

SKY Perfect JSAT Group Earning Results Briefing for 2Q/2018

November 1, 2018 (Thursday) SKY Perfect JSAT Holdings Inc.

Forward-looking Statements

Statements about the SKY Perfect JSAT Group's forecasts, strategies, management policies, and targets contained in this presentation that are not based on historical facts constitute forward-looking statements. These statements are based on management's assumptions, plans, expectations and judgments in light of information available at the time. These forward-looking statements are subject to a variety of risks and uncertainties. Therefore, actual results may differ materially from forecasts. The primary risks and uncertainties currently assumed by the SKY Perfect JSAT Group include, but are not limited to, the following:

<General Management Risks>

- ➤ Risks related to constraints imposed on the Group's business due to legal regulations related to Group's business operations
- > Risks related to customer information security and trouble of customer information management system
- > Risks related to major equipment failures due to large-scale disasters

< Risks related to Satellite Infrastructure>

- > Risks related to communications satellite malfunctions and/or impaired operations
- > Risks related to communications satellite acquisition
- > Risks related to securing satellite insurance

< Risks related to Multichannel Pay TV Broadcast Platform Services>

- > Risks related to subscriber acquisition/retention
- > Risks related to broadcasters
- > Risks related to subscriber management system
- > Risks related to IC card security, etc.



Consolidated Business Performance for 2Q/2018

Summary of Income Statements

- Operating revenue increased 20.1 billion yen (27.3%) due to sales of satellite to Ministry of Defense
- Operating income increased 0.7 billion yen(8.3%) in both Media business and Space **Business**
- Quarterly profit attributable to owners of parent increased by 0.4 billion yen (5.5%)

(Unit: ¥ millions)

| | FY2017/2Q Cumulative | FY2018/2Q Cumulative | Year-On- Year Comparison | Progress on FY2018 Forecast | FY2018 Full-Year Forecast |
|--|-------------------------|-------------------------|--------------------------------|-----------------------------------|---------------------------------|
| Revenue | 73,720 | 93,838 | 27.3% | 55.7% | 168,500 |
| Operating Income | 8,881 | 9,615 | 8.3% | 58.3% | 16,500 |
| Ordinary Income | 9,453 | 10,345 | 9.4% | 60.9% | 17,000 |
| Profit Attributable to Owners of Parent | 6,407 | 6,760 | 5.5% | 58.8% | 11,500 |
| EBITDA *1 | 22,531 | 22,644 | 0.5% | 53.9% | 42,000 |

*1: EBITDA is calculated as Net Income + Tax Expense + Goodwill Amortization + Depreciation Expense+ Interest Expense SKY Perfect JSAT Group

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Summary of Income Statements by Business Segment (FY2017 1Q – FY2018 2Q)

- The Media Business had decreased revenue due to decreased subscription fee revenue, but increased operating income due to saving operating cost
- The Space Business had decreased revenue and operating income due to decreased broadcasting transponder-related revenues
 (Unit: ¥ millions)

| | FY2017 | | | | | | FY2018 | | |
|---------------------------|---------|---------|---------|---------|--------------|---------|---------|--|--|
| | 1Q | 2Q | 3Q | 4Q | Full Year | 1Q | 2Q | | |
| Revenue | 37,195 | 36,525 | 35,762 | 36,018 | 145,501 | 58,772 | 35,066 | | |
| Media Business | 27,424 | 26,828 | 25,925 | 25,620 | 105,798 | 25,857 | 25,368 | | |
| Space Business | 12,524 | 12,428 | 12,459 | 12,987 | 50,400 | 35,541 | 12,266 | | |
| Consolidated Eliminations | (2,754) | (2,731) | (2,622) | (2,589) | (10,697) | (2,626) | (2,569) | | |
| Operating Income | 4,334 | 4,547 | 3,233 | 3,536 | 15,652 | 4,646 | 4,969 | | |
| Media Business | 1,005 | 1,448 | 239 | 541 | 3,233 | 797 | 2,055 | | |
| Space Business | 3,531 | 3,430 | 3,034 | 3,141 | 13,137 | 4,034 | 3,082 | | |
| Consolidated Eliminations | (202) | (331) | (40) | (145) | (719) | (185) | (168) | | |

In July, 2018, the naming for business segment "Space & Satellite Business" has changed to "Space Business." There is no affect on the result by business segment...

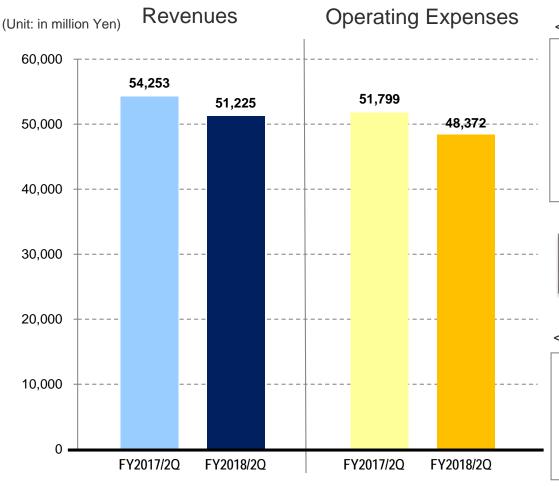
Key Performance Indicators for Media Business (*)

SKY PerfecTV! New Basic Service Package-Free Subscription for Multiple TV Sets Campaign ended in September contributed to increase of new subscribers.

| | FY2017/2Q Cumulative | FY2018/2Q Cumulative | FY2018 Full-Year Forecast |
|--|-------------------------|-------------------------|---------------------------------|
| Number of New Subscribers and Re-subscribers(unit : thousands) | 238 | 273 | 532 |
| Net Increase in Subscribers (unit : thousands) | (35) | (30) | (52) |
| Number of Cumulative Subscribers (unit : thousands) | 3,285 | 3,233 | 3,210 |
| Average Monthly Subscriber Payment (unit : JPY) | 3,251 | 3,201 | - |
| ARPU (unit : JPY) | 2,059 | 2,008 | - |
| SAC (unit : JPY) | 37,753 | 27,436 | _ |

Earnings Overview for Media Business (Year-on-Year Comparison)





Revenue (¥3.0B)*

* Inter-segment Transactions included.

<Main Factors for Increases or Decreases>

- Decrease in subscription fees:(¥2.3B)
- Decrease in basic charges, registration fees and others(¥0.7B)

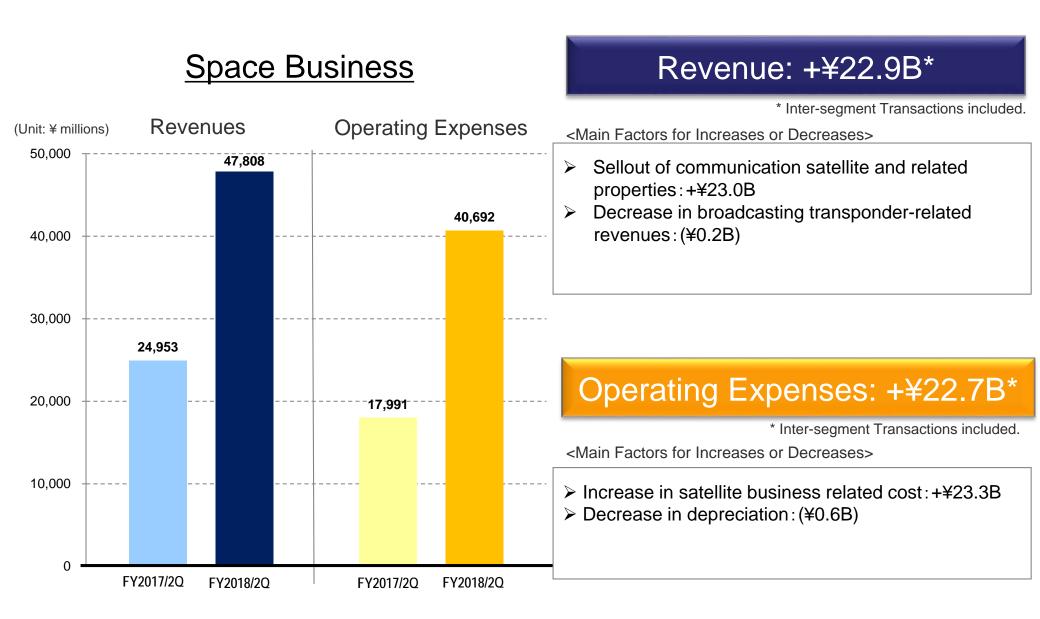
Operating Expenses (¥3.4B)*

* Inter-segment Transactions included.

<Main Factors for Increases or Decreases>

- Decrease in program provision expenses:(¥1.8B)
- > Decrease in content costs:(¥1.1B)
- ➤ Decrease in other expenses: (¥0.5B)

Earning Overview for Space Business (Year-on-Year Comparison)





Future Initiatives

- Media Business -



Increase the value of SKY PerfecTV! to customers 1

October 1 (Monday) Three new channels added





Entermei Tele in November Tenku Mahjong 20





In November Japan's First Variety Show JAEJOONG Photo People in Tokyo





New Drama Series on Mnet in November

Familiar Wife

■ SKY PerfecTV! Service Expands to 69 Channels

*Except Promotion channels *HD channels increased from 35 channels to 56 channels



Increased value of SKY PerfecTV! to customers 2

■ 160 thousands of new contracts in the first month of the new core product "SKY PerfecTV! Basic Plan"



TV makes the home fun.

- October 10 (Wednesday) New core product "Basic Plan" released
- ➤ Unlimited access to 11 genres on 50 channels
- ➤ The current New Basic Pack plus Toei Channel, Entermei Tele, and KBS World for ¥3,600 (excluding tax) by ¥200 up
- No additional fees for up to 3 televisions

Approximately 160 thousands of contracts acquired as of October 28

Pursue appealing content

Hikaru Utada Laughter in the Dark Tour 2018 On BS SKY PerfecTV! in January 2019



Hikaru Utada's first tour in 12 years exclusively on BS SKY PerfecTV! and Music On! TV

Plus a ticket giveaway campaign

European Soccer





Full broadcasting of games with Japanese players who are active in overseas leagues SKY PerfecTV! Soccer Set

B-League



Broadcasting all regular season games
All games broadcast live on-demand
SKY PerfecTV! B-League Set

Initiatives for advancement of broadcasting (new 4K/8K satellite broadcasting)

■In December 2018,

nine new 4K channels will be added to SKY PerfecTV! service \(\text{\(\)}



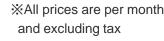


₹STAR4K

ザ・シネマ4K

¥2,300 **Set price with BS200~202

¥900







Promoter of 4K/8K: Kyoko Fukada

Free charge for subscribers of 4K product

■ Full lineup of 4K content

¥2,286



(C)Hashimoto Production / Toho Pictures, Inc. / Shinano Art & Culture Consultant Co., Ltd.

Japanese movies + Jidaigeki 4K

Mount Hakkoda

4K digital re-master edition



Skachan1 4K Joe Hisaishi & World Dream Orchestra 2017



Skachan1 4K
Traveling the World's Art Museums
with the Five Senses

Future Initiatives

- Space Business -



Strengthening of Efforts in the Russian Region Memorandum Signed with Rostelecom

- On September 10, 2018, we signed a Memorandum of Understanding (MOU) Regarding Collaboration to Eliminate the Digital Divide in the Russian Far East Using Satellite Communications with Rostelecom, Russia's leading telecommunications provider, at a document exchange ceremony conducted in conjunction with the Eastern Economic Forum 2018 held in Vladivostok.
- We are already providing satellite lines to mobile service providers, etc., in the Russia Region. In the future, we will work to expand the provision of service further in collaboration with Rostelecom.





↑ The red area is scheduled to be covered by a new satellite. We will work to eliminate the digital divide.

Figure: "Far Eastern Federal District" from Wikipedia

- ← Representative Director and Senior Executive Vice President Eiichi Yonekura (left) and Rostelecom President Mikhail Oseevskiy (right) shake hands as Prime Minister Abe and Russian President Putin look on.
- © Cabinet Public Relations Office, Cabinet Secretariat

Horizons 3e Successfully Launched

 On Wednesday, September 26 (Japan time), Horizons 3e, our first HTS, was successfully launched from the Guiana Space Centre.

Future Schedule

Service is scheduled to be launched in mid-January 2019, after testing has been conducted.

Satellite Information

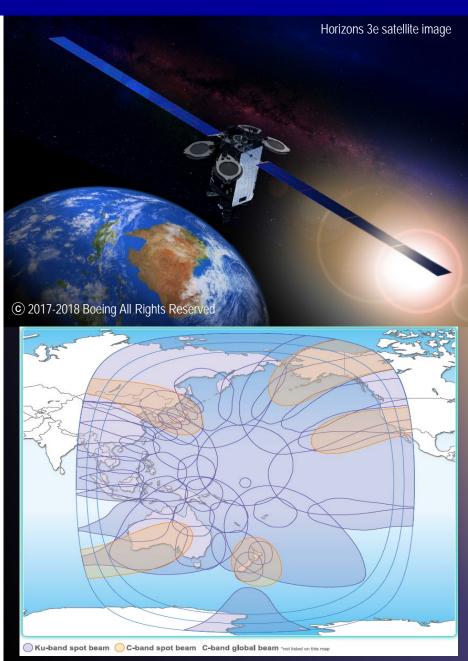
- Start of use: Scheduled for January 2019
- Orbital position: 169 degrees east longitude
- Satellite bus: Boeing 702MP type
- Repeater: Ku-band HTS steerable beam C-band Global Alaska beam

Anticipated Use

- Mobile phone backhaul and other large-volume communication
- Vessels, aircraft, and other mobile communication

^{*} Abbreviation of "High Throughput Satellite". It refers to a satellite with a communication capacity that is increased far above that of conventional satellites by repeatedly using the same frequency by using beams separate by multiple spot beams.



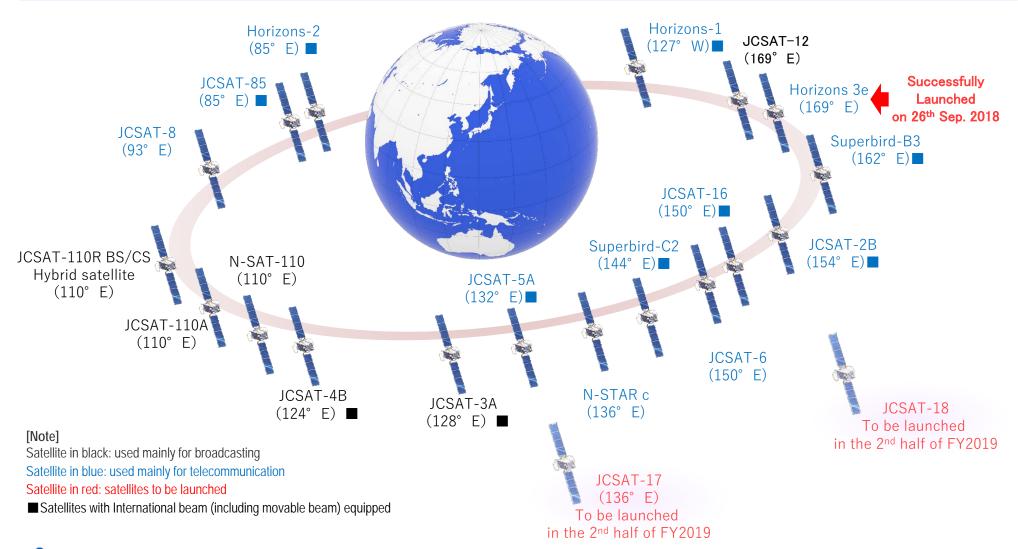


List of Schedule for Launch

| Image of JCSAT-17 | | JCSAT-17 | JCSAT-18 (High Throughput Satellite) |
|-------------------|---------------------------|---|--|
| | Satellite bus | A2100 | 702MP |
| | Manufact urer | Lockheed Martin | Boeing |
| | Launch vehicle | Ariane5 | Falcon9 |
| | Planned launch time | 2 nd half of FY2019 | 2 nd half of FY2019 |
| | Orbit position | 136 degrees east longitude | TBD |
| | Satellite lifetime | Over 15 years | Over 15 years |
| | Purpose | Provision of telecommunication in Japan | Overseas/Mobile (Joint satellite with Kacific) |

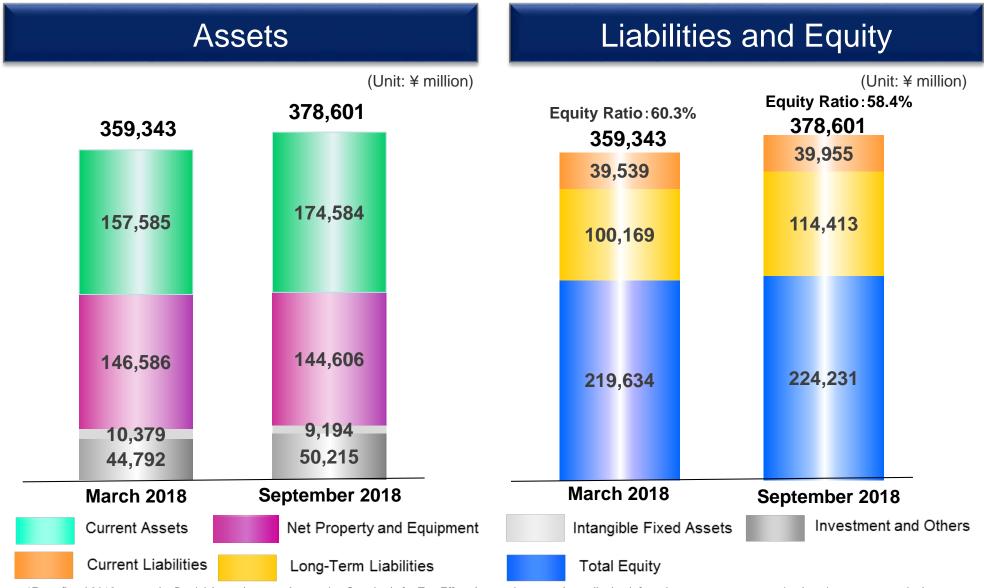
Satellite Fleet Update

Total of 18 satellites covering from North America to the Indian Ocean



(References)

Consolidated Balance Sheets



^{*}From fiscal 2018, we apply "Partial Amendment to Accounting Standards for Tax Effect Accounting," etc. Accordingly, deferred tax assets are categorized as "investments and other assets," and deferred tax liabilities are categorized as "fixed liabilities." Equity is calculated by subtracting minority interests from net assets.

Consolidated Cash Flows

(Unit: ¥ million)

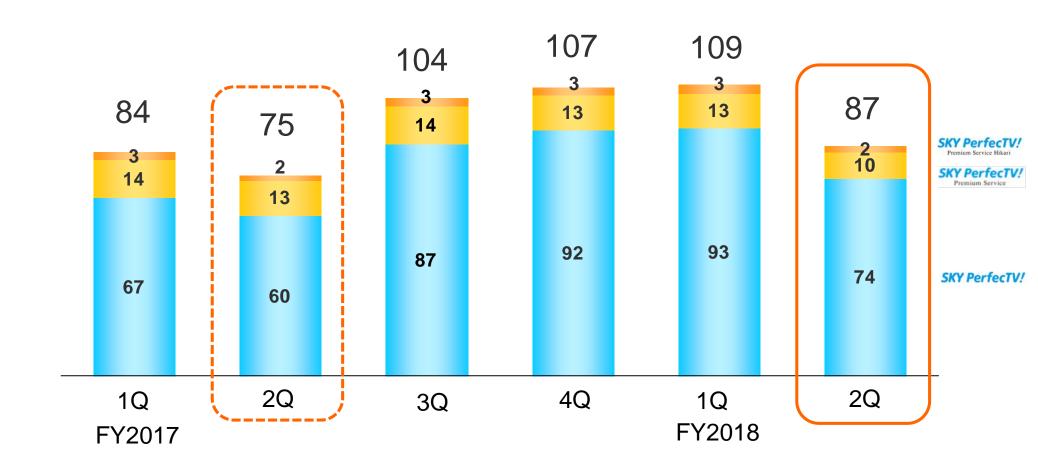
| | FY2017/2Q Cumulative | FY2018/2Q Cumulative |
|---|-------------------------|-------------------------|
| Net Cash from Operating Activities | 8,010 | 12,234 |
| Net Cash from Investing Activities | (11,766) | (14,878) |
| Free Cash Flows*1 | (3,756) | (2,643) |
| Net Cash from Financing Activities | 5,091 | 12,971 |
| Cash and Cash Equivalents at Term-End (a) | 47,438 | 56,619 |
| Term-end Balance of Interest-bearing Debt*2 (b) | 90,901 | 109,427 |
| Term-end Balance of Net Interest-bearing Debt (b)-(a) | 43,462 | 52,807 |

^{*1.} Sum of Net Cash Flows from Operating and Investing Activities

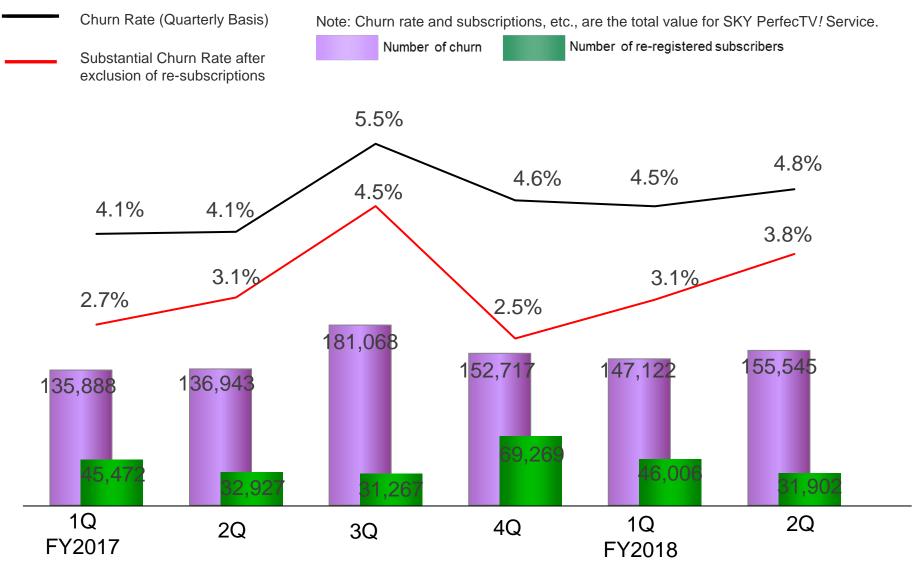
^{*2.} Term end balance of debts and unsecured corporate bonds

Number of New Subscribers

(Unit: thousand)



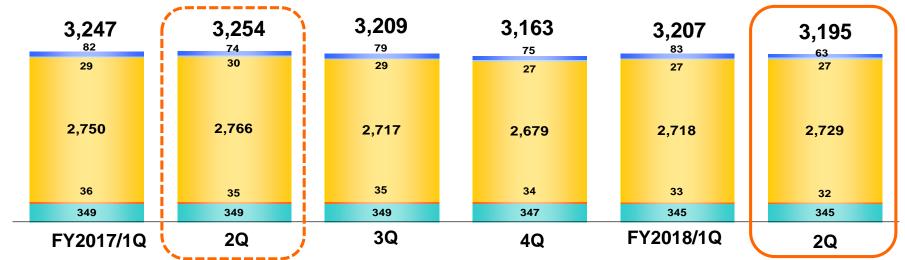
Churn Rate



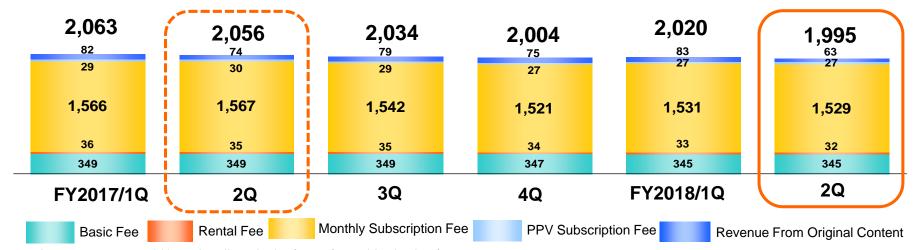
*The churn rate is calculated by dividing the total number of churns for each quarter with the cumulative number of subscriptions at the end of the preceding fiscal year.

ARPU

■ Subscriber Payments (¥)¹



■ ARPU(¥)(*2)

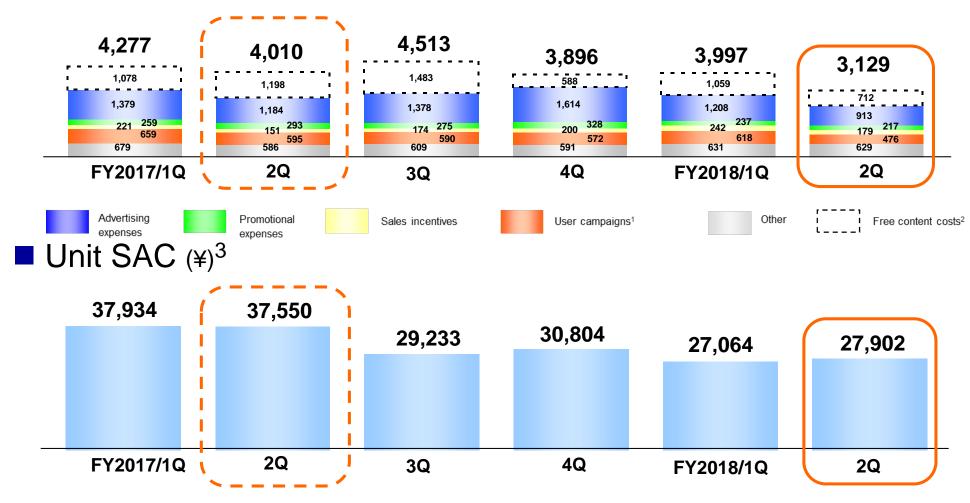


1. Average amount paid by subscribers in the form of monthly viewing fees, etc.

^{2.} Of the average amount paid by subscribers in the form of monthly viewing fees, etc., the amount recorded as operating revenue by the SKY Perfect JSAT Group

Subscribers Acquisition Cost (SAC)

■ Total SAC (million ¥)



- 1. Cost of campaigns to acquire new subscribers.
- 2. "Free content costs" includes costs associated with the production of programs for BS SKY PerfecTV!.
- 3. The unit SAC cost is the total SAC value (excluding free content costs) divided by the number of new subscriptions in the period under review.

Results for Subsidiaries

| | | SJC | SPCC | SPET | SPBC | SNET | JII | JMC | WWJ | ENR |
|---------------------|-----------|--|--|---|--|---|--|--|---|--|
| Nature of Business | | Provision of satellite communications and Media Business | Customer center operation for multichannel pay TV broadcast and other services | Licensed broadcaster providing multichannel pay TV services via CS- 110/124/128 degrees platform | Production of content, a provider of programs | A major Type II telecommunicatio ns carrier and a systems integrator for satellite communications and broadcasting services | U.S subsidiary working with joint venture partner, Intelsat, to market capacity on satellites in North America | Provider of mobile satellite communicati ons (Inmarsat) services | Operation of overseas channels related business activities | Design, manufacturi ng and sales of industrial drones |
| Ownership Ratio (%) | | 100 | 100 | 100 | 100 | 92 | 100 | 53.3 | 60 | 100 |
| Revenue | FY2017/2Q | 57,662 | 3,011 | 29,895 | 1,933 | 1,366 | 961 | 1,226 | 92 | 199 |
| | FY2018/2Q | 78,667 | 3,267 | 27,035 | 2,016 | 1,713 | 918 | 1,265 | 86 | 199 |
| Operating Income | FY2017/2Q | 9,457 | 189 | 1,070 | 200 | (11) | 189 | 149 | (1,147) | (240) |
| | FY2018/2Q | 8,705 | 216 | 994 | 251 | 171 | 130 | 187 | (504) | (321) |
| Ordinary Income | FY2017/2Q | 10,076 | 190 | 1,072 | 200 | (8) | 240 | 148 | (1,144) | (224) |
| | FY2018/2Q | 9,193 | 218 | 997 | 252 | 170 | 166 | 213 | (506) | (316) |

SJC: SKY Perfect JSAT Corporation

SPCC: SKY Perfect Customer-relations Corporation

SPET: SKY Perfect Entertainment Corporation SPBC: SKY Perfect Broadcasting Corporation

SNET: Satellite Network, Inc.

JII: JSAT International Inc.

JMC: JSAT MOBILE Communications Inc. WWJ: WAKUWAKU JAPAN CORPORATION

ENR: enRoute Co., Ltd.





SKY Perfect JSAT Holdings Inc.

Corporate Communications & Investor Relations Division