57	42
Total intangible assets	4,603	5,390
Investments and other assets		
Investment securities	38,944	37,769
Long-term loans receivable	9,439	3,893
Deferred tax assets	7,541	9,160
Other	2,317	3,454
Total investments and other assets	58,243	54,278
Total non-current assets	174,141	174,859
Total assets	405,411	403,414

(Millions of yen)

	As of March 31, 2024	As of March 31, 2025
Liabilities		
Current liabilities		
Accounts payable - trade	162	82
Current portion of bonds payable	-	10,000
Current portion of long-term borrowings	10,793	13,021
Accounts payable - other	9,818	11,025
Income taxes payable	5,099	3,736
Subscription fees received	6,408	5,969
Unearned revenue	21,946	21,147
Provision for bonuses	698	643
Other	5,272	4,212
Total current liabilities	60,198	69,838
Non-current liabilities		
Bonds payable	10,000	-
Long-term borrowings	45,016	32,130
Deferred tax liabilities	1,416	2,019
Retirement benefit liability	6,438	5,682
Asset retirement obligations	2,326	2,265
Other	8,032	7,303
Total non-current liabilities	73,229	49,400
Total liabilities	133,428	119,239
Net assets		
Shareholders' equity		
Share capital	10,129	10,172
Capital surplus	131,958	132,040
Retained earnings	126,015	138,888
Treasury shares	(7,924)	(7,924)
Total shareholders' equity	260,178	273,177
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	6,963	310
Deferred gains or losses on hedges	516	1,694
Foreign currency translation adjustment	2,761	6,260
Remeasurements of defined benefit plans	(197)	65
Total accumulated other comprehensive income	10,043	8,331
Share acquisition rights	-	200
Non-controlling interests	1,760	2,465
Total net assets	271,982	284,174
Total liabilities and net assets	405,411	403,414

Consolidated Statements of Income and Comprehensive Income

Consolidated Statements of Income

	For the fiscal year ended March 31, 2024	For the fiscal year ended March 31, 2025
Operating revenue	121,872	123,721
Operating costs	66,689	66,395
Operating gross profit	55,182	57,326
Selling, general and administrative expenses	28,637	29,837
Operating profit	26,545	27,488
Non-operating income		
Interest income	2,236	2,111
Dividend income	19	17
Foreign exchange gains	173	
Compensation income	-	340
Other	459	341
Total non-operating income	2,888	2,811
Non-operating expenses		
Interest expenses	1,897	1,537
Share of loss of entities accounted for using equity method	310	1,146
Foreign exchange losses	-	42
Other	97	282
Total non-operating expenses	2,305	3,009
Ordinary profit	27,128	27,290
Extraordinary income		
Gain on sale of investment securities	-	367
Gain on sale of shares of subsidiaries	-	279
Total extraordinary income	-	646
Extraordinary losses		
Loss on valuation of investment securities	869	
Total extraordinary losses	869	
Profit before income taxes	26,259	27,937
Income taxes - current	8,710	7,510
Income taxes - deferred	(606)	925
Total income taxes	8,103	8,435
Profit	18,155	19,502
Profit attributable to non-controlling interests	416	396
Profit attributable to owners of parent	17,739	19,100

Consolidated Statements of Comprehensive Income

		(Millions of yen)
	For the fiscal year ended March 31, 2024	For the fiscal year ended March 31, 2025
Profit	18,155	19,502
Other comprehensive income		
Valuation difference on available-for-sale securities	7,155	(6,651)
Deferred gains or losses on hedges	504	1,272
Foreign currency translation adjustment	214	3,499
Remeasurements of defined benefit plans, net of tax	146	263
Share of other comprehensive income of entities accounted for using equity method	44	(13)
Total other comprehensive income	8,066	(1,630)
Comprehensive income	26,221	17,872
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	25,764	17,394
Comprehensive income attributable to non-controlling interests	457	477

Consolidated Statements of Changes in Equity

For the fiscal year ended March 31, 2024

(Millions of yen)

	Shareholders' equity					
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders equity	
Balance at beginning of period	10,081	131,911	114,333	(2,924)		
Changes during period						
Issuance of new shares	47	47			94	
Dividends of surplus			(6,081)		(6,081)	
Profit attributable to owners of parent			17,739		17,739	
Purchase of treasury shares				(4,999)	(4,999)	
Change in ownership interest of parent due to transactions with non-controlling interests					-	
Change in scope of equity method			24		24	
Net changes in items other than shareholders' equity						
Total changes during period	47	47	11,681	(4,999)	6,776	
Balance at end of period	10,129	131,958	126,015	(7,924)	260,178	

	A	ccumulated o	other comprel	nensive incon	ne			
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Foreign currency translation adjustment	Remeasurements of defined	Total saccumulated other comprehensive income	rights	Non-controlling interests	Total net assets
Balance at beginning of period	(191)	7	2,546	(343)	2,018	-	1,395	256,815
Changes during period								
Issuance of new shares								94
Dividends of surplus								(6,081)
Profit attributable to owners of parent								17,739
Purchase of treasury shares								(4,999)
Change in ownership interest of parent due to transactions with non-controlling interests								-
Change in scope of equity method								24
Net changes in items other than shareholders' equity	7,155	508	214	146	8,025	-	365	8,391
Total changes during period	7,155	508	214	146	8,025	-	365	15,167
Balance at end of period	6,963	516	2,761	(197)	10,043	-	1,760	271,982

For the fiscal year ended March 31, 2025

	(Millions of yen)					
	Shareholders' equity					
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	
Balance at beginning of period	10,129	131,958	126,015	(7,924)	260,178	
Changes during period						
Issuance of new shares	43	43			87	
Dividends of surplus			(6,232)		(6,232)	
Profit attributable to owners of parent			19,106		19,106	
Purchase of treasury shares					-	
Change in ownership interest of parent due to transactions with non-controlling interests		38			38	
Change in scope of equity method					-	
Net changes in items other than shareholders' equity						
Total changes during period	43	81	12,873	-	12,999	
Balance at end of period	10,172	132,040	138,888	(7,924)	273,177	

	А	ccumulated o	other comprel	nensive incon	ne			
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Foreign currency translation adjustment	Remeasurements of defined	Total saccumulated other comprehensive income	rights	Non-controlling interests	Total net assets
Balance at beginning of period	6,963	516	2,761	(197)	10,043	-	1,760	271,982
Changes during period								
Issuance of new shares								87
Dividends of surplus								(6,232)
Profit attributable to owners of parent								19,106
Purchase of treasury shares								-
Change in ownership interest of parent due to transactions with non-controlling interests								38
Change in scope of equity method								-
Net changes in items other than shareholders' equity	(6,652)	1,178	3,499	263	(1,711)	200	704	(807)
Total changes during period	(6,652)	1,178	3,499	263	(1,711)	200	704	12,192
Balance at end of period	310	1,694	6,260	65	8,331	200	2,465	284,174

Consolidated Statements of Cash Flows

Profit before income taxes26,25927,93Depreciation20,23118,25Interest and dividend income(2,255)(2,12)Interest expenses1,8971,53Share of loss (profit) of entities accounted for using equity method3101,14Loss (gain) on valuation of investment securities8690Decrease (increase) in three necevirables4,6214,141Increase (decrease) in broadcasting rights92(7)Decrease (increase) in inventories(101)(14Decrease (increase) in advocus paymole to suppliers(3,538)(2,17)Increase (decrease) in aucounts payable - other(3,898)1,09Increase (decrease) in aucounts payable - other(3,875)(8,77)Net cash provided by (used in) operating activities(1,903)(1,73)Interest and dividends received(1,9473)(2,17)Parchase of investment securities(2,24)(33Procec		For the fiscal year ended March 31, 2024	For the fiscal year ended March 31, 2025
Depreciation20,23118.28Interest and divided income(2.25)(2.13)Interest and divided income(2.25)(2.13)Share of loss (profit) of entities accounted for using equity method3101.14Loss (gain) on valuation of investment securities869100Decrease (increase) in trade receivables4.6214.14Increase (increase) in investment securities92(07)Decrease (increase) in advance payments to suppliers(3.538)(2.17)Increase (decrease) in accounts payable - other(3.898)1.00Increase (decrease) in accounts payable - other37(1.51)Increase (increase) in lease receivables3,1023.25Other, act37(1.51)(1.52)Increase (increase) in lease receivables3,1023.25Interest and dividends received2,2632.27Interest and dividends received2,2632.27Interest and dividends received2,2632.27Interest paid(1.905)(1.73)Net cash provided by (used in) operating activities42,40442.37Purchase of investment securities-51Purchase of investment securities-51Proceeds from sale and redemption of investment securities-51Proceeds from sale of shares of subsidiaries resulting in change in scope of consolidation-44Other, act118Net cash provided by (used in) investing activities(5.044)27.77Proceeds from	Cash flows from operating activities		
Interest and dividend income(2,255)(2,12Interest expenses1,8971,53Share of loss (profit) of nities accounted for using equity method3101,14Loss (gain) on valuation of investment securities8690Decreuse (increase) in tunde receivables4,6214,14Increase (decrease) in inventories(101)(14Decrease (increase) in inventories(101)(14Decrease (increase) in another payments to suppliers(3,538)(2,17Increase (decrease) in accounts payable - other(3,898)1,08Increase (decrease) in aneaned revenue2,797(8Decrease (increase) in lease receivables3,1023,22Other, net37(1,51Subtotal50,42450,55Interest paid(1,908)(1,73Increase paid(8,375)(8,75Net cash provided by (used in) operating activities2,2632,27Purchase of property, plant and equipment(13,473)(21,57Purchase of property, plant and equipment(13,473)(21,57Purchase of intangible assets(3,623)(7,32Proceeds from sale and redemption of investment securities-41Other, net118Net cash provided by (used in) investing activities(15,385)(25,77Cash flows from financing activities(2,140)(33Proceeds from sale of shares of subsidiaries and associates(92)(10Proceeds from sale of shares of subsidiaries and associates(Profit before income taxes	26,259	27,937
Interest expenses1.8971.53Share of loss (profi) of entities accounted for using equity method3101.14Loss (guin) on valuation of investment securities8690Decrease (increase) in trade receivables4,6214,14Increase (decrease) in broadcasting rights9207Decrease (increase) in advance payments osuppliers(3,538)(2,17)Increase (decrease) in our spayable - other(3,898)1.00Increase (decrease) in neumod revenue2,797(88Decrease (increase) in lease receivables3,1023,23Other, net37(1,51)Subtotal50,42450,58Interest and dividends received2,2632,27Increase (accrease) in our spayable - other(1,908)(1,73)Increase paid(1,908)(1,73)(2,155)Subtotal(8,375)(8,75)(8,75)Net cash provided by (used in) operating activities(2,24)(2,33)Cash from investing activities(1,902)(2,33)Purchase of property, plant and equipment(1,3473)(2,157)Purchase of fructerse and associates(3,623)(7,30)Proceeds from sale and redemption of investment securities(1,925)(2,27)Sah flows from insule activities(1,935)(2,57)Proceeds from sale of shares of subsidiaries resulting in change in slope of consolidation-41Other, net1(18,66)(10,95)Proceeds from long-term borrowings(1,044)(10,96) <td< td=""><td>Depreciation</td><td>20,231</td><td>18,283</td></td<>	Depreciation	20,231	18,283
Share of loss (profit of entiries accounted for using equity method3101.14Loss (gain) on valuation of investment securities869Decrease (increase) in trade receivables4.6214.14Increase (decrease) in inventories(101)(14Decrease (increase) in inventories(101)(14Decrease (increase) in inventories(101)(14Increase (decrease) in accounts payable - other(3.898)1.06Increase (decrease) in accounts payable - other(3.898)1.06Increase (decrease) in lease receivables3,1023.29Other, net37(1.51)Subtotal50.42450.58Interest and dividends received2.2632.27Interest paid(1.908)(1.73)Net cash provided by (used in) operating activities42.40442.33Cash flows from investing activities(13.473)(21.57)Purchase of property, plant and equipment(13.473)(21.57)Purchase of investment securities(2.34)(33Proceeds from sale of shures of subsidiaries resulting-44Other, net118Net cash provided by (used in) investing activities(15.385)(25.77)Proceeds from sale of shures of subsidiaries resulting-34Other, net11818Net cash provided by (used in) investing activities(2.04)(2.57)Proceeds from sale of shures of subsidiaries resulting-35Proceeds from long-term borrowings(10.886) <td>Interest and dividend income</td> <td>(2,255)</td> <td>(2,129</td>	Interest and dividend income	(2,255)	(2,129
equity method3101.11Loss (gain) on valuation of investment scurities869Decrease (increase) in trade receivables4,6214,14Increase (decrease) in inventories(101)(014)Decrease (increase) in advance paymets to suppliers(3,538)(2,17Increase (decrease) in accounts payable - other(3,588)1,06Decrease (increase) in accounts payable - other(3,588)1,06Increase (decrease) in accounts payable - other(3,588)1,02Decrease (increase) in accounts payable - other3,77(1,51Subtotal50,42450,58Interest and dividends received2,2632,27Interest paid(1,908)(1,73Incorne taxes paid(1,3473)(21,57Net cash provided by (used in) operating activities42,40442,37Purchase of intragible assets(1,902)(2,33Purchase of intragible assets(1,902)(2,33Purchase of intragible assets(1,902)(2,33Proceeds from sale and redemption of investment51securities3,8474,70Proceeds from sale of shares of subsidiaries and associates(3,623)(7,32Proceeds from sale of shares of subsidiaries and associates(3,623)(7,32Proceeds from sale of shares of subsidiaries and associates(6,076)(6,22Proceeds from sale of shares of subsidiaries and associates(9,29)(11Proceeds from sale of shares of subsidiaries and associates(9,24)(10,99)Proce	Interest expenses	1,897	1,537
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Increase (decrease) in broadcasting rights92(7)Decrease (increase) in inventories(101)(14)Decrease (increase) in advance payments to suppliers(3,538)(2,17)Increase (decrease) in accounts payable - other(3,638)1,00Increase (decrease) in unearned revenue2,797(80)Decrease (increase) in lease receivables3,1023,22Other, net37(1,51)Subtotal50,42450,55Interest paid(1,908)(1,72)Income taxes paid(8,375)(8,75)Net cash provided by (used in) operating activities42,40442,337Cash flows from investing activities(13,473)(21,57)Purchase of property, plant and equipment(13,473)(21,57)Purchase of intangible assets(1,902)(2,37)Proceeds from sale and redemption of investment securities(234)(33)Proceeds from sale of subsidiaries and associates(3,623)(7,30)Proceeds from sale of subsidiaries resulting in change in scope of consolidation-41Other, net11818Proceeds from long-term borrowings(1,000)(8,076)(6,22)Proceeds from sale of subsidiaries not account in scope of consolidation-33Proceeds from sale of subsidiaries resulting in change in scope of consolidation-39Proceeds from sale of shares of subsidiaries not resulting in change in scope of consolidation-39Proceeds from sale of shares of subsidiaries not resulting in change			
Decrease (increase) in inventories(101)(14Decrease (increase) in accounts payable - other(3,538)(2,17Increase (decrease) in unearned revenue(3,898)1,09Increase (decrease) in unearned revenue(2,777)(88Decrease (increase) in lease receivables3,1023,29Other, net37(1,51Subtotal50,42450,58Interest and dividends received2,2632,27Interest paid(1,908)(1,73Increase (increase) in unearned revenue(3,875)(8,75)Net cash provided by (used in) operating activities42,40442,37Purchase of investing activities(1,902)(2,37)Purchase of investing activities(1,902)(2,37)Purchase of investment securities(2,34)(33)Proceeds from sale and redemption of investment securities(3,623)(7,30)Proceeds from sale of shares of subsidiaries and associates(3,623)(7,30)Proceeds from sale of shares of subsidiaries resulting in change in scope of consolidation118Net cash provided by (used in) investing activities(10,886)(10,95)Proceeds from slate of shares of subsidiaries resulting in change in scope of consolidation-39Proceeds from slate of shares of subsidiaries resulting in change in scope of consolidation-39Proceeds from slate of shares of subsidiaries resulting in change in scope of consolidation-39Proceeds from slate of shares of subsidiaries resulting in change in scope of consolidation </td <td></td> <td>4,621</td> <td>4,140</td>		4,621	4,140
Decrease (increase) in advance payments to suppliers(3,538)(2,17Increase (decrease) in accounts payable - other(3,598)1,00Increase (decrease) in uncarned revenue2,797(80Decrease (increase) in lease receivables3,1023,22Other, net37(1,51Subtotal50,42450,58Interest and dividends received2,2632,27Interest paid(1,908)(1,73Income taxes paid(8,375)(8,75Net cash provided by (used in) operating activities42,40442,37Parchase of property, plant and equipment(13,473)(21,57Purchase of intragible assets(1,902)(2,37Purchase of intragible assets(1,902)(2,37Purchase of investment securities234,174,70Proceeds from sale and redemption of investment securities513,847Proceeds from sale of shares of subsidiaries resulting in change in scope of consolidation118Net cash provided by (used in) investing activities(1,5385)(25,77Cash flow from financing activities(5,044)10010Proceeds from long-term borrowings(10,086)(10,99Purchase of shares of subsidiaries not resulting in change in scope of consolidation-39Proceeds from long-term borrowings(1,000(6,076)Cash flow from financing activities(2,044)100Purchase of resaury shares(92)(11Proceeds from long-term borrowings(2,044)22 <t< td=""><td>Increase (decrease) in broadcasting rights</td><td>92</td><td>(73</td></t<>	Increase (decrease) in broadcasting rights	92	(73
Increase (decrease) in accounts payable - other(3,898)1,09Increase (decrease) in uncarned revenue2,797(80Decrease (increase) in lease receivables3,1023,29Other, net37(1,51Subtotal50,42450,58Interest paid(1,908)(1,72Income taxes paid(8,375)(8,75Net cash provided by (used in) operating activities42,40442,37Purchase of intangible assets(1,902)(2,37Purchase of intangible assets(1,902)(2,37Purchase of investment securities-51Purchase of investment securities-51Proceeds from sale and redemption of investment securities-63(23)Proceeds from sale and redemption of investment securities-41Proceeds from sale of shares of subsidiaries resulting in scope of consolidation-44Other, net118Net cash provided by (used in) investing activities(10,00)(2,57,72Proceeds from financing activities(5,044)-Proceeds from financing activities(2,607)(6,22,72)Cash now shord financing activities(2,1098)(10,95)Purchase of rung-term borrowings1,00039Proceeds from sale of shares of subsidiaries not resulting in change in scope of consolidation-Proceeds from lang-term borrowings(10,886)(10,95)Purchase of rung-term borrowings(10,886)(10,95)Proceeds from sale of shares of subsidiaries not result	Decrease (increase) in inventories	(101)	(147
Increase (decrease) in unearned revenue2,797(80Decrease (increase) in lease receivables3,1023,29Other, net37(1,51)Subtotal50,42450,58Interest and dividends received2,2632,27Interest paid(1,908)(1,73)Income taxes paid(8,375)(8,75)Net cash provided by (used in) operating activities42,40442,372ash flows from investing activities(1,902)(2,37)Purchase of property, plant and equipment(1,902)(2,37)Purchase of investment securities(234)(33)Proceeds from sale and redemption of investment5151Proceeds from sale of shares of subsidiaries resulting(3,623)(7,30)Proceeds from sale of shares of subsidiaries resulting4118Net cash provided by (used in) investing activities(15,385)(25,77)Cash flows from financing activities(10,000)730Proceeds from sale of shares of subsidiaries not resulting in change in scope of consolidation118Net cash provided by (used in) investing activities(10,000)730Proceeds from sale of shares of subsidiaries not resulting in change in scope of consolidation3939Proceeds from sale of shares of subsidiaries not resulting in change in scope of consolidation3930Proceeds from sale of shares of subsidiaries not resulting in change in scope of consolidation3939Proceeds from sale of share acquisition rights03930	Decrease (increase) in advance payments to suppliers	(3,538)	(2,175
Decrease (increase) in lease receivables3,1023,29Other, net37(1,51Subtotal50,42450,55Interest and dividends received2,2632,27Interest paid(1,908)(1,72Income taxes paid(8,375)(8,75Net cash provided by (used in) operating activities42,40442,372ash flows from investing activities42,40442,37Purchase of property, plant and equipment(13,473)(21,57)Purchase of investment securities(234)(33)Proceeds from sale and redemption of investment-511Proceeds from sale of shares of subsidiaries resulting in change in scope of consolidation-441Other, net118Net cash provided by (used in) investing activities(15,385)(25,77)Cash flows from financing activities(5,044)-20Proceeds from sale of shares of subsidiaries routings1,0006,076)(6,22)Proceeds from sale of shares of subsidiaries not resulting in change in scope of consolidation-39Proceeds from sale of shares of subsidiaries not resulting in change in scope of consolidation-39Proceeds from sale of shares of subsidiaries not resulting in change in scope of consolidation-39Proceeds from sale of shares of subsidiaries not resulting in change in scope of consolidation-39Proceeds from sale of shares of subsidiaries not resulting in change in scope of consolidation-39Proceeds from sale of shares of subsidiaries	Increase (decrease) in accounts payable - other	(3,898)	1,094
Other, net37(1,51)Subtotal50,42450,58Interest and dividends received2,2632,27Interest paid(1,908)(1,73)Income taxes paid(8,375)(8,75)Net cash provided by (used in) operating activities42,40442,37Zash flows from investing activities(1,473)(21,57)Purchase of property, plant and equipment(13,473)(21,57)Purchase of investment securities(234)(33)Proceeds from sale and redemption of investment-51securities(3,623)(7,30)Proceeds from sale of shares of subsidiaries resulting in change in scope of consolidation-44Other, net118Net cash provided by (used in) investing activities(15,385)(25,77)Cash flows from financing activities(5,044)000Proceeds from sale of shares of subsidiaries resulting in change in scope of consolidation-36Proceeds from financing activities(10,986)(10,995)Purchase of ineasury shares(5,044)000Proceeds from sale of shares of subsidiaries not resulting in change in scope of consolidation-37Dividends paid(6,076)(6,22)(11Dividends paid-00Proceeds from sale of shares of subsidiaries not resulting in change in scope of consolidation-33Proceeds from sale of shares of subsidiaries not resulting in change in scope of consolidation-36Proceeds fro	Increase (decrease) in unearned revenue	2,797	(803
Subtotal50,42450,584Interest and dividends received2,2632,277Interest paid(1,908)(1,73Income taxes paid(8,375)(8,75Net cash provided by (used in) operating activities42,40442,37Zash flows from investing activities(1,902)(2,37Purchase of property, plant and equipment(13,473)(21,57)Purchase of intengible assets(1,902)(2,37Purchase of investment sccurities(234)(33)Proceeds from sale and redemption of investment-51Proceeds from sale of shares of subsidiaries resulting in change in scope of consolidation-41Other, net118Net cash provided by (used in) investing activities(1,585)(25,77Zash flows from financing activities1,0008Proceeds from long-term borrowings1,00010,986Proceeds from sale of shares of subsidiaries not resulting in change in scope of consolidation-36Proceeds from long-term borrowings1,0006,076(6,22Dividends paid(6,076)(6,2231Dividends paid to non-controlling interests9(2)(11Proceeds from isale of shares of subsidiaries not resulting in change in scope of consolidation-36Proceeds from isale of shares of subsidiaries not resulting in change in scope of consolidation-36Proceeds from isale of shares of subsidiaries not resulting in change in scope of consolidation-36Proceeds fr	Decrease (increase) in lease receivables	3,102	3,293
Interest and dividends received2,2632,27Interest paid(1,908)(1,73Income taxes paid(8,375)(8,75Net cash provided by (used in) operating activities42,40442,37Cash flows from investing activities(13,473)(21,57Purchase of property, plant and equipment(13,473)(21,57Purchase of intragible assets(1,902)(2,33Proceeds from sale and redemption of investment securities-51Proceeds from collection of loans receivable3,8474,70Purchase of subsidiaries and associates(3,623)(7,30Proceeds from sale of shares of subsidiaries resulting in change in scope of consolidation-41Other, net118Net cash provided by (used in) investing activities(15,385)(25,77Cash flows from financing activities(5,044)-32Proceeds from sale of shares of subsidiaries not resulting in change in scope of consolidation-36Proceeds from long-term borrowings1,000(10,986)(10,996)Purchase of treasury shares(5,044)-36Proceeds from sale of shares of subsidiaries not resulting in change in scope of consolidation-36Proceeds from sale of shares of subsidiaries not resulting in change in scope of consolidation-36Proceeds from sale of shares of subsidiaries not resulting in change in scope of consolidation-36Proceeds from issuance of share acquisition rights-2001 <tr< td=""><td>Other, net</td><td>37</td><td>(1,51)</td></tr<>	Other, net	37	(1,51)
Interest paid(1,908)(1,73Income taxes paid(8,375)(8,75)Net cash provided by (used in) operating activities42,40442,37Purchase of property, plant and equipment(13,473)(21,57Purchase of investment securities(234)(33Proceeds from sale and redemption of investment securities-51Proceeds from collection of loans receivable3,8474,70Purchase of shares of subsidiaries and associates(3,623)(7,30)Proceeds from sale of shares of subsidiaries resulting in change in scope of consolidation-41Other, net118Net cash provided by (used in) investing activities(10,90)(2,37)Proceeds from long-term borrowings(1,600)(7,30)Proceeds from sale of shares of subsidiaries resulting in change in scope of consolidation-41Other, net118Net cash provided by (used in) investing activities(10,986)(10,99)Purchase of treasury shares(5,044)10Dividends paid on on-controlling interests(92)(11Proceeds from isale of shares of subsidiaries not resulting in change in scope of consolidation-33Proceeds from isale of shares of subsidiaries not resulting in change in scope of consolidation-36Proceeds from isale of shares of subsidiaries not resulting in change in scope of consolidation-36Proceeds from isale of share acquisition rights-2020Other, net0- </td <td>Subtotal</td> <td>50,424</td> <td>50,589</td>	Subtotal	50,424	50,589
Income taxes paid(8,375)(8,75)Net cash provided by (used in) operating activities42,40442,37Cash flows from investing activities(13,473)(21,57Purchase of property, plant and equipment(13,473)(21,57Purchase of investment securities(234)(33Proceeds from sale and redemption of investment-51securities-51Proceeds from collection of loans receivable3,8474,70Purchase of shares of subsidiaries and associates(3,623)(7,30Proceeds from sale and redemption of investment-41securities-4118Proceeds from sole of consolidation-41Other, net118Net cash provided by (used in) investing activities(15,385)(25,77Cash flows from financing activities10,886)(10,99Proceeds from sole of shares of subsidiaries net-39Proceeds from sale of shares of subsidiaries not-39Purchase of trasury shares(5,044)-Dividends paid to non-controlling interests(92)(11Proceeds from issuance of share acquisition rights-20Other, net0-20Dividends paid to long-term borrowings-20Proceeds from issuance of share acquisition rights-20Other, net0-39Proceeds from issuance of share acquisition rights-20Other, net0-33 <td>Interest and dividends received</td> <td>2,263</td> <td>2,27</td>	Interest and dividends received	2,263	2,27
Net cash provided by (used in) operating activities42,40442,37Cash flows from investing activities(13,473)(21,57Purchase of property, plant and equipment(13,473)(21,57Purchase of investment securities(234)(33Proceeds from sale and redemption of investment-51Proceeds from sale of shares of subsidiaries and associates(3,623)(7,30)Proceeds from sale of shares of subsidiaries resulting in change in scope of consolidation-41Other, net118Net cash provided by (used in) investing activities(10,986)(10,986)Proceeds from long-term borrowings1,00073Repayments of long-term borrowings(10,886)(10,995)Purchase of treasury shares(5,044)39Dividends paid to non-controlling interests(92)(11)Proceeds from issuance of share acquisition rights-20Other, net00Dividends paid(6,076)(6,22)Dividends paid to non-controlling interests(92)(11)Proceeds from issuance of share acquisition rights-20Other, net000Net cash provided by (used in) financing activities(21,098)(16,74)Dividends paid to non-controlling interests(92)(11)Proceeds from issuance of share acquisition rights-20Other, net000Net cash provided by (used in) financing activities(21,098)(16,74)Other	Interest paid	(1,908)	(1,73
Cash flows from investing activities(13,473)(21,57)Purchase of property, plant and equipment(13,473)(21,57)Purchase of intangible assets(1,902)(2,37)Purchase of investment securities(234)(33)Proceeds from sale and redemption of investment-51securities-51Proceeds from collection of loans receivable3,8474,70Purchase of shares of subsidiaries and associates(3,623)(7,30)Proceeds from sale of shares of subsidiaries resulting in change in scope of consolidation-41Other, net118Net cash provided by (used in) investing activities(10,886)(10,99)Purchase of treasury shares(5,044)-Dividends paid(6,076)(6,22)Dividends paid on no-controlling interests(92)(11Proceeds from slau of shares of subsidiaries not resulting in change in scope of consolidation-Proceeds from slau of shares of subsidiaries not resulting in change in scope of consolidation-Proceeds from slau of share acquisition rights-20Other, net0-Other, net0-Other, net0-Proceeds from issuance of share acquisition rights-Proceeds from issuance of share acquisition rights-20Other, net0-Other, net0-Other, net0-Proceeds from issuance of share acquisition rights-	Income taxes paid	(8,375)	(8,75
Purchase of property, plant and equipment(13,473)(21,57)Purchase of intangible assets(1,902)(2,37)Purchase of investment securities(234)(33)Proceeds from sale and redemption of investment securities(3,847)(4,70)Purchase of shares of subsidiaries and associates(3,623)(7,30)Proceeds from sale of shares of subsidiaries resulting in change in scope of consolidation-41Other, net118Net cash provided by (used in) investing activities(10,886)(10,99)Purchase of treasury shares(5,044)39Dividends paid(6,076)(6,22)Dividends paid on non-controlling interests(92)(11)Proceeds from issuance of share of subsidiaries not resulting in change in scope of consolidation-39Proceeds from sale of shares of subsidiaries not resulting in change in scope of consolidation-39Purchase of treasury shares(21,098)(16,74)Dividends paid0-20Other, net0-20Other, net0-20Other, net0-39Proceeds from issuance of share acquisition rights-20Other, net0-33Africe of exchange rate change on cash and cash quivalents49233Africe of exchange rate change on cash and cash quivalents49233Africe of exchange rate change on cash and cash equivalents49233Africe of exch	Net cash provided by (used in) operating activities	42,404	42,37
Purchase of intangible assets(1,902)(2,37Purchase of investment securities(234)(33Proceeds from sale and redemption of investment securities-51Proceeds from collection of loans receivable3,8474,70Purchase of shares of subsidiaries and associates(3,623)(7,30Proceeds from sale of shares of subsidiaries resulting in change in scope of consolidation-41Other, net118Net cash provided by (used in) investing activities(10,886)(10,99Purchase of treasury shares(5,044)-Dividends paid(6,076)(6,22Dividends paid on on-controlling interests(92)(11Proceeds from issuance of share of subsidiaries not resulting in change in scope of consolidation-39Proceeds from sale of shares of subsidiaries not resulting in change in scope of consolidation-20Other, net0-20Dividends paid(11,74-20Dividends paid(5,044)-20Dividends paid to non-controlling interests(92)(11Proceeds from issuance of share acquisition rights-20Other, net0-39Proceeds from issuance of share acquisition rights-33Other, net0-33Other, net0-33Other, net0-33Other, net0-33Other, net0-33<	Cash flows from investing activities		
Purchase of investment securities(234)(33Proceeds from sale and redemption of investment securities-51Proceeds from collection of loans receivable3,8474,70Purchase of shares of subsidiaries and associates(3,623)(7,30)Proceeds from sale of shares of subsidiaries resulting in change in scope of consolidation-41Other, net118Net cash provided by (used in) investing activities(15,385)(25,77)Proceeds from long-term borrowings1,000Repayments of long-term borrowings(10,886)Proceeds from long-term borrowings(10,886)(10,99)Purchase of treasury shares(5,044)0Dividends paid(6,076)(6,22)Dividends paid to non-controlling interests(92)(11Proceeds from issuance of share sof subsidiaries not resulting in change in scope of consolidation-39Proceeds from issuance of share acquisition rights-20Other, net00Net cash provided by (used in) financing activities(21,098)(16,74)Proceeds from issuance of share acquisition rights-33Other, net033Apuivalents49233Apuivalents6,41319Sah and cash equivalents at beginning of period107,908114,32	Purchase of property, plant and equipment	(13,473)	(21,57
Proceeds from sale and redemption of investment securities-51Proceeds from collection of loans receivable3,8474,70Proceeds from collection of loans receivable3,8474,70Purchase of shares of subsidiaries and associates(3,623)(7,30Proceeds from sale of shares of subsidiaries resulting in change in scope of consolidation-41Other, net118Net cash provided by (used in) investing activities(15,385)(25,77Cash flows from financing activities1,000Repayments of long-term borrowings1,000Repayments of long-term borrowings(10,886)(10,99Purchase of treasury shares(5,044)0Dividends paid(6,076)(6,22Dividends paid to non-controlling interests(92)(11Proceeds from issuance of share acquisition rights-36Proceeds from issuance of share acquisition rights-36Other, net00Net cash provided by (used in) financing activities(21,098)(16,74Iffect of exchange rate change on cash and cash quivalents49233Set increase (decrease) in cash and cash equivalents6,41319Cash and cash equivalents6,413114,32	Purchase of intangible assets	(1,902)	(2,37)
securitiesImage: Constraint of the securitiesImage: Constraint of the securitiesProceeds from collection of loans receivable3,8474,70Purchase of shares of subsidiaries and associates(3,623)(7,30Proceeds from sale of shares of subsidiaries resulting in change in scope of consolidation-41Other, net118Net cash provided by (used in) investing activities(15,385)(25,77Cash flows from financing activities1,00010,886)(10,99Proceeds from long-term borrowings1,0006,22Dividends paid(6,076)(6,22(11Dividends paid(6,076)(6,22(11Proceeds from sel of shares of subsidiaries not resulting in change in scope of consolidation-39Proceeds from sel of share of subsidiaries not resulting in change in scope of consolidation-20Other, net000Net cash provided by (used in) financing activities(21,098)(16,74Other, net03349233It cash and cash and cash quivalents6,41319Stah and cash equivalents at beginning of period107,908114,32	Purchase of investment securities	(234)	(33-
Purchase of shares of subsidiaries and associates(3,623)(7,30)Proceeds from sale of shares of subsidiaries resulting in change in scope of consolidation-41Other, net118Net cash provided by (used in) investing activities(15,385)(25,77)Yash flows from financing activities1,00010,990Proceeds from long-term borrowings1,00010,990Repayments of long-term borrowings(10,886)(10,990Purchase of treasury shares(5,044)11Dividends paid(6,076)(6,22)Dividends paid to non-controlling interests(92)(11Proceeds from sale of shares of subsidiaries not resulting in change in scope of consolidation-39Proceeds from issuance of share acquisition rights-20Other, net00Net cash provided by (used in) financing activities(21,098)(16,74)Iffect of exchange rate change on cash and cash quivalents49233let increase (decrease) in cash and cash equivalents6,41319ash and cash equivalents at beginning of period107,908114,32		-	510
Proceeds from sale of shares of subsidiaries resulting in change in scope of consolidation-41Other, net118Net cash provided by (used in) investing activities(15,385)(25,77Cash flows from financing activities1,0008Proceeds from long-term borrowings1,00010,886)(10,99Purchase of treasury shares(5,044)1118Dividends paid(6,076)(6,2211Dividends paid to non-controlling interests(92)(11Proceeds from issuance of shares of subsidiaries not resulting in change in scope of consolidation-39Proceeds from issuance of share acquisition rights-20Other, net00Net cash provided by (used in) financing activities(21,098)(16,74Other, net033Set finerase (decrease) in cash and cash quivalents49233Set increase (decrease) in cash and cash equivalents6,41319Cash and cash equivalents at beginning of period107,908114,32	Proceeds from collection of loans receivable	3,847	4,70
in change in scope of consolidation-44Other, net118Net cash provided by (used in) investing activities(15,385)(25,77Cash flows from financing activities(15,385)(25,77Proceeds from long-term borrowings1,000(10,99Purchase of treasury shares(5,044)(10,99Dividends paid(6,076)(6,22Dividends paid to non-controlling interests(92)(11Proceeds from sale of shares of subsidiaries not resulting in change in scope of consolidation-39Proceeds from issuance of share acquisition rights-20Other, net0(16,74Net cash provided by (used in) financing activities(21,098)(16,74Effect of exchange rate change on cash and cash quivalents6,41319Vash and cash equivalents at beginning of period107,908114,32		(3,623)	(7,30
Net cash provided by (used in) investing activities(15,385)(25,77)Cash flows from financing activities700070007000Repayments of long-term borrowings1,00070007000Purchase of treasury shares(5,044)70007000Dividends paid(6,076)(6,22)7000Dividends paid to non-controlling interests(92)(11100)Proceeds from sale of shares of subsidiaries not resulting in change in scope of consolidation-36000Proceeds from issuance of share acquisition rights-20000Other, net0070000Net cash provided by (used in) financing activities(21,098)(16,74000)Ceffect of exchange rate change on cash and cash quivalents6,413114,320000Cash and cash equivalents at beginning of period107,908114,320000	in change in scope of consolidation	-	41
Cash flows from financing activitiesProceeds from long-term borrowings1,000Repayments of long-term borrowings(10,886)Purchase of treasury shares(5,044)Dividends paid(6,076)Dividends paid to non-controlling interests(92)Proceeds from sale of shares of subsidiaries not resulting in change in scope of consolidation-Proceeds from issuance of share acquisition rights-Other, net0Net cash provided by (used in) financing activities(21,098)Cash and cash equivalents6,413Cash and cash equivalents at beginning of period107,908Cash and cash equivalents at beginning of period107,908	-		
Proceeds from long-term borrowings1,000Repayments of long-term borrowings(10,886)(10,99Purchase of treasury shares(5,044)(6,076)(6,22Dividends paid(6,076)(6,22(11Proceeds from sale of shares of subsidiaries not resulting in change in scope of consolidation-39Proceeds from issuance of share acquisition rights-20Other, net00Net cash provided by (used in) financing activities(21,098)(16,74Effect of exchange rate change on cash and cash quivalents49233Vet increase (decrease) in cash and cash equivalents6,41319Cash and cash equivalents at beginning of period107,908114,32		(15,385)	(25,77
Repayments of long-term borrowings(10,886)(10,99Purchase of treasury shares(5,044)(6,076)(6,22Dividends paid(6,076)(6,22(11Dividends paid to non-controlling interests(92)(11Proceeds from sale of shares of subsidiaries not resulting in change in scope of consolidation-39Proceeds from issuance of share acquisition rights-20Other, net00Net cash provided by (used in) financing activities(21,098)(16,74Effect of exchange rate change on cash and cash equivalents49233Net increase (decrease) in cash and cash equivalents6,41319Cash and cash equivalents at beginning of period107,908114,32	-		
Purchase of treasury shares(5,044)Dividends paid(6,076)(6,22Dividends paid to non-controlling interests(92)(11Proceeds from sale of shares of subsidiaries not resulting in change in scope of consolidation-39Proceeds from issuance of share acquisition rights-20Other, net00Net cash provided by (used in) financing activities(21,098)(16,74Effect of exchange rate change on cash and cash equivalents49233Net increase (decrease) in cash and cash equivalents6,41319Cash and cash equivalents at beginning of period107,908114,32			
Dividends paid(6,076)(6,22Dividends paid to non-controlling interests(92)(11Proceeds from sale of shares of subsidiaries not resulting in change in scope of consolidation-39Proceeds from issuance of share acquisition rights-20Other, net00Net cash provided by (used in) financing activities(21,098)(16,74Effect of exchange rate change on cash and cash equivalents49233Net increase (decrease) in cash and cash equivalents6,41319Cash and cash equivalents at beginning of period107,908114,32			(10,99)
Dividends paid to non-controlling interests(92)(11Proceeds from sale of shares of subsidiaries not resulting in change in scope of consolidation-39Proceeds from issuance of share acquisition rights-20Other, net00Net cash provided by (used in) financing activities(21,098)(16,74Effect of exchange rate change on cash and cash equivalents49233Vet increase (decrease) in cash and cash equivalents6,41319Cash and cash equivalents at beginning of period107,908114,32	-		
Proceeds from sale of shares of subsidiaries not resulting in change in scope of consolidation-39Proceeds from issuance of share acquisition rights-20Other, net00Net cash provided by (used in) financing activities(21,098)(16,74Effect of exchange rate change on cash and cash equivalents49233Net increase (decrease) in cash and cash equivalents6,41319Cash and cash equivalents at beginning of period107,908114,32	-	(6,076)	(6,22)
resulting in change in scope of consolidation-39Proceeds from issuance of share acquisition rights-20Other, net00Net cash provided by (used in) financing activities(21,098)(16,74Effect of exchange rate change on cash and cash equivalents49233Net increase (decrease) in cash and cash equivalents6,41319Cash and cash equivalents at beginning of period107,908114,32		(92)	(11)
Other, net0Net cash provided by (used in) financing activities(21,098)Effect of exchange rate change on cash and cash equivalents492Set increase (decrease) in cash and cash equivalents6,413Cash and cash equivalents at beginning of period107,908	resulting in change in scope of consolidation	-	394
Net cash provided by (used in) financing activities(21,098)(16,74Effect of exchange rate change on cash and cash equivalents49233Net increase (decrease) in cash and cash equivalents6,41319Cash and cash equivalents at beginning of period107,908114,32	· · · · · ·	-	200
Effect of exchange rate change on cash and cash49233Equivalents49233Net increase (decrease) in cash and cash equivalents6,41319Cash and cash equivalents at beginning of period107,908114,32			
Equivalents49253Net increase (decrease) in cash and cash equivalents6,41319Cash and cash equivalents at beginning of period107,908114,32		(21,098)	(16,74)
Net increase (decrease) in cash and cash equivalents6,41319Cash and cash equivalents at beginning of period107,908114,32		492	338
Cash and cash equivalents at beginning of period 107,908 114,32	Vet increase (decrease) in cash and cash equivalents	6,413	194
			114,321
	Cash and cash equivalents at end of period	114,321	114,510

■ Significant Subsequent Event

□ Establishment of a Subsidiary

SKY Perfect JSAT Holdings Inc. established a wholly owned subsidiary, JSAT Beyond Innovation LLC

(1) Purpose of Establishment

SKY Perfect JSAT Group procures satellite imagery data from earth observation satellite constellation operators and provides satellite imagery sales and data analysis services. At the new company, we will strengthen our ability to stably supply satellite imagery and establish a competitive advantage by building and owning an Earth observation satellite constellation ourselves. We will steadily capture the growing demand for Earth observation satellite imagery in the national security field and the disaster prevention and mitigation fields to expand our core profitability.

Corporate name	JSAT Beyond Innovation LLC
Headquarters	Delaware, United States
Business	The ownership and operation of next-generation satellite constellation
Date of Establishment	February 20, 2025
Capital stock at the time of establishment	-USD*
Shareholders and shareholding ratio	JSAT International Inc. (100%)
Fiscal Year-End	December

(2) Overview of subsidiary established

*After its establishment, the company plans to increase its capital in stages, and the capital is expected to reach \$230 million by the end of fiscal 2026.