Note: This document is a translation of a part of the original Japanese version and provided for reference purposes only. In the event of any discrepancy between the Japanese original and this English translation, the Japanese original shall prevail.

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Consolidated Financial Results for the Year Ended March 31, 2021 [Japanese GAAP]

April 28, 2021

Company name: SKY Perfect JSAT Holdings Inc. Stock exchange listing: Tokyo Code number: 9412 URL: https://www.skyperfectjsat.space/ Representative: Eiichi Yonekura Contact: Eiichi Yonekura Phone: 03-5571-1500 Scheduled date of Annual General Meeting of Shareholders: June 25, 2021 Scheduled date of commencing dividend payments: June 28, 2021 Scheduled date of filing annual securities report: June 25, 2021 Availability of supplementary briefing material on annual financial results: Yes Schedule of annual financial results briefing session: Yes

(Amounts of less than one million yen are rounded down)

1. Consolidated Financial Results for the Fiscal Year Ended March 31, 2021 (April 01, 2020 to March 31, 2021)

(1) Consolidated Operating Results					es changes from	the previo	us correspondir	ig period.)
	Operating revenues		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Fiscal year ended	Million yen	%	Million yen	%	Million yen	%	Million yen	%
March 31, 2021	139,572	0.0	19,151	25.5	20,349	26.5	13,345	11.0
March 31, 2020	139,541	(14.9)	15,263	(0.2)	16,088	(3.3)	12,027	24.2
(Note) Comprehensive income	: Fiscal year	ended M	arch 31, 2021:	¥	11,687	million	[(1.2)%]	
	Fiscal year	ended M	arch 31, 2020:	¥	11,831	million	[21.2%]	

	Basic earnings per share	Diluted earnings per share	Rate of return on equity	Ordinary profit to total assets ratio	Operating profit to net sales ratio
Fiscal year ended	Yen	Yen	%	%	%
March 31, 2021	44.92	-	5.8	5.3	13.7
March 31, 2020	40.49	-	5.4	4.3	10.9
(Reference) Equity in earning	s (losses) of affiliated	companies: Fiscal	year ended March 3	1,2021: ¥	287 million
		Fiscal	year ended March 3	1,2020: ¥	375 million

(2) Consolidated Financial Position

		Total assets	Net as	ssets	Capital adequacy ratio	Net assets per share
As of		Million yen		Million yen	%	Yen
March 31, 2021		385,568		235,314	60.8	788.27
March 31, 2020		378,367		228,943	60.3	767.69
(Reference) Equity:	As of	March 31, 2021:	¥	234,249	million	
	As of	March 31, 2020:	¥	228,010	million	

(3) Consolidated Cash Flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at the end of period
Fiscal year ended	Million yen	Million yen	Million yen	Million yen
March 31, 2021	57,948	(11,357)	(16,878)	73,193
March 31, 2020	28,879	(20,825)	(12,515)	43,602

2. Dividends

		Anr	ual dividends	Total	Payout	Dividends to net		
	1st quarter-end	2nd quarter-end	3rd quarter-end	Year-end	Total	dividends	ratio (consolidated)	assets (consolidated)
Fiscal year ended	Yen	Yen	Yen	Yen	Yen	Million yen	%	%
March 31, 2020	-	9.00	-	9.00	18.00	5,346	44.4	2.4
March 31, 2021	-	9.00	-	9.00	18.00	5,349	40.1	2.3
Fiscal year ending								
March 31, 2022	-	9.00	-	9.00	18.00		41.1	
(Forecast)								

(Note) Breakdown of the year-end dividend for the fiscal year ended March 31, 2021 :

Commemorative dividend	-	yen
Special dividend	-	yen

3. Consolidated Financial Results Forecast for the Fiscal Year Ending March 31, 2022 (April 01, 2021 to March 31, 2022)

					(% indicate	es changes	from the p	revious co	rresponding period.)
	Operating revenues Operating profit		Ordinary profit		Profit attril owners o		Basic earnings per share		
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
Full year	122,000	(12.6)	18,000	(6.0)	18,800	(7.6)	13,000	(2.6)	43.75

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* Notes:

(1) Changes in significant subsidiaries during the period under review (changes in specified subsidiaries resulting in changes in scope of consolidation): No

1		,
New	-	(Company name:
Exclusion:	-	(Company name:

(2) Changes in accounting policies, changes in accounting estimates and retrospective restatement

- 1) Changes in accounting policies due to the revision of accounting standards: No
- 2) Changes in accounting policies other than 1) above: No
- 3) Changes in accounting estimates: No

4) Retrospective restatement: No

(3) Total number of issued shares (common shares)

1) Total number of issued shares at the end of the period (including treasury shares):

March 31, 2021:	297,170,975 shares
March 31, 2020:	297,007,848 shares

2) Total number of treasury shares at the end of the period: March 31, 2021: - shares March 31, 2020: - shares

3) Average number of shares during the period: Fiscal Year ended March 31, 2021: Fiscal Year ended March 31, 2020:

297,104,383 shares 297,007,848 shares

Consolidated Financial Statements

Consolidated Balance Sheets

		(Million yen)
	As of March 31,2020	As of March 31,2021
Assets		
Current assets		
Cash and deposits	25,103	50,195
Accounts receivable - trade	74,369	68,177
Lease receivables	2,910	49,045
Securities	18,498	22,998
Broadcasting rights	1,202	1,972
Merchandise	864	925
Work in process	47,273	298
Supplies	282	155
Short-term loans receivable	1,198	2,076
Accounts receivable - other	535	186
Other	4,477	4,028
Allowance for doubtful accounts	(669)	(390
Total current assets	176,049	199,670
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	9,630	9,204
Machinery, equipment and vehicles, net	27,203	25,520
Telecommunications satellites, net	96,373	83,968
Land	2,924	2,924
Construction in progress	154	7,097
Other, net	6,253	5,238
Total property, plant and equipment	142,539	133,953
Intangible assets		
Goodwill	1,823	945
Software	6,847	5,105
Other	60	59
Total intangible assets	8,731	6,110
Investments and other assets		· · · ·
Investment securities	20,312	18,473
Long-term loans receivable	18,578	15,479
Deferred tax assets	9,065	8,990
Other	3,089	2,928
Allowance for doubtful accounts	-	(38
Total investments and other assets	51,046	45,834
Total non-current assets	202,318	185,897
Total assets	378,367	385,568

Foreign currency translation adjustment500(1,314)Remeasurements of defined benefit plans(256)(605)Total accumulated other comprehensive income(477)(2,303)Non-controlling interests9321,065Total net assets228,943235,314		As of March 31,2020	As of March 31,2021	
Accounts payable - trade 419 516 Current portion of long-term borrowings 6,467 7,718 Accounts payable - other 12,392 13,058 Income taxes payable 734 4,265 Subscription fees received 8,066 7,585 Uncarned revenue 7,154 12,373 Provision for bonues 655 801 Other 6,892 8,695 Total current liabilities 47,782 55,013 Non-current liabilities 419 68,241 Deferred tax liabilities 344 533 Provision for retriement benefits for directors (and other officers) 6 6 Retirement benefit liability 6,023 6,753 Asset retirement obligations 2,298 2,232 Other 1,993 2,381 Total non-current liabilities 101,641 95,239 Total iabilities 101,641 95,239 Total shareholders' equity 228,488 236,551 Shareholders' equity 228,488 236,551 <	Liabilities			
Current portion of long-term borrowings $5,000$ Current portion of long-term borrowings $6,467$ $7,718$ Accounts payable - other $12,392$ $13,058$ Income taxes payable 734 $4,265$ Subscription fees received $8,066$ $7,585$ Uncarned revenue $7,154$ $12,373$ Provision for bonuses 655 801 Other $6,892$ $8,695$ Total current liabilities $47,782$ $55,013$ Non-current liabilities $47,782$ $55,013$ Dofferred tax liabilities 344 533 Provision for retirement benefits for directors (and other officers) 6 6 Retirement benefit liabilities 344 533 Other $1,993$ $2,381$ $6,523$ Total non-current liabilities $101,641$ $95,239$ Total non-current liabilities $100,000$ $10,033$ Capital surplus $131,984$ $132,017$ Retained earnings $86,504$ $94,501$ Total shareholders' equity $228,488$ $226,552$ Net assets (12) 37 Share capital $0,000$ $(1,314)$ Retained earnings (649) (421) Foreign currency translation adjustment 500 $(1,314)$ Remeasurements of defined benefit plans (226) (655) Total assets 932 $1,065$ Total not comprehensive income (477) $(2,303)$ Non-controlling interests 932 $1,065$	Current liabilities			
Current portion of long-term borrowings 6,467 7,718 Accounts payable - other 12,392 13,058 Income taxes payable 734 42,65 Subscription fees received 8,066 7,585 Uncarned revenue 7,154 12,373 Provision for bonuses 6,555 801 Other 6,892 8,695 Total current liabilities 47,782 55,013 Non-current liabilities 47,782 55,013 Non-current liabilities 344 533 Provision for retinement benefits for directors (and other officers) 6 6 Retirement benefit liability 6,023 6,753 Asset retirement obligations 2,298 2,323 Other 1,993 2,381 Total non-current liabilities 101,641 95,239 Total shareholders' equity 228,488 236,552 Accurrent liabilities 131,984 132,017 Retained earnings 86,504 94,501 Total shareholders' equity 228,488 236,552	Accounts payable - trade	419	516	
Accounts payable - other 12,392 13,058 Income taxes payable 734 4265 Subscription fees received 8,066 7,585 Uncarned revenue 7,154 12,373 Provision for bonuses 655 801 Other 6,892 8,695 Total current liabilities 47,782 55,013 Non-current liabilities 15,000 15,000 Long-term borrowings 75,574 68,241 Deferred tax liabilities 344 533 Provision for retirement benefits for directors (and other officers) 6 6 Retirement benefit liability 6,023 6,753 Asset retirement obligations 2,298 2,323 Other 1,993 2,381 Total liabilities 149,423 150,259 Share capital 10,000 10,033 Capital surplus 131,984 132,017 Retiance dearnings 86,594 94,501 Total harcholders' equity 228,488 236,552 Accumulated other c	Current portion of bonds payable	5,000	-	
Income taxes payable 734 4,265 Subscription fees received 8,066 7,585 Unearmed revenue 7,154 12,373 Provision for bonuses 655 801 Other 6,892 8,695 Total current liabilities 47,782 55,013 Non-current liabilities 47,782 55,013 Dong-term borrowings 75,974 66,824 Deferred tax liabilities 344 533 Provision for retirement benefits for directors (and other officers) 6 6 Retirement benefit liability 6,023 6,753 Asset retirement obligations 2,298 2,323 Other 1,993 2,381 Total non-current liabilities 149,423 150,253 Net assets 131,984 132,017 Retained earnings 86,504 94,501 Total shareholders' equity 228,488 236,552 Accumulated other comprehensive income (72) 37 Valuation difference on available-for-sale securitites (649) (421)<	Current portion of long-term borrowings	6,467	7,718	
Subscription fees received 8,066 7,585 Uncarned revenue 7,154 12,373 Provision for bonuses 6,55 801 Other 6,892 8,695 Total current liabilities 47,782 55,013 Non-current liabilities 47,782 55,013 Non-current liabilities 344 533 Provision for treitrement benefits for directors (and other officers) 6 6 Retirement benefit liability 6,023 6,753 Asset retirement boligations 2,298 2,323 Other 1,993 2,381 Total on-current liabilities 101,641 95,239 Total liabilities 101,641 95,239 Total liabilities 131,984 132,017 Retained earnings 86,504 94,501 Total shareholders' equity 228,488 236,552 Accumulated other comprehensive income (72) 37 Deferred gains or losses on hedges (649) (421) Foreig aurrenet inabilitien adjustment 500 (13,	Accounts payable - other	12,392	13,058	
Unearned revenue7,15412,373Provision for bonuses655801Other6,8928,695Total current liabilities47,78255,013Non-current liabilities47,78255,013Non-current liabilities15,00015,000Long-term borrowings75,97468,241Deferred tax liabilities344533Provision for retirement benefits for directors (and other officers)66Retirement benefits liability6,0236,753Asset retirement beligations2,2982,323Other1,9932,381Total non-current liabilities101,64195,239Total non-current liabilities101,64195,239Total all abilities101,64195,239Net assets10,00010,033Capital surplus131,984132,017Retained carnings86,50494,501Total shareholders' equity228,488236,552Accumulated other comprehensive income(72)37Deferred gains or losses on hedges(649)(421)Forcign currency translation adjustment1500(1,314)Remeasurements of defined benefit plans(256)(665)Total accumulated other comprehensive income(477)(2,303)Non-controlling interests9321,065	Income taxes payable	734	4,265	
Provision for bonuses 655 801 Other 6,892 8,695 Total current liabilities 47,782 55,013 Non-current liabilities 47,782 55,013 Bonds payable 15,000 15,000 Long-term borrowings 75,974 68,241 Deferred tax liabilities 344 533 Provision for retirement benefits for directors (and other officers) 6 6 Retirement benefit liability 6,023 6,753 Asset retirement obligations 2,298 2,323 Other 1,993 2,381 Total non-current liabilities 101,641 95,239 Total insbilities 101,641 95,239 Not assets 131,984 132,017 Retained earnings 86,504 94,501 Total shareholders' equity 228,488 236,552 Accumulated other comprehensive income (72) 37 Deferred gains or losses on hedges (649) (421) Foreign currency translation adjustment 500 (643) <	Subscription fees received	8,066	7,585	
Other 6,892 8,695 Total current liabilities 47,782 55,013 Non-current liabilities 15,000 15,000 Long-term borrowings 75,974 68,241 Deferred tax liabilities 344 533 Provision for retirement benefits for directors (and other officers) 6 6 Retirement benefit liability 6,023 6,753 Asset retirement boligations 2,298 2,323 Other 1,993 2,381 Total non-current liabilities 101,641 95,239 Total labilities 101,641 95,239 Net assets 1131,984 132,017 Retained earnings 86,504 94,501 Total shareholders' equity 228,488 236,552 Accumulated other comprehensive income (72) 37 Valuation difference on available-for-sale securities (72) 37 Deferred gains or losses on hedges (649) (421) Foreign currency translation adjustment 500 (1,314) Remeasurements of defined benefit plan	Unearned revenue	7,154	12,373	
Total current liabilities 47,782 55,013 Non-current liabilities 15,000 15,000 Long-term borrowings 75,974 68,241 Deferred tax liabilities 344 533 Provision for retirement benefits for directors (and other officers) 6 6 Retirement benefit liability 6,023 6,753 Asset retirement obligations 2,298 2,323 Other 1,993 2,381 Total non-current liabilities 101,641 95,239 Total liabilities 101,641 95,233 Net assets 101,641 95,239 Share capital 10,000 10,033 Capital surplus 131,984 132,017 Retained earnings 86,504 94,501 Total shareholders' equity 228,488 236,552 Accumulated other comprehensive income (72) 37 Valuation difference on available-for-sale securities (649) (421) Foreign currency translation adjustment 500 (1,314) Remeasurements of defined benefit plans<	Provision for bonuses	655	801	
Non-current liabilities 15,000 15,000 Bonds payable 15,000 15,000 Long-term borrowings 75,974 68,241 Deferred tax liabilities 344 533 Provision for retirement benefits for directors (and other officers) 6 6 Retirement benefit liability 6,023 6,753 Asset retirement obligations 2,298 2,323 Other 1,993 2,381 Total non-current liabilities 101,641 95,239 Total liabilities 101,641 95,239 Net assets 110,000 10,033 Capital surplus 131,984 132,017 Retained earnings 86,504 94,501 Total shareholders' equity 228,488 236,552 Accumulated other comprehensive income (72) 37 Valuation difference on available-for-sale securities (649) (421) Foreign currency translation adjustment 500 (1,314) Remeasurements of defined benefit plans (256) (605) Total accumulated other comp	Other	6,892	8,695	
Bonds payable15,00015,000Long-term borrowings75,97468,241Deferred tax liabilities344533Provision for retirement benefits for directors (and other officers)66Retirement benefit liability6,0236,753Asset retirement obligations2,2982,323Other1,9932,381Total non-current liabilities101,64195,239Total labilities101,64195,239Total liabilities100,00010,033Capital surplus131,984132,017Retained earnings86,50494,501Total shareholders' equity228,488236,552Accumulated other comprehensive income(72)37Deferred gains or losses on hedges(649)(421)Foreign currency translation adjustment500(1,314)Remeasurements of defined benefit plans(256)(605)Total accumulated other comprehensive income(477)(2,303)Non-controlling interests9321,065	Total current liabilities	47,782	55,013	
Long-term borrowings 75,974 68,241 Deferred tax liabilities 344 533 Provision for retirement benefits for directors (and other officers) 6 6 Retirement benefit liability 6,023 6,753 Asset retirement obligations 2,298 2,323 Other 1,993 2,381 Total non-current liabilities 101,641 95,239 Total liabilities 149,423 150,253 Net assets 111,0641 95,239 Share capital 10,000 10,033 Capital surplus 131,984 132,017 Retained carnings 86,504 94,501 Total shareholders' equity 228,488 236,552 Accumulated other comprehensive income (72) 37 Valuation difference on available-for-sale securities (649) (421) Foreign currency translation adjustment 500 (1,314) Remeasurements of defined benefit plans (256) (605) Total accumulated other comprehensive income (477) (2,303) Non-c	Non-current liabilities			
Deferred tax liabilities 344 533 Provision for retirement benefits for directors (and other officers) 6 6 Retirement benefit liability 6,023 6,753 Asset retirement obligations 2,298 2,323 Other 1,993 2,381 Total non-current liabilities 101,641 95,239 Total liabilities 101,641 95,239 Total liabilities 101,000 10,033 Capital liabilities 10,000 10,033 Capital surplus 131,984 132,017 Retained earnings 86,504 94,501 Total shareholders' equity 228,488 236,552 Accumulated other comprehensive income (72) 37 Valuation difference on available-for-sale securities (649) (421) Foreign currency translation adjustment 500 (1,314) Remeasurements of defined benefit plans (256) (605) Total accumulated other comprehensive income (477) (2,303) Non-controlling interests 932 1,065	Bonds payable	15,000	15,000	
Provision for retirement benefits for directors (and other officers)66Retirement benefit liability6,0236,753Asset retirement obligations2,2982,323Other1,9932,381Total non-current liabilities101,64195,239Total liabilities101,64195,239Net assets1149,423150,253Net assets110,00010,033Capital surplus131,984132,017Retained earnings86,50494,501Total shareholders' equity228,488236,552Accumulated other comprehensive income(72)37Deferred gains or losses on hedges(649)(421)Foreign currency translation adjustment500(1,314)Remeasurements of defined benefit plans(256)(605)Total accumulated other comprehensive income(477)(2,303)Non-controlling interests9321,065Total net assets228,943235,314	Long-term borrowings	75,974	68,241	
other officers) o o Retirement benefit liability 6,023 6,753 Asset retirement obligations 2,298 2,323 Other 1,993 2,381 Total non-current liabilities 101,641 95,239 Total liabilities 101,641 95,239 Total liabilities 149,423 150,253 Net assets 149,423 150,253 Share capital 10,000 10,033 Capital surplus 131,984 132,017 Retained earnings 86,504 94,501 Total shareholders' equity 228,488 236,552 Accumulated other comprehensive income (72) 37 Deferred gains or losses on hedges (649) (421) Foreign currency translation adjustment 500 (1,314) Remeasurements of defined benefit plans (256) (605) Total accumulated other comprehensive income (477) (2,303) Non-controlling interests 932 1,065 Total net assets 228,943 235,314	Deferred tax liabilities	344	533	
Asset retirement obligations2,2982,323Other1,9932,381Total non-current liabilities101,64195,239Total liabilities149,423150,253Net assets110,00010,033Capital surplus131,984132,017Retained earnings86,50494,501Total shareholders' equity228,488236,552Accumulated other comprehensive income(72)37Deferred gains or losses on hedges(649)(421)Foreign currency translation adjustment500(1,314)Remeasurements of defined benefit plans(256)(605)Total accumulated other comprehensive income(477)(2,303)Non-controlling interests9321,065Total net assets228,943235,314		6	6	
Other 1,993 2,381 Total non-current liabilities 101,641 95,239 Total liabilities 149,423 150,253 Net assets 149,423 150,253 Share capital 10,000 10,033 Capital surplus 131,984 132,017 Retained earnings 86,504 94,501 Total shareholders' equity 228,488 236,552 Accumulated other comprehensive income (72) 37 Deferred gains or losses on hedges (649) (421) Foreign currency translation adjustment 500 (1,314) Remeasurements of defined benefit plans (256) (605) Total accumulated other comprehensive income (477) (2,303) Non-controlling interests 932 1,065 Total net assets 228,943 235,314	Retirement benefit liability	6,023	6,753	
Total non-current liabilities101,64195,239Total liabilities149,423150,253Net assets149,423150,253Share capital10,00010,033Capital surplus131,984132,017Retained earnings86,50494,501Total shareholders' equity228,488236,552Accumulated other comprehensive income(72)37Valuation difference on available-for-sale securities(649)(421)Foreign currency translation adjustment500(1,314)Remeasurements of defined benefit plans(256)(605)Total accumulated other comprehensive income(477)(2,303)Non-controlling interests9321,065Total net assets228,943235,314	Asset retirement obligations	2,298	2,323	
Total liabilities149,423150,253Net assetsShareholders' equity10,00010,033Capital surplus131,984132,017Retained earnings86,50494,501Total shareholders' equity228,488236,552Accumulated other comprehensive income(72)37Deferred gains or losses on hedges(649)(421)Foreign currency translation adjustment500(1,314)Remeasurements of defined benefit plans(256)(605)Total accumulated other comprehensive income(477)(2,303)Non-controlling interests9321,065Total net assets228,943235,314	Other	1,993	2,381	
Net assetsShare holders' equityShare capital10,000Capital surplus131,984131,984132,017Retained earnings86,50494,501228,488236,552Accumulated other comprehensive incomeValuation difference on available-for-sale securities(72)37Deferred gains or losses on hedges(649)Foreign currency translation adjustment500500(1,314)Remeasurements of defined benefit plans(256)Cotal accumulated other comprehensive income(477)Valuation difference on prehensive income(477)1001,314)Remeasurements of defined benefit plans(256)101accumulated other comprehensive income102102103103104net assets105228,943105235,314	Total non-current liabilities	101,641	95,239	
Shareholders' equityShare capital10,00010,033Capital surplus131,984132,017Retained earnings86,50494,501Total shareholders' equity228,488236,552Accumulated other comprehensive income(72)37Valuation difference on available-for-sale securities(72)37Deferred gains or losses on hedges(649)(421)Foreign currency translation adjustment500(1,314)Remeasurements of defined benefit plans(256)(605)Total accumulated other comprehensive income(477)(2,303)Non-controlling interests9321,065Total net assets228,943235,314	 Total liabilities	149,423	150,253	
Share capital10,00010,033Capital surplus131,984132,017Retained earnings86,50494,501Total shareholders' equity228,488236,552Accumulated other comprehensive income(72)37Valuation difference on available-for-sale securities(72)37Deferred gains or losses on hedges(649)(421)Foreign currency translation adjustment500(1,314)Remeasurements of defined benefit plans(256)(605)Total accumulated other comprehensive income(477)(2,303)Non-controlling interests9321,065Total net assets228,943235,314	Net assets			
Capital surplus131,984132,017Retained earnings86,50494,501Total shareholders' equity228,488236,552Accumulated other comprehensive income7237Valuation difference on available-for-sale securities(72)37Deferred gains or losses on hedges(649)(421)Foreign currency translation adjustment500(1,314)Remeasurements of defined benefit plans(256)(605)Total accumulated other comprehensive income(477)(2,303)Non-controlling interests9321,065Total net assets228,943235,314	Shareholders' equity			
Retained earnings86,50494,501Total shareholders' equity228,488236,552Accumulated other comprehensive income72Valuation difference on available-for-sale securities(72)37Deferred gains or losses on hedges(649)(421)Foreign currency translation adjustment500(1,314)Remeasurements of defined benefit plans(256)(605)Total accumulated other comprehensive income(477)(2,303)Non-controlling interests9321,065Total net assets228,943235,314	Share capital	10,000	10,033	
Total shareholders' equity228,488236,552Accumulated other comprehensive incomeValuation difference on available-for-sale securities(72)37Deferred gains or losses on hedges(649)(421)Foreign currency translation adjustment500(1,314)Remeasurements of defined benefit plans(256)(605)Total accumulated other comprehensive income(477)(2,303)Non-controlling interests9321,065Total net assets228,943235,314	Capital surplus	131,984	132,017	
Accumulated other comprehensive income(72)Valuation difference on available-for-sale securities(72)Deferred gains or losses on hedges(649)Foreign currency translation adjustment500Remeasurements of defined benefit plans(256)Total accumulated other comprehensive income(477)Non-controlling interests932Total net assets228,943228,943235,314	Retained earnings	86,504	94,501	
Valuation difference on available-for-sale securities(72)37Deferred gains or losses on hedges(649)(421)Foreign currency translation adjustment500(1,314)Remeasurements of defined benefit plans(256)(605)Total accumulated other comprehensive income(477)(2,303)Non-controlling interests9321,065Total net assets228,943235,314	Total shareholders' equity	228,488	236,552	
securities(72)37Deferred gains or losses on hedges(649)(421)Foreign currency translation adjustment500(1,314)Remeasurements of defined benefit plans(256)(605)Total accumulated other comprehensive income(477)(2,303)Non-controlling interests9321,065Total net assets228,943235,314	Accumulated other comprehensive income			
Foreign currency translation adjustment500(1,314)Remeasurements of defined benefit plans(256)(605)Total accumulated other comprehensive income(477)(2,303)Non-controlling interests9321,065Total net assets228,943235,314		(72)	37	
Remeasurements of defined benefit plans(256)(605)Total accumulated other comprehensive income(477)(2,303)Non-controlling interests9321,065Total net assets228,943235,314	Deferred gains or losses on hedges	(649)	(421)	
Total accumulated other comprehensive income(477)(2,303)Non-controlling interests9321,065Total net assets228,943235,314	Foreign currency translation adjustment	500	(1,314)	
Total accumulated other comprehensive income(477)(2,303)Non-controlling interests9321,065Total net assets228,943235,314	Remeasurements of defined benefit plans	(256)	(605)	
Non-controlling interests9321,065Total net assets228,943235,314		(477)	(2,303)	
Total net assets 228,943 235,314				
	Total liabilities and net assets	378,367	385,568	

Consolidated Statements of Income and Comprehensive Income

Consolidated Statements of Income

	For the fiscal year ended March 31,2020	For the fiscal year ended March 31,2021
Operating revenue	139,541	139,572
Operating costs	90,188	87,047
Operating gross profit	49,353	52,524
Selling, general and administrative expenses	34,090	33,373
Operating profit	15,263	19,151
Non-operating income		
Interest income	2,277	1,786
Dividend income	9	17
Share of profit of entities accounted for using equity method	375	287
Foreign exchange gains	-	52
Other	343	570
Total non-operating income	3,007	2,713
Non-operating expenses		
Interest expenses	1,826	1,269
Foreign exchange losses	16	-
Commission expenses	-	141
Other	339	104
Total non-operating expenses	2,181	1,515
Ordinary profit	16,088	20,349
Extraordinary losses		
Impairment losses	92	-
Loss on sale of investment securities	-	34
Loss on valuation of investment securities	503	-
Loss on valuation of shares of subsidiaries and associates	-	427
Total extraordinary losses	595	461
Profit before income taxes	15,492	19,887
Income taxes - current	3,190	6,185
Income taxes - deferred	292	267
Total income taxes	3,483	6,452
Profit —	12,009	13,435
Profit (loss) attributable to non-controlling interests	(18)	90
Profit attributable to owners of parent	12,027	13,345

Consolidated Statements of Comprehensive Income

		(Million yen)
	For the fiscal year ended March 31,2020	For the fiscal year ended March 31,2021
Profit	12,009	13,435
Other comprehensive income		
Valuation difference on available-for-sale securities	(366)	105
Deferred gains or losses on hedges	138	299
Foreign currency translation adjustment	18	(1,815)
Remeasurements of defined benefit plans, net of tax	42	(349)
Share of other comprehensive income of entities accounted for using equity method	(11)	12
Total other comprehensive income	(177)	(1,747)
Comprehensive income	11,831	11,687
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	11,809	11,519
Comprehensive income attributable to non-controlling interests	22	167

Consolidated Statements of Changes in Net Assets

For the fiscal year ended March 31,2020

					(Million yen)	
	Shareholders' equity					
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	
Balance at beginning of period	10,000	158,054	79,823	(26,268)	221,609	
Changes during period						
Issuance of new shares					-	
Dividends of surplus			(5,346)		(5,346)	
Profit attributable to owners of parent			12,027		12,027	
Cancellation of treasury shares		(26,209)		26,209	-	
Change in ownership interest of parent due to transactions with non-controlling interests		(144)			(144)	
Other		283		59	342	
Net changes in items other than shareholders' equity						
Total changes during period	-	(26,070)	6,681	26,268	6,879	
Balance at end of period	10,000	131,984	86,504	-	228,488	

	Accumulated other comprehensive income						
	Valuation difference on available-for- sale securities	Deferred gains or losses on hedges	Foreign currency translation adjustment	Remeasureme nts of defined benefit plans	Total accumulated other comprehensiv e income	Non- controlling interests	Total net assets
Balance at beginning of period	293	(736)	482	(299)	(260)	2,665	224,014
Changes during period							
Issuance of new shares							-
Dividends of surplus							(5,346)
Profit attributable to owners of parent							12,027
Cancellation of treasury shares							-
Change in ownership interest of parent due to transactions with non-controlling interests						(1,715)	(1,860)
Other	(342)				(342)		-
Net changes in items other than shareholders' equity	(23)	86	18	42	124	(16)	107
Total changes during period	(366)	86	18	42	(217)	(1,732)	4,928
Balance at end of period	(72)	(649)	500	(256)	(477)	932	228,943

For the fiscal year ended March 31,2021

					(Million yen)	
	Shareholders' equity					
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	
Balance at beginning of period	10,000	131,984	86,504	-	228,488	
Changes during period						
Issuance of new shares	33	33			66	
Dividends of surplus			(5,347)		(5,347)	
Profit attributable to owners of parent			13,345		13,345	
Cancellation of treasury shares					-	
Change in ownership interest of parent due to transactions with non-controlling interests					-	
Other					-	
Net changes in items other than shareholders' equity						
Total changes during period	33	33	7,997	-	8,064	
Balance at end of period	10,033	132,017	94,501	-	236,552	

	Accumulated other comprehensive income						
	Valuation difference on available-for- sale securities	Deferred gains or losses on hedges	Foreign currency translation adjustment	Remeasureme nts of defined benefit plans	Total accumulated other comprehensiv e income	Non- controlling interests	Total net assets
Balance at beginning of period	(72)	(649)	500	(256)	(477)	932	228,943
Changes during period							
Issuance of new shares							66
Dividends of surplus							(5,347)
Profit attributable to owners of parent							13,345
Cancellation of treasury shares							-
Change in ownership interest of parent due to transactions with non-controlling interests							-
Other							-
Net changes in items other than shareholders' equity	110	228	(1,815)	(348)	(1,825)	132	(1,693)
Total changes during period	110	228	(1,815)	(348)	(1,825)	132	6,371
Balance at end of period	37	(421)	(1,314)	(605)	(2,303)	1,065	235,314

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Consolidated Statements of Cash Flows

	For the fiscal year ended March 31,2020	For the fiscal year ended March 31,2021
Cash flows from operating activities		
Profit before income taxes	15,492	19,887
Depreciation	23,316	23,323
Impairment losses	92	-
Amortization of goodwill	878	878
Interest and dividend income	(2,287)	(1,804
Interest expenses	1,826	1,269
Share of loss (profit) of entities accounted for using equity method Loss on valuation of shares of subsidiaries and	(375)	(287
associates	-	427
Decrease (increase) in trade receivables	3,149	6,135
Loss (gain) on valuation of investment securities	503	-
Increase (decrease) in broadcasting rights	205	(770
Decrease (increase) in accounts receivable - other	(192)	349
Decrease (increase) in inventories	(15,866)	46,984
Increase (decrease) in accounts payable - other	2,052	667
Increase (decrease) in unearned revenue	4,275	5,220
Decrease (increase) in lease receivables	152	(46,134
Other, net	683	3,501
Subtotal	33,907	59,648
Interest and dividends received	2,285	1,937
Interest paid	(1,845)	(1,413
Income taxes paid	(5,467)	(2,223
Net cash provided by (used in) operating activities	28,879	57,948
ash flows from investing activities		
Purchase of securities	(600)	-
Proceeds from redemption of securities	600	-
Purchase of property, plant and equipment	(17,235)	(11,444
Purchase of intangible assets	(2,516)	(792
Purchase of investment securities	(670)	(80
Proceeds from collection of loans receivable	198	1,168
Purchase of shares of subsidiaries and associates	(560)	(287
Other, net	(40)	79
Net cash provided by (used in) investing activities	(20,825)	(11,357
Cash flows from financing activities		
Repayments of finance lease obligations	(69)	(72
Repayments of long-term borrowings	(5,203)	(6,425
Redemption of bonds	-	(5,000
Dividends paid	(5,342)	(5,345
Dividends paid to non-controlling interests	(39)	(35
Purchase of shares of subsidiaries not resulting in change in scope of consolidation	(1,860)	-
Net cash provided by (used in) financing activities	(12,515)	(16,878
Effect of exchange rate change on cash and cash equivalents	(25)	(120
Net increase (decrease) in cash and cash equivalents	(4,486)	29,591
Cash and cash equivalents at beginning of period	48,089	43,602
Cash and cash equivalents at end of period	43,602	73,193