

Consolidated Balance Sheet

SKY Perfect JSAT Holdings Inc. and Consolidated Subsidiaries
March 31, 2021

| | Millions of yen | | Thousands of U.S. dollars (Note 1) |
|--|------------------|------------------|---------------------------------------|
| | 2020 | 2021 | 2021 |
| ASSETS | | | |
| Current Assets: | | | |
| Cash and cash equivalents (Notes 6 and 16) | ¥ 43,603 | ¥ 73,194 | \$ 661,073 |
| Accounts receivable (Notes 6 and 16): | | | |
| Trade | 73,934 | 67,996 | 614,130 |
| Affiliated companies | 442 | 188 | 1,701 |
| Other | 529 | 179 | 1,620 |
| Allowance for doubtful accounts | (669) | (390) | (3,524) |
| Lease receivables (Notes 6, 11 and 16) | 2,911 | 49,045 | 442,965 |
| Inventories: | | | |
| Broadcasting rights | 1,202 | 1,973 | 17,819 |
| Work in process | 47,274 | 299 | 2,698 |
| Other | 1,148 | 1,081 | 9,763 |
| Investment in and advances to affiliated companies (Notes 16 and 19) | 1,199 | 2,077 | 18,755 |
| Other (Notes 6 and 19) | 4,476 | 4,028 | 36,381 |
| Total current assets | 176,049 | 199,670 | 1,803,381 |
| Property and Equipment: | | | |
| Buildings and structures | 22,103 | 22,490 | 203,129 |
| Machinery, equipment and vehicles | 78,401 | 78,652 | 710,373 |
| Telecommunications satellites | 263,710 | 247,758 | 2,237,703 |
| Land | 2,924 | 2,924 | 26,411 |
| Construction in progress | 155 | 7,097 | 64,102 |
| Other | 16,819 | 16,365 | 147,786 |
| Total property and equipment | 384,112 | 375,286 | 3,389,504 |
| Accumulated depreciation | (241,572) | (241,332) | (2,179,662) |
| Net property and equipment | 142,540 | 133,954 | 1,209,842 |
| Investments and Other Assets: | | | |
| Software | 6,848 | 5,106 | 46,113 |
| Goodwill | 1,823 | 945 | 8,537 |
| Investment securities (Notes 5 and 16) | 1,910 | 2,078 | 18,767 |
| Investment in and advances to affiliated companies (Notes 16 and 19) | 36,981 | 31,875 | 287,889 |
| Deferred tax assets (Notes 2.o and 10) | 9,065 | 8,990 | 81,200 |
| Other | 3,151 | 2,988 | 26,985 |
| Allowance for doubtful accounts | — | (38) | (343) |
| Total investments and other assets | 59,778 | 51,944 | 469,148 |
| Total | ¥ 378,367 | ¥ 385,568 | \$ 3,482,371 |

See notes to consolidated financial statements.

| | Millions of yen | | Thousands of U.S. dollars (Note 1) |
|---|------------------|------------------|---------------------------------------|
| | 2020 | 2021 | 2021 |
| LIABILITIES AND EQUITY | | | |
| Current Liabilities: | | | |
| Current portion of long-term debt (Notes 6 and 16) | ¥ 11,468 | ¥ 7,718 | \$ 69,709 |
| Accounts payable (Note 16): | | | |
| Trade | 12,399 | 12,932 | 116,796 |
| Affiliated companies | 413 | 643 | 5,804 |
| Income taxes payable (Note 16) | 734 | 4,265 | 38,523 |
| Subscription fees received (Note 16) | 8,066 | 7,585 | 68,510 |
| Unearned revenues | 7,155 | 12,373 | 111,753 |
| Accrued bonus | 656 | 801 | 7,235 |
| Other | 6,892 | 8,696 | 78,540 |
| Total current liabilities | 47,783 | 55,013 | 496,870 |
| Non-current Liabilities: | | | |
| Long-term debt (Notes 6 and 16) | 90,975 | 83,241 | 751,820 |
| Liabilities for retirement benefits (Note 7) | 6,030 | 6,760 | 61,056 |
| Deferred tax liabilities (Notes 2.o and 10) | 344 | 534 | 4,820 |
| Asset retirement obligations (Note 8) | 2,298 | 2,323 | 20,982 |
| Other | 1,994 | 2,382 | 21,510 |
| Total non-current liabilities | 101,641 | 95,240 | 860,188 |
| Commitments and Contingent Liabilities (Notes 11 and 17): | | | |
| Equity (Note 9): | | | |
| Common stock | | | |
| Authorized, 1,450,000,000 shares; | | | |
| Issued, 297,007,848 shares in 2020 and 297,170,975 shares in 2021 | 10,000 | 10,033 | 90,620 |
| Capital surplus | 131,984 | 132,017 | 1,192,357 |
| Retained earnings | 86,504 | 94,502 | 853,520 |
| Accumulated other comprehensive income | | | |
| Unrealized (loss) gain on available-for-sale securities | (73) | 38 | 340 |
| Deferred loss on derivatives under hedge accounting | (649) | (421) | (3,803) |
| Foreign currency translation adjustments | 501 | (1,314) | (11,873) |
| Remeasurements of defined retirement benefit plans | (257) | (605) | (5,468) |
| Total | 228,010 | 234,250 | 2,115,693 |
| Non-controlling interests | 933 | 1,065 | 9,620 |
| Total equity | 228,943 | 235,315 | 2,125,313 |
| Total | ¥ 378,367 | ¥ 385,568 | \$ 3,482,371 |

Consolidated Statement of Income

SKY Perfect JSAT Holdings Inc. and Consolidated Subsidiaries
Year Ended March 31, 2021

| | Millions of yen | | Thousands of U.S. dollars (Note 1) |
|--|-----------------|-----------|---------------------------------------|
| | 2020 | 2021 | 2021 |
| Revenues (Note 20) | ¥ 139,542 | ¥ 139,572 | \$ 1,260,588 |
| Operating Expenses: | | | |
| Cost of services (Notes 12 and 20) | 90,188 | 87,047 | 786,194 |
| Selling, general, and administrative expenses (Notes 13 and 20) | 34,091 | 33,373 | 301,419 |
| Operating Profit (Note 20) | 15,263 | 19,152 | 172,975 |
| Other Income (Expenses): | | | |
| Interest and dividend income | 2,288 | 1,804 | 16,294 |
| Interest expense (Note 6) | (1,826) | (1,269) | (11,463) |
| Foreign exchange (losses) gains —net | (17) | 52 | 470 |
| Share of profit of investments accounted for using the equity method | 376 | 287 | 2,596 |
| Commission fee | — | (142) | (1,282) |
| Impairment loss (Note 14) | (93) | — | — |
| Loss on sales of investment securities | — | (35) | (314) |
| Write-down of investment securities (Note 5) | (503) | — | — |
| Write-down of shares of subsidiaries and associates | — | (427) | (3,857) |
| Other—net (Notes 3 and 15) | 4 | 466 | 4,205 |
| Other Income—Net | 229 | 736 | 6,649 |
| Profit before Income Taxes | 15,492 | 19,888 | 179,624 |
| Income Taxes (Note 10): | | | |
| Current | 3,190 | 6,186 | 55,864 |
| Deferred | 293 | 267 | 2,414 |
| Total Income Taxes | 3,483 | 6,453 | 58,278 |
| Profit | 12,009 | 13,435 | 121,346 |
| (Loss) profit attributable to non-controlling interests | (18) | 90 | 816 |
| Profit attributable to owners of the parent | ¥ 12,027 | ¥ 13,345 | \$ 120,530 |
| | | | |
| | Yen | | U.S. dollars (Note 1) |
| | 2020 | 2021 | 2021 |
| Per Share of Common Stock (Note 2.s): | | | |
| Earnings Per Share | ¥ 40.49 | ¥ 44.92 | \$ 0.41 |
| Diluted Earnings Per Share | — | — | — |
| Cash Dividends Applicable to the Year | 18.00 | 18.00 | 0.16 |

See notes to consolidated financial statements.

Consolidated Statement of Comprehensive Income

SKY Perfect JSAT Holdings Inc. and Consolidated Subsidiaries
Year Ended March 31, 2021

| | Millions of yen | | Thousands of U.S. dollars (Note 1) |
|--|-----------------|----------|---------------------------------------|
| | 2020 | 2021 | 2021 |
| Profit | ¥ 12,009 | ¥ 13,435 | \$ 121,346 |
| Other comprehensive income (Note 18): | | | |
| Unrealized (loss) gain on available-for-sale securities | (366) | 106 | 956 |
| Deferred gain on derivatives under hedge accounting | 139 | 299 | 2,702 |
| Foreign currency translation adjustments | 19 | (1,815) | (16,397) |
| Remeasurement of defined retirement benefit plans | 43 | (350) | (3,157) |
| Share of other comprehensive income in affiliated companies accounted for using the equity method | (12) | 12 | 109 |
| Total other comprehensive loss | (177) | (1,748) | (15,787) |
| Comprehensive income | 11,832 | 11,687 | 105,559 |
| Total comprehensive income attributable to: | | | |
| Owners of the parent | ¥ 11,810 | ¥ 11,520 | \$ 104,042 |
| Non-controlling interests | 22 | 167 | 1,517 |

See notes to consolidated financial statements.

Consolidated Statement of Changes in Equity

SKY Perfect JSAT Holdings Inc. and Consolidated Subsidiaries
Year Ended March 31, 2021

| | Millions of yen | | | | | | | | | | | |
|---|--|--------------|-----------------|-------------------|----------------|---|--|--|---|-----------|---------------------------|--------------|
| | Outstanding number of shares of common stock | Common stock | Capital surplus | Retained earnings | Treasury stock | Accumulated other comprehensive income | | | | Total | Non-controlling interests | Total equity |
| | | | | | | Unrealized gain (loss) on available-for-sale securities | Deferred gain (loss) on derivatives under hedge accounting | Foreign currency translation adjustments | Remeasurement of defined retirement benefit plans | | | |
| Balance, April 1, 2019 | 297,007,848 | ¥ 10,000 | ¥ 158,055 | ¥ 79,823 | ¥ (26,268) | ¥ 294 | ¥ (736) | ¥ 482 | ¥ (300) | ¥ 221,350 | ¥ 2,665 | ¥ 224,015 |
| Cash dividends, ¥18.00 per share | | | | (5,346) | | | | | | (5,346) | | (5,346) |
| Profit attributable to owners of parent | | | | 12,027 | | | | | | 12,027 | | 12,027 |
| Retirement of treasury stock | | | (26,209) | | 26,209 | | | | | — | | — |
| Change in ownership interest of parent due to transactions with non-controlling interests | | | (145) | | | | | | | (145) | (1,716) | (1,861) |
| Other | | | 283 | | 59 | (342) | | | | — | | — |
| Net change in items other than shareholders' equity | | | | | | (25) | 87 | 19 | 43 | 124 | (16) | 108 |
| Balance, March 31, 2020 | 297,007,848 | ¥ 10,000 | ¥ 131,984 | ¥ 86,504 | ¥ — | ¥ (73) | ¥ (649) | ¥ 501 | ¥ (257) | ¥ 228,010 | ¥ 933 | ¥ 228,943 |
| Issuance of new shares | 163,127 | 33 | 33 | | | | | | | 66 | | 66 |
| Cash dividends, ¥18.00 per share | | | | (5,347) | | | | | | (5,347) | | (5,347) |
| Profit attributable to owners of parent | | | | 13,345 | | | | | | 13,345 | | 13,345 |
| Net change in items other than shareholders' equity | | | | | | 111 | 228 | (1,815) | (348) | (1,824) | 132 | (1,692) |
| Balance, March 31, 2021 | 297,170,975 | ¥ 10,033 | ¥ 132,017 | ¥ 94,502 | ¥ — | ¥ 38 | ¥ (421) | ¥ (1,314) | ¥ (605) | ¥ 234,250 | ¥ 1,065 | ¥ 235,315 |

| | Thousands of U.S. dollars (Note 1) | | | | | | | | | | | |
|---|--|--------------|-----------------|-------------------|----------------|---|--|--|---|--------------|---------------------------|--------------|
| | Outstanding number of shares of common stock | Common stock | Capital surplus | Retained earnings | Treasury stock | Accumulated other comprehensive income | | | | Total | Non-controlling interests | Total equity |
| | | | | | | Unrealized gain (loss) on available-for-sale securities | Deferred gain (loss) on derivatives under hedge accounting | Foreign currency translation adjustments | Remeasurement of defined retirement benefit plans | | | |
| Balance, March 31, 2020 | 297,007,848 | \$ 90,318 | \$ 1,192,055 | \$ 781,289 | \$ — | \$ (656) | \$ (5,866) | \$ 4,524 | \$ (2,318) | \$ 2,059,346 | \$ 8,423 | \$ 2,067,769 |
| Issuance of new shares | 163,127 | 302 | 302 | | | | | | | 604 | | 604 |
| Cash dividends, \$0.16 per share | | | | (48,299) | | | | | | (48,299) | | (48,299) |
| Profit attributable to owners of parent | | | | 120,530 | | | | | | 120,530 | | 120,530 |
| Net change in items other than shareholders' equity | | | | | | 996 | 2,063 | (16,397) | (3,150) | (16,488) | 1,197 | (15,291) |
| Balance, March 31, 2021 | 297,170,975 | \$ 90,620 | \$ 1,192,357 | \$ 853,520 | \$ — | \$ 340 | \$ (3,803) | \$ (11,873) | \$ (5,468) | \$ 2,115,693 | \$ 9,620 | \$ 2,125,313 |

See notes to consolidated financial statements.

Consolidated Statement of Cash Flows

SKY Perfect JSAT Holdings Inc. and Consolidated Subsidiaries
Year Ended March 31, 2021

| | Millions of yen | | Thousands of U.S. dollars (Note 1) |
|---|-----------------|----------|---------------------------------------|
| | 2020 | 2021 | 2021 |
| Operating Activities: | | | |
| Profit before income taxes | ¥ 15,492 | ¥ 19,888 | \$ 179,624 |
| Adjustments for: | | | |
| Depreciation and amortization (Note 20) | 23,317 | 23,323 | 210,652 |
| Impairment loss | 93 | — | — |
| Amortization of goodwill | 878 | 878 | 7,931 |
| Interest and dividend income | (2,288) | (1,804) | (16,294) |
| Interest expense | 1,826 | 1,269 | 11,463 |
| Equity in net gains of affiliated companies | (376) | (287) | (2,596) |
| Write-down of shares of subsidiaries and associates | — | 427 | 3,857 |
| Decrease in receivables—trade and affiliated companies | 3,149 | 6,136 | 55,418 |
| Write-down of investment securities | 503 | — | — |
| Decrease (increase) in broadcasting rights | 206 | (771) | (6,960) |
| (Increase) decrease in other receivables | (192) | 349 | 3,155 |
| (Increase) decrease in inventories | (15,866) | 46,985 | 424,358 |
| Increase in payables—trade and affiliated companies | 2,113 | 764 | 6,902 |
| Increase in deferred revenues | 4,276 | 5,220 | 47,149 |
| Decrease (increase) in lease receivables | 153 | (46,134) | (416,676) |
| Other—net | 623 | 3,406 | 30,751 |
| Subtotal | 33,907 | 59,649 | 538,734 |
| Interest and dividends received | 2,286 | 1,938 | 17,500 |
| Interest paid | (1,846) | (1,414) | (12,769) |
| Income taxes paid | (5,467) | (2,224) | (20,084) |
| Net cash provided by operating activities | 28,880 | 57,949 | 523,381 |
| Investing Activities: | | | |
| Purchase of securities | (600) | — | — |
| Proceeds from redemption of securities | 600 | — | — |
| Purchases of property and equipment | (17,235) | (11,445) | (103,366) |
| Purchases of intangible assets | (2,516) | (793) | (7,161) |
| Purchases of investment securities | (671) | (80) | (724) |
| Proceeds from collection of loans receivable | 199 | 1,168 | 10,550 |
| Payments for additional acquisition of shares of affiliated companies | (561) | (287) | (2,596) |
| Other—net | (42) | 79 | 715 |
| Net cash used in investing activities | (20,826) | (11,358) | (102,582) |
| Financing Activities: | | | |
| Repayments of finance lease obligations | (70) | (72) | (654) |
| Repayments of long-term loans payable | (5,204) | (6,426) | (58,036) |
| Redemption of bonds | — | (5,000) | (45,159) |
| Dividends paid | (5,343) | (5,345) | (48,277) |
| Dividends paid to non-controlling interests | (39) | (36) | (320) |
| Payments from changes in ownership interests in subsidiaries that do not result in charge in scope of consolidation | (1,860) | — | — |
| Net cash used in financing activities | (12,516) | (16,879) | (152,446) |
| Foreign currency translation adjustments on cash and cash equivalents | (25) | (121) | (1,092) |
| Net (decrease) increase in cash and cash equivalents | (4,487) | 29,591 | 267,261 |
| Cash and cash equivalents, beginning of year | 48,090 | 43,603 | 393,812 |
| Cash and cash equivalents, end of year | ¥ 43,603 | ¥ 73,194 | \$ 661,073 |

See notes to consolidated financial statements.

Notes to Consolidated Financial Statements

SKY Perfect JSAT Holdings Inc. and Consolidated Subsidiaries
Year Ended March 31, 2021

1. BASIS OF PRESENTATION OF CONSOLIDATED FINANCIAL STATEMENTS

The accompanying consolidated financial statements have been prepared in accordance with the provisions set forth in the Japanese Financial Instruments and Exchange Act, and its related accounting regulations, and in accordance with generally accepted accounting principles in Japan ("Japanese GAAP"), which are different in certain respects as to application and disclosure requirements of generally accepted accounting principles in the United States of America and International Financial Reporting Standards.

In preparing these consolidated financial statements, certain reclassifications and rearrangements have been made to the consolidated financial statements issued domestically in order to present them in a form that is more familiar to readers outside Japan. In addition, certain reclassifications have been made in the 2020 consolidated financial statements to conform to the classifications used in 2021.

The consolidated financial statements are stated in Japanese yen, the currency of the country in which SKY Perfect JSAT Holdings Inc. (the "Company") is incorporated and operates. The translations of Japanese yen amounts into U.S. dollar amounts are included solely for the convenience of readers outside Japan and have been made at the rate of ¥110.72 to \$1, the approximate rate of exchange at March 31, 2021. Such translations should not be construed as representations that the Japanese yen amounts could be converted into U.S. dollars at that or any other rate.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

a. Consolidation

The consolidated financial statements as of March 31, 2021, include the accounts of the Company and its significant subsidiaries (together, the "Companies"). The remaining subsidiaries are excluded from the scope of consolidation because those unconsolidated subsidiaries do not have material effects on the accompanying consolidated financial statements.

The numbers of consolidated subsidiaries and affiliated companies, in which investments are accounted for under the equity method, as of March 31, 2020 and 2021, are summarized below.

| | 2020 | 2021 |
|-----------------------------|------|------|
| Consolidated subsidiaries | 10 | 10 |
| Affiliated companies: | | |
| Unconsolidated subsidiaries | 6 | 6 |
| Associated companies | 18 | 19 |

Under the control and influence concepts, those companies in which the Company, directly or indirectly, is able to exercise control over operations are consolidated, and those companies over which the Companies have the ability to exercise significant influence are accounted for by the equity method.

Investments in unconsolidated subsidiaries and associated companies are accounted for by the equity method.

Goodwill represents the excess of the cost of acquisition over the fair value of the net assets of the acquired subsidiaries and associated companies at the date of acquisition. The Companies reasonably estimate the period for which the effects of goodwill are expected to emerge and amortize the goodwill on a straight-line basis over the estimated period. Goodwill that arose on the acquisition of JSAT Corporation (JSAT) and Space Communications Corporation (SCC) is amortized over 15 years.

All significant intercompany balances and transactions have been eliminated in consolidation. All material unrealized profit included in assets resulting from transactions within the Companies is also eliminated.

b. Unification of Accounting Policies Applied to Foreign Subsidiaries for the Consolidated Financial Statements

The accounting standard for unification of accounting policies applied to foreign subsidiaries for the consolidated financial statements: (1) requires the accounting policies and procedures applied to a parent company and its subsidiaries for similar transactions and events under similar circumstances to be, in principle, unified for the preparation of the consolidated financial statements and (2) allows for financial statements prepared by foreign subsidiaries in accordance with either International Financial Reporting Standards or generally accepted accounting principles in the United States of America to be tentatively used for the consolidation process. However, the following items should be adjusted in the consolidation process so that net income is accounted for in accordance with Japanese GAAP, unless they are not material: 1) amortization of goodwill; 2) scheduled amortization of actuarial gain or loss of pensions that has been directly recorded in equity through other comprehensive income; 3) expensing capitalized development costs of research and development ("R&D"); 4) cancellation of the fair value model accounting for property, plant and equipment and investment properties and incorporation of the cost model of accounting; and 5) recording a gain or loss through profit or loss on the sale of an investment in an equity instrument for the difference between the acquisition cost and selling price, and recording impairment loss through profit or loss for other-than-temporary declines in the fair value of an investment in an equity

instrument, where a foreign subsidiary elects to present in other comprehensive income subsequent changes in the fair value of an investment in an equity instrument.

c. Unification of Accounting Policies Applied to Foreign Associated Companies for the Equity Method

The accounting standard requires adjustments to be made to conform the affiliate's accounting policies for similar transactions and events under similar circumstances to those of the parent company when the associate's financial statements are used in applying the equity method, unless it is impracticable to determine adjustments. In addition, financial statements prepared by foreign associated companies in accordance with either International Financial Reporting Standards or generally accepted accounting principles in the United States of America tentatively may be used in applying the equity method if the following items are adjusted so that net income is accounted for in accordance with Japanese GAAP, unless they are not material: 1) amortization of goodwill; 2) scheduled amortization of actuarial gain or loss of pensions that has been directly recorded in equity through other comprehensive income; 3) expensing capitalized development costs of R&D; 4) cancellation of the fair value model accounting for property, plant and equipment and investment properties and incorporation of the cost model of accounting; and 5) recording a gain or loss through profit or loss on the sale of an investment in an equity instrument for the difference between the acquisition cost and selling price, and recording impairment loss through profit or loss for other-than-temporary declines in the fair value of an investment in an equity instrument, where a foreign associate elects to present in other comprehensive income subsequent changes in the fair value of an investment in an equity instrument.

d. Cash Equivalents

Cash equivalents are short-term investments that are readily convertible into cash and that are exposed to insignificant risk of changes in value.

Cash equivalents include time deposits, commercial paper, and mutual funds investing in bonds, all of which mature or become due within three months of the date of acquisition.

e. Inventories

Inventories consist primarily of broadcasting rights and work in process. The Companies purchase rights relating to the broadcasting of programs, which are capitalized and then amortized based on the number of showings.

Inventories are stated at the lower of cost, or net selling value. The cost is determined by the specific identification

method for broadcasting rights and work in process, and by the first-in, first-out method for merchandise and supplies.

f. Securities

Securities are presented as investment securities in the consolidated balance sheet.

Securities are classified as held-to-maturity debt securities or available-for-sale securities, depending on management's intent.

Held-to-maturity debt securities, for which there is a positive intent and ability to hold to maturity, are stated at amortized cost.

Marketable available-for-sale securities are stated at fair value with unrealized gains and losses, net of applicable taxes, reported in a separate component of equity. The cost of securities sold is determined based on the moving-average method.

Nonmarketable available-for-sale securities are stated at cost determined by the moving-average method. For other-than-temporary declines in fair value, securities are reduced to net realizable value by a charge to income.

g. Allowance for Doubtful Accounts

An allowance for doubtful accounts is provided for the estimated amount of uncollectible receivables, such as accounts receivable—trade and loans receivable, based on the past credit loss experience of bad debts for general receivables, and on the individually evaluated collectability for specific doubtful accounts.

For accounts receivable—trade for the Companies' collection service for basic fees, subscription fees, and other fees on which broadcasters hold claims, the Companies record an allowance for doubtful accounts in light of their past credit loss experience with subscribers over a certain period.

h. Property and Equipment

Property and equipment are stated at cost. Depreciation is computed by the straight-line method over the estimated useful lives of the assets. The estimated useful lives for property and equipment are principally as follows:

| | |
|------------------------------------|-------------|
| Buildings and structures | 2–50 years |
| Machinery, equipment, and vehicles | 2–17 years |
| Telecommunications satellites | 11–15 years |
| Other | 2–20 years |

i. Software

Software is stated at cost less accumulated amortization and is amortized by the straight-line method over its estimated internal useful life (mainly five years).

Notes to Consolidated Financial Statements

j. Impairment of Long-Lived Assets

The Companies review their long-lived assets for impairment whenever events or changes in circumstance indicate the carrying amount of an asset or asset group may not be recoverable. An impairment loss is recognized if the carrying amount of an asset or asset group exceeds the sum of the undiscounted future cash flows expected to result from the continued use and eventual disposition of the asset or asset group. The impairment loss would be measured as the amount by which the carrying amount of the asset exceeds its recoverable amount, which is the higher of the discounted cash flows from the continued use and eventual disposition of the asset or the net selling price at disposition.

k. Accrued Bonuses

Accrued bonuses for employees are recorded for the estimated bonuses attributable to the current fiscal year within the period eligible for bonus payment set by the Companies.

l. Retirement and Pension Plans

Certain consolidated subsidiaries of the Company have unfunded defined benefit severance indemnity plans covering substantially all of their employees other than directors, executive officers, and Audit & Supervisory Board Members.

Certain subsidiaries of the Company also participate in a contributory multi-employer pension plan covering all of their employees. The costs of the multi-employer plan are accrued based on the contribution amounts.

The Companies record liabilities for retirement benefits based on the projected benefit obligations required at the consolidated balance sheet date to provide for future payments.

The projected benefit obligations are attributed to periods on a benefit formula basis. Unrecognized actuarial differences are amortized by the straight-line method over the average remaining service years of the employees or a shorter period (10–19 years), starting from the year following the year in which the differences occur.

Unrecognized prior service cost is amortized by the straight-line method over the average remaining service years of the employees (10–12 years), starting from the year in which it occurs.

m. Asset Retirement Obligations

Under the accounting standard for asset retirement obligations, an asset retirement obligation is defined as a legal obligation imposed either by law or contract that results from the acquisition, construction, development and normal operation of a tangible fixed asset and is associated with the retirement of such tangible fixed asset. The asset

retirement obligation is recognized as the sum of the discounted cash flows required for future asset retirement and is recorded in the period in which the obligation is incurred if a reasonable estimate can be made. If a reasonable estimate of the asset retirement obligation cannot be made in the period the asset retirement obligation is incurred, the liability should be recognized when a reasonable estimate of the asset retirement obligation can be made. Upon initial recognition of a liability for an asset retirement obligation, an asset retirement cost is capitalized by increasing the carrying amount of the related fixed asset by the amount of the liability. The asset retirement cost is subsequently allocated to expense through depreciation over the remaining useful life of the asset. Over time, the liability is accreted to its present value each period. Any subsequent revisions to the timing or the amount of the original estimate of undiscounted cash flows are reflected as an adjustment to the carrying amount of the liability and the capitalized amount of the related asset retirement cost.

n. Leases

Lessee

Finance lease transactions are capitalized by recognizing lease assets and lease obligations in the consolidated balance sheet.

All other leases are accounted for as operating leases.

Lessor

Finance leases that are deemed to transfer ownership of the leased property to the lessee are recognized as lease receivables.

o. Income Taxes

The provision for income taxes is computed based on the pretax income included in the consolidated statement of income. The asset and liability approach is used to recognize deferred tax assets and liabilities for the expected future tax consequences of temporary differences between the carrying amounts and the tax bases of assets and liabilities. Deferred taxes are measured by applying currently enacted tax rates to the temporary differences.

The Companies file a tax return under the consolidated corporate tax system, which allows companies to base tax payments on the combined profits or losses of the parent company and its wholly owned domestic subsidiaries.

On February 16, 2018, the Accounting Standards Board of Japan (ASBJ) issued ASBJ Statement No. 28, "Partial Amendments to Accounting Standard for Tax Effect Accounting," which requires deferred tax assets and deferred tax liabilities to be classified as investments and

other assets and long-term liabilities, respectively. Deferred tax assets were previously classified as current assets and investments and other assets, and deferred tax liabilities were previously classified as current liabilities and long-term liabilities under the previous accounting standard. The revised accounting standard is effective for annual periods beginning on or after April 1, 2018.

p. Foreign Currency Transactions

All monetary receivables and payables denominated in foreign currencies are translated into yen at the exchange rates at the consolidated balance sheet date. The foreign exchange gains and losses from transactions are recognized in the consolidated statement of income to the extent that they are not hedged by forward exchange contracts.

q. Foreign Currency Financial Statements

The balance sheet accounts of the consolidated foreign subsidiaries are translated into yen at the current exchange rate as of the consolidated balance sheet date except for equity, which is translated at the historical rate. Differences arising from such translation are shown as "Foreign currency translation adjustments" under accumulated other comprehensive income in a separate component of equity. Revenue and expense accounts of the consolidated foreign subsidiaries are translated into yen at the average exchange rate.

r. Derivative Financial Instruments

The Companies use derivative financial instruments to manage their exposures to fluctuations in foreign currency exchange rates. Foreign exchange forward contracts are utilized by the Companies to reduce foreign currency exchange rate risk. The Companies do not enter into derivatives for trading or speculative purposes.

Derivative financial instruments and foreign currency transactions are classified and accounted for as follows: a) All derivatives are recognized as either assets or liabilities and measured at fair value, and gains or losses on derivative transactions are recognized in the consolidated statement of income. b) For derivatives used for hedging purposes, if such derivatives qualify for hedge accounting because of high correlation and effectiveness between the hedging instruments and the hedged items, gains or losses on derivatives are deferred until maturity of the hedged transactions. c) Regarding the interest rate swaps that satisfy the requirements for special treatment, such special treatment is applied.

Certain assets and liabilities hedged by foreign exchange forward contracts are translated at the forward exchange contract rates.

Interest rate swaps are utilized to hedge interest rate exposures of loans payable. These swaps that qualify for hedge accounting are measured at fair value at the consolidated balance sheet date and the unrealized gains or losses are deferred until maturity as deferred gain (loss) under hedge accounting in a separate component of equity.

s. Per Share Information

Earnings per share are computed by dividing profit attributable to owners of the parent available to common shareholders by the weighted-average number of common shares outstanding for the period. The weighted-average number of shares of common stock for the years ended March 31, 2020 and 2021, were 297,007,848 and 297,170,975, respectively.

Diluted earnings per share of common stock are not presented because the Companies had no securities outstanding that might dilute earnings per share for the years ended March 31, 2020 and 2021.

Cash dividends per share presented in the accompanying consolidated statement of income refer to dividends applicable to the respective years, including dividends to be paid after the end of the year.

t. New Accounting Pronouncements

Accounting Standard for Revenue Recognition

ASBJ issued ASBJ Statement No. 29, "Accounting Standard for Revenue Recognition," on March 31, 2020, and ASBJ Guidance No. 30, "Implementation Guidance on Accounting Standard for Revenue Recognition," on March 26, 2021. The core principle of the standard and guidance is that an entity should recognize revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. An entity should recognize revenue in accordance with that core principle by applying the following steps:

- Step 1: Identify the contract(s) with a customer
- Step 2: Identify the performance obligations in the contract
- Step 3: Determine the transaction price
- Step 4: Allocate the transaction price to the performance obligations in the contract
- Step 5: Recognize revenue when (or as) the entity satisfies a performance obligation

The Company and consolidated domestic subsidiaries expect to apply the accounting standard and guidance for the year beginning on or after April 1, 2021. As a result of this applying, the Company expects to recognize subscription revenue in the Media Business and certain revenue

Notes to Consolidated Financial Statements

from the satellite communication services in the Space Business on a net basis. The effect of the applying the accounting standard and guidance on profit and loss is insignificant.

Accounting Standard for Fair Value Measurement

On July 4, 2019, the ASBJ issued ASBJ Statement No. 30, "Accounting Standard for Fair Value Measurement" and ASBJ Guidance No. 31, "Implementation Guidance on Accounting Standard for Fair Value Measurement," and revised related ASBJ Statements and ASBJ Guidance (the "New Accounting Standards"). Under the New Accounting Standards, nonmarketable available-for-sale equity securities are stated at cost, while under the current accounting standards, nonmarketable available-for-sale securities are stated at cost. The New Accounting Standards are effective for the annual periods beginning on or after April 1, 2021. Earlier application is permitted for annual periods beginning on or after April 1, 2020, or annual periods ending on or after March 31, 2020. The New Accounting Standards shall be applied prospectively, however, under certain circumstances, it is permitted to be applied retrospectively.

The Company and consolidated domestic subsidiaries expect to apply the accounting standard and guidance for the year beginning on or after April 1, 2021, and is in the process of measuring the effects of applying the accounting standard and guidance in future applicable periods.

3. CHANGES IN PRESENTATION

Consolidated Statement of Income

Prior to April 1, 2020, "Subsidy income" in the "Other Income (Expenses)" section had been disclosed separately. The amount decreased during the fiscal year ended March 31, 2021, and as such, the amount is included in "Other—net" in the "Other Income (Expenses)" section. The amount included in "Other—net" in the "Other Income (Expenses)" section as of March 31, 2020, was ¥103 million (as of March 31, 2021, it was ¥47 million).

Changes due to the application of the "Accounting Standard for Disclosure of Accounting Estimates"

The Company has been applying the "Accounting Standard for Disclosure of Accounting Estimates" (ASBJ Statement No. 31, March 31, 2020) since the current consolidated fiscal year. The entry concerning "Significant Accounting Estimate" is provided in the Notes to the Consolidated Financial Statements.

4. SIGNIFICANT ACCOUNTING ESTIMATE

Valuation of stock without market prices acquired at prices reflecting excess earning power

(1) Amounts recorded on the consolidated financial statements

SKY Perfect JSAT Holdings Inc. and its consolidated subsidiaries (the "Group") hold investment securities for the purpose of increasing corporate value over a medium to long term through building stable business relationships as well as retaining and strengthening business partnerships in line with its growth strategies. The Company recorded investment securities of ¥2,078 million in the consolidated financial statements for the current consolidated fiscal year. Of these investment securities, ¥400 million stocks without market prices that were acquired at a price reflecting the excess earning power were tested for impairment in light of the status of achievement of the investees' business plans.

(2) Method of calculation

In the current fiscal year, the Company assessed the aforementioned stocks by comprehensively taking into account the status of achievement of the investees' business plans, fund-raising status, external factors such as operating environment, and other information available to the Company. As a result, actual values including excess earning power were found not to have declined significantly, and therefore the Company did not recognize impairment.

(3) Major assumptions used in the calculation

Actual values including excess earning power were calculated based on the following assumptions.

No significant change has occurred in the operating environments, markets, consumption trends, and trends of demand and supply, which serve as the basis for the investees' mid- to long-term business plans, and their business plans are deemed feasible.

No significant issue has occurred in the investees' operating status and fund procurement.

(4) Impact on consolidated financial statements in the next consolidated fiscal year

In cases where there is a significant decrease in their actual values including excess earning power, etc. due to a substantial shortfall in the investees' business performance compared to their business plans, the Company may recognize impairment in the next consolidated fiscal year.

5. INVESTMENT SECURITIES

Investment securities as of March 31, 2020 and 2021, consisted of the following:

| | Millions of yen | | Thousands of U.S. dollars |
|------------------------|-----------------|---------|---------------------------|
| | 2020 | 2021 | 2021 |
| Investment securities: | | | |
| Equity securities | ¥ 1,712 | ¥ 1,817 | \$ 16,411 |
| Other | 198 | 261 | 2,356 |
| Total | ¥ 1,910 | ¥ 2,078 | \$ 18,767 |

The costs and aggregate fair values of certain investment securities as of March 31, 2020 and 2021, were as follows:

| | Millions of yen | | | |
|---------------------------|-----------------|-----------------|-----------------|------------|
| | 2020 | | | |
| | Cost | Unrealized gain | Unrealized loss | Fair value |
| Securities classified as: | | | | |
| Available-for-sale | | | | |
| Equity securities | ¥ 483 | ¥ — | ¥ 97 | ¥ 386 |
| Total | ¥ 483 | ¥ — | ¥ 97 | ¥ 386 |

| | Millions of yen | | | |
|---------------------------|-----------------|-----------------|-----------------|------------|
| | 2021 | | | |
| | Cost | Unrealized gain | Unrealized loss | Fair value |
| Securities classified as: | | | | |
| Available-for-sale | | | | |
| Equity securities | ¥ 483 | ¥ 46 | ¥ — | ¥ 529 |
| Total | ¥ 483 | ¥ 46 | ¥ — | ¥ 529 |

| | Thousands of U.S. dollars | | | |
|---------------------------|---------------------------|-----------------|-----------------|------------|
| | 2021 | | | |
| | Cost | Unrealized gain | Unrealized loss | Fair value |
| Securities classified as: | | | | |
| Available-for-sale | | | | |
| Equity securities | \$ 4,364 | \$ 411 | \$ — | \$ 4,775 |
| Total | \$ 4,364 | \$ 411 | \$ — | \$ 4,775 |

The breakdown of available-for-sale securities, which were sold during the years ended March 31, 2020 and 2021, is as follows:

| | Millions of yen | | |
|---------------------|-----------------|---------------|---------------|
| | 2020 | | |
| | Proceeds | Realized gain | Realized loss |
| Available-for-sale: | | | |
| Equity securities | ¥ 0 | ¥ 0 | — |
| Total | ¥ 0 | ¥ 0 | — |

| | Millions of yen | | |
|---------------------|-----------------|---------------|---------------|
| | 2021 | | |
| | Proceeds | Realized gain | Realized loss |
| Available-for-sale: | | | |
| Equity securities | ¥ 7 | — | ¥ 35 |
| Total | ¥ 7 | — | ¥ 35 |

| | Thousands of U.S. dollars | | |
|---------------------|---------------------------|---------------|---------------|
| | 2021 | | |
| | Proceeds | Realized gain | Realized loss |
| Available-for-sale: | | | |
| Equity securities | \$ 66 | — | \$ 314 |
| Total | \$ 66 | — | \$ 314 |

Write-downs of available-for-sale securities for the year ended March 31, 2020, were ¥503 million.

No Write-downs of available-for-sale securities were recognized for the year ended March 31, 2021.

Notes to Consolidated Financial Statements

6. LONG-TERM DEBT

Long-term debt as of March 31, 2020 and 2021, consisted of the following:

| | Millions of yen | | Thousands of U.S. dollars |
|---|-----------------|----------|---------------------------|
| | 2020 | 2021 | 2021 |
| Long-term debt: | | | |
| Unsecured 0.312% yen bonds, due 2020, 0.564% yen bonds, due 2022, and 0.927% yen bonds, due 2025 | ¥ 20,000 | ¥ 15,000 | \$ 135,477 |
| Government-owned banks, maturing serially through 2031, annual interest rates of 0.58%–2.24% at March 31, 2020, and 0.55%–1.34% at March 31, 2021 | 15,217 | 13,690 | 123,644 |
| Banks and insurance companies, maturing serially through 2031, annual interest rates of 0.58%–2.78% at March 31, 2020, and 0.58%–2.5% at March 31, 2021 | 67,226 | 62,269 | 562,408 |
| Total | 102,443 | 90,959 | 821,529 |
| Less current portion | 11,468 | 7,718 | 69,709 |
| Long-term debt, less current portion | ¥ 90,975 | ¥ 83,241 | \$ 751,820 |

Annual maturities of long-term debt as of March 31, 2021, were as follows:

| | Millions of yen | Thousands of U.S. dollars |
|------------------------|-----------------|---------------------------|
| | 2021 | 2021 |
| Years ending March 31: | | |
| 2022 | ¥ 7,718 | \$ 69,709 |
| 2023 | 13,345 | 120,531 |
| 2024 | 9,721 | 87,800 |
| 2025 | 9,223 | 83,298 |
| 2026 | 20,728 | 187,214 |
| Thereafter | 30,224 | 272,977 |
| Total | ¥ 90,959 | \$ 821,529 |

Certain domestic subsidiaries of the Company have concluded lines of credit agreements with nine financial institutions to efficiently manage their working capital. The status of these lines of credit as of March 31, 2020 and 2021, is as follows:

| | Millions of yen | | Thousands of U.S. dollars |
|------------------|-----------------|----------|---------------------------|
| | 2020 | 2021 | 2021 |
| Lines of credit | ¥ 15,289 | ¥ 15,289 | \$ 138,087 |
| Credit utilized | — | — | — |
| Available credit | ¥ 15,289 | ¥ 15,289 | \$ 138,087 |

Assets pledged as collateral as of March 31, 2020 and 2021, were as follows:

| | Millions of yen | | Thousands of U.S. dollars |
|------------------------------|-----------------|----------|---------------------------|
| | 2020 | 2021 | 2021 |
| Cash and cash equivalents | ¥ 878 | ¥ 1,490 | \$ 13,455 |
| Accounts receivable—trade | 57,336 | 52,435 | 473,582 |
| Lease receivables | 2,773 | 2,532 | 22,866 |
| “Other” under current assets | 633 | 576 | 5,207 |
| Total | ¥ 61,620 | ¥ 57,033 | \$ 515,110 |

(Note) The assets above are pledged as collateral to secure the borrowings under the lines of credit agreements in relation to the maintenance and operations of the X-band satellite relay communications business.

Secured obligations as of March 31, 2020 and 2021, were as follows:

| | Millions of yen | | Thousands of U.S. dollars |
|--|-----------------|----------|---------------------------|
| | 2020 | 2021 | 2021 |
| Current portion of long-term loans payable | ¥ 4,952 | ¥ 4,952 | \$ 44,722 |
| Long-term loans payable | 51,992 | 47,040 | 424,859 |
| Total | ¥ 56,944 | ¥ 51,992 | \$ 469,581 |

7. EMPLOYEES' BENEFIT PLANS AND DIRECTORS' SEVERANCE INDEMNITIES

Certain consolidated subsidiaries of the Company have unfunded defined benefit severance indemnity plans, under which substantially all of their employees, other than directors, executive officers, and Audit & Supervisory Board Members, are entitled, under most circumstances, to lump-sum severance indemnities. Severance indemnities are determined based on the level of compensation at retirement or earlier termination of employment, the length of service, and other factors upon mandatory retirement at the normal retirement age or earlier termination of employment.

The benefits for the multi-employer defined benefit corporate pension plan are determined based on a standard remuneration schedule corresponding to the length of participation and other factors. However, assets contributed by an employer are not segregated into a separate account or restricted to provide benefits only to employees of that employer. Therefore, the contributions to the multi-employer defined benefit corporate pension plan are recognized as paid and accounted for as a component of net periodic retirement benefit costs.

Changes in defined benefit obligations for the years ended March 31, 2020 and 2021, were as follows:

| | Millions of yen | | Thousands of U.S. dollars |
|--------------------------------------|-----------------|---------|---------------------------|
| | 2020 | 2021 | 2021 |
| Balance at the beginning of the year | ¥ 5,618 | ¥ 5,607 | \$ 50,638 |
| Current service cost | 408 | 405 | 3,659 |
| Interest cost | 20 | 27 | 245 |
| Actuarial gains | (49) | 27 | 239 |
| Benefits paid | (390) | (269) | (2,427) |
| Past service liability | — | 501 | 4,524 |
| Balance at the end of the year | ¥ 5,607 | ¥ 6,298 | \$ 56,878 |

Changes in defined benefit liabilities calculated using the simplified method for the years ended March 31, 2020 and 2021, were as follows:

| | Millions of yen | | Thousands of U.S. dollars |
|--------------------------------------|-----------------|-------|---------------------------|
| | 2020 | 2021 | 2021 |
| Balance at the beginning of the year | ¥ 384 | ¥ 417 | \$ 3,766 |
| Periodic benefit cost | 49 | 53 | 476 |
| Benefit paid | (16) | (14) | (120) |
| Balance at the end of the year | ¥ 417 | ¥ 456 | \$ 4,122 |

A reconciliation between the liability recorded in the consolidated balance sheet and the balances of defined benefit obligation as of March 31, 2020 and 2021, was as follows:

| | Millions of yen | | Thousands of U.S. dollars |
|--|-----------------|---------|---------------------------|
| | 2020 | 2021 | 2021 |
| Unfunded defined benefit obligation | ¥ 6,024 | ¥ 6,754 | \$ 61,000 |
| Net liability for defined benefit obligation | ¥ 6,024 | ¥ 6,754 | \$ 61,000 |

| | Millions of yen | | Thousands of U.S. dollars |
|--|-----------------|---------|---------------------------|
| | 2020 | 2021 | 2021 |
| Liabilities for retirement benefits | ¥ 6,024 | ¥ 6,754 | \$ 61,000 |
| Net liability for defined benefit obligation | ¥ 6,024 | ¥ 6,754 | \$ 61,000 |

Components of net periodic benefit costs for the years ended March 31, 2020 and 2021, were as follows:

| | Millions of yen | | Thousands of U.S. dollars |
|---|-----------------|-------|---------------------------|
| | 2020 | 2021 | 2021 |
| Service cost | ¥ 408 | ¥ 405 | \$ 3,659 |
| Interest cost | 20 | 27 | 245 |
| Recognized actuarial losses | 44 | 39 | 349 |
| Amortization of prior service cost | (32) | (15) | (135) |
| Periodic benefit cost under the simplified method | 49 | 53 | 476 |
| Net periodic benefit costs | ¥ 489 | ¥ 509 | \$ 4,594 |

Amounts recognized in other comprehensive income (before income tax effect) in respect of remeasurement of defined retirement benefit plans as of March 31, 2020 and 2021, were as follows:

| | Millions of yen | | Thousands of U.S. dollars |
|--------------------|-----------------|---------|---------------------------|
| | 2020 | 2021 | 2021 |
| Actuarial losses | ¥ 94 | ¥ 12 | \$ 110 |
| Prior service cost | (32) | (516) | (4,659) |
| Total | ¥ 62 | ¥ (504) | \$ 4,549 |

Amounts recognized in accumulated other comprehensive income (before income tax effect) in respect of remeasurement of defined retirement benefit plans as of March 31, 2020 and 2021, were as follows:

| | Millions of yen | | Thousands of U.S. dollars |
|---------------------------------|-----------------|---------|---------------------------|
| | 2020 | 2021 | 2021 |
| Unrecognized actuarial losses | ¥ (400) | ¥ (388) | \$ (3,502) |
| Unrecognized prior service cost | 31 | (485) | (4,383) |
| Total | ¥ (369) | ¥ (873) | \$ (7,885) |

Assumptions used for the years ended March 31, 2020 and 2021, were set forth as follows:

| | 2020 | 2021 |
|---------------|----------|----------|
| Discount rate | 0.4–0.5% | 0.4–0.5% |

Notes to Consolidated Financial Statements

The amounts of contributions to the multi-employer defined benefit corporate pension plan were ¥171 million for the year ended March 31, 2019, and ¥176 million for the year ended March 31, 2020.

The funded status of the multi-employer defined benefit corporate pension plan as of March 31, 2019 (available information as of March 31, 2020) and 2020 (available information as of March 31, 2021), to which contributions were recorded as net periodic retirement benefit costs, was as follows:

| | Millions of yen | |
|-------------------------------------|-----------------|-----------|
| | 2019 | 2020 |
| Fair value of plan assets | ¥ 30,141 | ¥ 30,857 |
| Pension benefit obligation recorded | 35,713 | 37,285 |
| Difference | ¥ (5,572) | ¥ (6,428) |

The Companies' contribution percentages for the multi-employer defined benefit corporate pension plan as of March 31, 2019 and 2020, were 5.6% and 5.8%, respectively.

The difference for the year ended March 31, 2019, mainly resulted from prior service costs of ¥10,700 million and adjustments of voluntary reserve of ¥5,127 million. Prior service cost is amortized over 14 years. The Companies recorded special contributions of ¥56 million as expenses in the consolidated financial statements in the fiscal year ended March 31, 2019.

The difference for the year ended March 31, 2020, mainly resulted from prior service costs of ¥10,275 million and adjustments of voluntary reserve of ¥3,847 million. Prior service cost is amortized over 13 years. The Companies recorded special contributions of ¥59 million as expenses in the consolidated financial statements in the fiscal year ended March 31, 2020.

The above contribution percentages do not conform to the actual percentages applied to the Companies.

A subsidiary of the Company also has directors' unfunded severance indemnity plans. Benefits under the directors' unfunded severance indemnity plans are determined based on the level of compensation at retirement, length of service, and other factors. Liabilities for severance payments under the directors' unfunded severance indemnity plans as of March 31, 2020 and 2021, amounting to ¥6 million and ¥6 million (\$56 thousand), respectively, were stated on the vested benefit obligation basis. The vested benefit obligation represents the amount that would be required to be paid if all directors and executive officers terminated their appointments as of the consolidated balance sheet date.

8. ASSET RETIREMENT OBLIGATIONS

Asset retirement obligations are mainly recognized on restitution obligations associated with real estate rental agreements and leasehold establishment contracts.

The amount of asset retirement obligations is computed using discount rates of 0.1% to 2.4% and estimated useful lives of nine to 50 years after acquisition.

Changes in asset retirement obligations for the years ended March 31, 2020 and 2021, were as follows:

| | Millions of yen | | Thousands of U.S. dollars |
|---|-----------------|---------|---------------------------|
| | 2020 | 2021 | 2021 |
| Balance at the beginning of the year | ¥ 2,203 | ¥ 2,312 | \$ 20,885 |
| Additional provisions associated with the acquisition of property and equipment | 75 | 17 | 154 |
| Reconciliation associated with passage of time | 34 | 36 | 328 |
| Reduction associated with settlement of asset retirement obligations | — | (27) | (241) |
| Other | — | (15) | (144) |
| Balance at the end of the year | ¥ 2,312 | ¥ 2,323 | \$ 20,982 |

9. EQUITY

Japanese companies are subject to the Companies Act of Japan (the "Companies Act"). The significant provisions in the Companies Act that affect financial and accounting matters are summarized below:

a. Dividends

Under the Companies Act, companies can pay dividends at any time during the fiscal year in addition to the year-end dividend upon resolution at the shareholders' meeting. For companies that meet certain criteria including (1) having a board of directors, (2) having independent auditors, (3) having an Audit & Supervisory Board, and (4) the term of service of the directors being prescribed as one year rather than the normal two-year term by its Articles of Incorporation, the Board of Directors may declare dividends (except for dividends-in-kind) at any time during the fiscal year if the company has prescribed so in its Articles of Incorporation. The Company meets all the above criteria and, accordingly, the Board of Directors may declare dividends (except for dividends-in-kind) at any time during the fiscal year.

The Companies Act permits companies to distribute dividends-in-kind (noncash assets) to shareholders subject to a certain limitation and additional requirements.

Semiannual interim dividends may also be paid once a year upon resolution by the Board of Directors if the articles of incorporation of the Company so stipulate. The Companies Act provides certain limitations on the amounts available for dividends or the purchase of treasury stock. The limitation is defined as the amount available for distribution to the shareholders, but the amount of net assets after dividends must be maintained at no less than ¥3 million.

b. Increases/Decreases and Transfer of Common Stock, Reserve and Surplus

The Companies Act requires that an amount equal to 10% of dividends must be appropriated as a legal reserve (a component of retained earnings) or as legal capital surplus (a component of capital surplus), depending on the equity account charged upon the payment of such dividends, until the total aggregate amount of the legal reserve and legal capital surplus equals 25% of the common stock. Under the Companies Act, the total amount of legal capital surplus and the legal reserve may be reversed without limitation. The Companies Act also provides that common stock, the legal reserve, legal capital surplus, other capital surplus and retained earnings can be transferred among the accounts within equity under certain conditions upon resolution of the shareholders.

c. Treasury Stock and Treasury Stock Acquisition Rights

The Companies Act also provides for companies to purchase treasury stock and dispose of such treasury stock by resolution of the Board of Directors. The amount of treasury stock purchased cannot exceed the amount available for distribution to the shareholders, which is determined by a specific formula.

Under the Companies Act, stock acquisition rights, which were previously presented as liabilities, are now presented as a separate component of equity.

The Companies Act also provides that companies can purchase both treasury stock acquisition rights and treasury stock. Such treasury stock acquisition rights are presented as a separate component of equity or deducted directly from stock acquisition rights.

With the issuance of shares under the restricted stock compensation plan, common stock and capital surplus each increased by ¥33 million (\$302 thousand) as of March 31, 2021.

10. INCOME TAXES

The Companies are subject to a number of different income taxes, which, in the aggregate, resulted in a normal effective statutory tax rate of approximately 30.6% for the years ended March 31, 2020, and 2021.

The tax effects of significant temporary differences and tax loss carryforwards that resulted in deferred tax assets and liabilities as of March 31, 2020 and 2021, were as follows:

| | Millions of yen | | Thousands of U.S. dollars |
|---|-----------------|---------|---------------------------|
| | 2020 | 2021 | 2021 |
| Deferred tax assets: | | | |
| Depreciation | ¥ 4,481 | ¥ 4,029 | \$ 36,389 |
| Liabilities for retirement benefits | 1,855 | 2,078 | 18,768 |
| Tax loss carryforwards (Note 2) | 1,233 | 1,554 | 14,040 |
| Asset retirement obligations | 711 | 719 | 6,492 |
| Deferred gain on derivatives under hedge accounting | 541 | 427 | 3,860 |
| Other | 3,355 | 3,307 | 29,865 |
| Total of tax loss carryforwards and temporary differences | 12,176 | 12,114 | 109,414 |
| Less valuation allowance for tax loss carryforwards | (1,062) | (1,397) | (12,618) |
| Less valuation allowance for temporary differences | (1,292) | (1,120) | (10,117) |
| Total valuation allowance (Note 1) | (2,354) | (2,517) | (22,735) |
| Deferred tax assets | 9,822 | 9,597 | 86,679 |
| Deferred tax liabilities: | | | |
| Depreciation in foreign subsidiaries | (642) | (695) | (6,279) |
| Asset retirement obligations | (314) | (284) | (2,566) |
| Other | (145) | (162) | (1,452) |
| Deferred tax liabilities | (1,101) | (1,141) | (10,297) |
| Net deferred tax assets | ¥ 8,721 | ¥ 8,456 | \$ 76,380 |

(Note 1) Total valuation allowance increased by ¥163 million mainly due to additional recognition of valuation allowance for tax loss carryforwards.

Notes to Consolidated Financial Statements

(Note 2) The expiration of tax loss carryforwards, the related valuation allowances and the resulting net deferred tax assets as of March 31, 2020 and 2021, were as follows:

| | Millions of yen | | | | | | Total |
|--|-----------------|------------------------------|-------------------------------|-------------------------------|-------------------------------|---------------|---------|
| | 2020 | | | | | | |
| | 1 Year or Less | After 1 Year through 2 Years | After 2 Years through 3 Years | After 3 Years through 4 Years | After 4 Years through 5 Years | After 5 Years | |
| Deferred tax assets relating to tax loss carryforwards (*) | ¥ 37 | ¥ 43 | ¥ 41 | ¥ 43 | ¥ 44 | ¥ 1,025 | ¥ 1,233 |
| Less valuation allowances for tax loss carryforwards | (37) | (43) | (41) | (43) | (44) | (854) | (1,062) |
| Net deferred tax assets relating to tax loss carryforwards | — | — | — | — | — | 171 | 171 |

| | Millions of yen | | | | | | Total |
|--|-----------------|------------------------------|-------------------------------|-------------------------------|-------------------------------|---------------|---------|
| | 2021 | | | | | | |
| | 1 Year or Less | After 1 Year through 2 Years | After 2 Years through 3 Years | After 3 Years through 4 Years | After 4 Years through 5 Years | After 5 Years | |
| Deferred tax assets relating to tax loss carryforwards (*) | ¥ 43 | ¥ 41 | ¥ 43 | ¥ 44 | ¥ 46 | ¥ 1,337 | ¥ 1,554 |
| Less valuation allowances for tax loss carryforwards | (43) | (41) | (43) | (44) | (46) | (1,180) | (1,397) |
| Net deferred tax assets relating to tax loss carryforwards | — | — | — | — | — | 157 | 157 |

| | Thousands of U.S. dollars | | | | | | Total |
|--|---------------------------|------------------------------|-------------------------------|-------------------------------|-------------------------------|---------------|-----------|
| | 2021 | | | | | | |
| | 1 Year or Less | After 1 Year through 2 Years | After 2 Years through 3 Years | After 3 Years through 4 Years | After 4 Years through 5 Years | After 5 Years | |
| Deferred tax assets relating to tax loss carryforwards (*) | \$ 384 | \$ 371 | \$ 386 | \$ 400 | \$ 419 | \$ 12,080 | \$ 14,040 |
| Less valuation allowances for tax loss carryforwards | (384) | (371) | (386) | (400) | (419) | (10,658) | (12,618) |
| Net deferred tax assets relating to tax loss carryforwards | — | — | — | — | — | 1,421 | 1,421 |

(*) Tax loss carryforward was calculated using the statutory tax rate.

A reconciliation between the normal effective statutory tax rates and the actual effective tax rates reflected in the accompanying consolidated statement of income for the years ended March 31, 2020 and 2021, is as follows:

| | 2020 | 2021 |
|--|--------|-------|
| Normal effective statutory tax rate | 30.6% | 30.6% |
| Expenses not deductible for income tax purposes (e.g., entertainment expenses) | 0.5 | 0.2 |
| Change in valuation allowance | (10.0) | 1.0 |
| Amortization of goodwill | 1.7 | 1.4 |
| Share of profit or loss of investments accounted for using the equity method | (0.7) | (0.4) |
| Other | 0.4 | (0.4) |
| Actual effective tax rate | 22.5% | 32.4% |

11. LEASES

a. Finance Lease

As lessor:

Annual maturities of lease receivables are as follows:

| | Millions of yen | Thousands of U.S. dollars |
|------------------------|-----------------|---------------------------|
| | 2021 | 2021 |
| Years ending March 31: | | |
| 2022 | ¥ 2,773 | \$ 25,046 |
| 2023 | 2,889 | 26,095 |
| 2024 | 2,994 | 27,041 |
| 2025 | 3,109 | 28,076 |
| 2026 | 3,178 | 28,703 |
| Thereafter | 34,102 | 308,004 |
| Total | ¥ 49,045 | \$ 442,965 |

b. Operating Lease

As lessee:

The minimum rental commitments under noncancelable operating leases as of March 31, 2020 and 2021, were as follows:

| | Millions of yen | | Thousands of U.S. dollars |
|---------------------|-----------------|---------|---------------------------|
| | 2020 | 2021 | 2021 |
| Due within one year | ¥ 1,758 | ¥ 1,688 | \$ 15,247 |
| Due after one year | 3,519 | 1,924 | 17,376 |
| Total | ¥ 5,277 | ¥ 3,612 | \$ 32,623 |

12. COST OF SERVICES

Write-down of inventories and other assets, which were charged to cost of services for the years ended March 31, 2020 and 2021, amounted to ¥77 million and ¥122 million (\$1,101 thousand), respectively.

13. SELLING, GENERAL, AND ADMINISTRATIVE EXPENSES

Major components of selling, general, and administrative expenses for the years ended March 31, 2020 and 2021, were as follows:

| | Millions of yen | | Thousands of U.S. dollars |
|-----------------------------------|-----------------|-----------------|---------------------------|
| | 2020 | 2021 | 2021 |
| Salaries and wages | ¥ 5,001 | ¥ 4,978 | \$ 44,957 |
| Provision for accrued bonuses | 414 | 482 | 4,350 |
| Net periodic benefit costs | 304 | 305 | 2,751 |
| Advertising expenses | 5,659 | 6,476 | 58,486 |
| Sales promotion expenses | 4,343 | 2,748 | 24,817 |
| Sales incentives | 760 | 592 | 5,347 |
| Subcontracting fees | 6,823 | 7,474 | 67,502 |
| Provision for doubtful accounts | 526 | 282 | 2,546 |
| Research and development expenses | 286 | 236 | 2,134 |
| Other | 9,974 | 9,800 | 88,529 |
| Total | ¥ 34,090 | ¥ 33,373 | \$ 301,419 |

14. IMPAIRMENT LOSS

The asset groups for which the Company and its subsidiaries recognized impairment loss for the years ended March 31, 2020 and 2021, were as follows:

| Use | Location | Type of assets | Millions of yen | | Thousands of U.S. dollars |
|--------------------|--------------------------------------|--------------------------|-----------------|------|---------------------------|
| | | | 2020 | 2021 | 2021 |
| Operational assets | Hitachiomiya-shi, Ibaraki Prefecture | Buildings and structures | ¥ 20 | ¥ — | \$ — |
| | | Other | 41 | — | — |
| | Asaka-shi, Saitama Prefecture | Buildings and structures | 3 | — | — |
| | | Software | 7 | — | — |
| | | Other | 21 | — | — |

15. OTHER EXPENSES

"Other" under non-operating expenses for the year ended March 31, 2020, includes, among other things, an amount of ¥289 million required to refund inappropriately received subsidies.

16. FINANCIAL INSTRUMENTS

a. Policy for Financial Instruments

The Companies procure funds through bank loans and issuance of bonds. Temporary cash surpluses, if any, are invested in low-risk financial assets. Derivatives are not used for speculative purposes, but for managing exposure to financial risks as described in Note 17.

b. Nature of, Risks Arising from, and Risk Management for Financial Instruments

Accounts receivable and lease receivables are exposed to customer credit risk. The Companies manage their credit risk from receivables in accordance with internal credit control rules, which include monitoring payment due dates and balances of customers, and periodic assessment of the credit standing of major customers.

Cash equivalents are mainly bonds, which are exposed to credit risk, held for the purpose of investing temporary cash surpluses. To mitigate these risks, the Companies invest in only highly rated bonds.

Available-for-sale securities are listed stocks, and are exposed to market risk. To mitigate the risk, the Companies assess fair values and financial conditions of the issuer periodically and review status of ownership on an on-going basis.

Payment terms of the majority of trade payables, such as accounts payable—trade and accounts payable—other, are less than one year. These trade payables are exposed to liquidity risk related to funding. The Companies manage such risk by preparing and executing financing plans that maintain a certain amount of liquidity in hand and concluding lines of credit agreements with respective financial institutions.

Bank loans and bonds are used to fund Private Finance Initiative (PFI) projects, business investment, and capital investment. Of these financial instruments, floating-interest-rate loans are exposed to interest rate risk. Some of such loans are hedged using interest rate swaps to fix interest on loans.

Derivatives include forward exchange contracts used to hedge against the market risk resulting from fluctuations in foreign currency exchange rates related to financing the purchase of broadcasting rights and capital expenditures of telecommunications satellites, and interest rate swaps used to hedge against changes in interest rates on bank loans.

The Companies execute and manage derivative transactions in accordance with the internal policies that define transaction authority. The Companies enter into derivative transactions only with financial institutions with a high credit rating to minimize credit risk exposure.

Notes to Consolidated Financial Statements

c. Fair Values of Financial Instruments

Fair values of financial instruments are based on quoted prices in active markets. If a quoted price is not available, other rational valuation techniques are used instead. The results of valuations may differ based on assumptions used because rational valuation techniques include variable factors. The nominal amounts disclosed in Note 17 do not reflect market risks regarding derivative transactions.

(1) Cash and cash equivalents

The carrying amounts of cash and cash equivalents that are readily convertible into cash approximate fair value.

(2) Accounts receivable and lease receivables

The carrying amounts of accounts receivable with a short collection period approximate fair value. The fair values of accounts receivable with a longer collection period are stated at their present values, which are determined by categorizing receivables by a certain period and discounting them at the rate that incorporates the period to maturity and credit risk.

(3) Investment securities

The fair values of investment securities are based on prices provided by the stock exchange.

Fair value information for investment securities by classification is included in Note 5.

(4) Investment in and advances to affiliated companies

The carrying values of advances to affiliated companies approximate fair values because the interest rates of the loans are variable and reflect market interest rates for a short period, unless the credit standings of borrowers vary greatly.

(5) Accounts payable, income taxes payable, and subscription fees received

The carrying amounts of these instruments approximate fair value, given their short settlement periods.

(6) Current portion of long-term loans payable and long-term loans payable

The carrying amounts of the current portion of long-term loans payable and long-term loans payable with floating interest rates approximate fair value because the interest rates of the loans are variable and reflect market interest rates and the loans are of short duration. In addition, the credit standing of the Company has not varied greatly from the time it executed the financing transactions. Fair values of the current portion of long-term loans payable and long-term loans payable with fixed interest rates are

determined based on the present value as calculated by categorizing the loans by a certain period (for long-term loans payable that are subject to special treatment for interest rate swaps, the aggregate value of principal and interest using the rate of the interest swaps) and discounting the aggregate value of principal and interest using an interest rate for similar new loans.

(7) Bonds payable

Fair values are determined based on the present value as calculated by discounting the aggregate value of principal and interest using an interest rate for the remaining period and reflecting the credit risk of the applicable bond.

(8) Derivatives

Fair value information for derivatives is included in Note 17.

Fair value of financial instruments:

| | Millions of yen | | |
|---|-----------------|----------------|----------------------|
| | 2020 | | |
| | Carrying amount | Fair value | Unrealized gain/loss |
| Cash and cash equivalents | ¥ 43,603 | ¥ 43,603 | ¥ — |
| Accounts receivable | 74,905 | | |
| Allowance for doubtful accounts | (669) | | |
| Net | 74,236 | 76,488 | 2,251 |
| Lease receivables | 2,911 | 3,028 | 117 |
| Investment in and advances to affiliated companies: | | | |
| Current portion of advances | 1,199 | 1,199 | — |
| Investment securities: | | | |
| Available-for-sale securities | 386 | 386 | — |
| Investment in and advances to affiliated companies: | | | |
| Advances | 18,579 | 18,579 | — |
| Total | 140,914 | 143,283 | 2,368 |
| Current portion of long-term debt: | | | |
| Current portion of bonds payable | 5,000 | 5,003 | 3 |
| Current portion of long-term loans payable | 6,468 | 6,479 | 11 |
| Accounts payable | 12,812 | 12,812 | — |
| Income taxes payable | 734 | 734 | — |
| Subscription fees received | 8,066 | 8,066 | — |
| Long-term debt: | | | |
| Bonds payable | 15,000 | 15,356 | 356 |
| Long-term loans payable | 75,975 | 77,705 | 1,730 |
| Total | 124,055 | 126,155 | 2,100 |
| Derivative transactions | ¥ (1,339) | ¥ (1,339) | ¥ — |

| | Millions of yen | | |
|---|-----------------|------------|----------------------|
| | 2021 | | |
| | Carrying amount | Fair value | Unrealized gain/loss |
| Cash and cash equivalents | ¥ 73,194 | ¥ 73,194 | ¥ — |
| Accounts receivable | 68,363 | | |
| Allowance for doubtful accounts | (390) | | |
| Net | 67,973 | 69,734 | 1,761 |
| Lease receivables | 49,045 | 49,616 | 571 |
| Investment in and advances to affiliated companies: | | | |
| Current portion of advances | 2,077 | 2,077 | — |
| Investment securities: | | | |
| Available-for-sale securities | 529 | 529 | — |
| Investment in and advances to affiliated companies: | | | |
| Advances | 15,480 | 15,480 | — |
| Total | 208,298 | 210,630 | 2,332 |
| Current portion of long-term debt: | | | |
| Current portion of long-term loans payable | 7,718 | 7,729 | 11 |
| Accounts payable | 13,575 | 13,575 | — |
| Income taxes payable | 4,265 | 4,265 | — |
| Subscription fees received | 7,585 | 7,585 | — |
| Long-term debt: | | | |
| Bonds payable | 15,000 | 15,272 | 272 |
| Long-term loans payable | 68,241 | 69,609 | 1,368 |
| Total | 116,384 | 118,035 | 1,651 |
| Derivative transactions | ¥ (908) | ¥ (908) | ¥ — |

| | Thousands of U.S. dollars | | |
|---|---------------------------|------------|----------------------|
| | 2021 | | |
| | Carrying amount | Fair value | Unrealized gain/loss |
| Cash and cash equivalents | \$ 661,073 | \$ 661,073 | \$ — |
| Accounts receivable | 617,451 | | |
| Allowance for doubtful accounts | (3,524) | | |
| Net | 613,927 | 629,831 | 15,904 |
| Lease receivables | 442,965 | 448,126 | 5,161 |
| Investment in and advances to affiliated companies: | | | |
| Current portion of advances | 18,755 | 18,755 | — |
| Investment securities: | | | |
| Available-for-sale securities | 4,775 | 4,775 | — |
| Investment in and advances to affiliated companies: | | | |
| Advances | 139,809 | 139,809 | — |
| Total | 1,881,304 | 1,902,369 | 21,065 |
| Current portion of long-term debt: | | | |
| Current portion of long-term loans payable | 69,709 | 69,806 | 97 |
| Accounts payable | 122,600 | 122,600 | — |
| Income taxes payable | 38,523 | 38,523 | — |
| Subscription fees received | 68,510 | 68,510 | — |
| Long-term debt: | | | |
| Bonds payable | 135,477 | 137,938 | 2,461 |
| Long-term loans payable | 616,343 | 628,694 | 12,351 |
| Total | 1,051,162 | 1,066,071 | 14,909 |
| Derivative transactions | \$ (8,198) | \$ (8,198) | \$ — |

Notes to Consolidated Financial Statements

Carrying amount of financial instruments whose fair value cannot be reliably determined:

| | Carrying amount | | |
|---|-----------------|----------|---------------------------|
| | Millions of yen | | Thousands of U.S. dollars |
| | 2020 | 2021 | 2021 |
| Investment in affiliated companies | ¥ 18,402 | ¥ 16,395 | \$ 148,080 |
| Investment in equity instruments that do not have a quoted market price in an active market | 1,326 | 1,288 | 11,636 |
| Investments in partnerships | 198 | 261 | 2,356 |
| Total | ¥ 19,926 | ¥ 17,944 | \$ 162,072 |

Maturity analysis for financial assets and securities with contractual maturities:

| | Millions of yen | | | |
|---|-------------------------|---------------------------------------|--|---------------------|
| | 2021 | | | |
| | Due in one year or less | Due after one year through five years | Due after five years through ten years | Due after ten years |
| Cash equivalents | ¥ 22,999 | ¥ — | ¥ — | ¥ — |
| Accounts receivable | 21,690 | 19,652 | 24,565 | 2,456 |
| Lease receivables | 2,773 | 12,170 | 17,282 | 16,820 |
| Investment in and advances to affiliated companies: | | | | |
| Current portion of advances | 2,077 | — | — | — |
| Advances | — | 12,931 | 2,549 | — |
| Total | ¥ 49,539 | ¥ 44,753 | ¥ 44,396 | ¥ 19,276 |

| | Thousands of U.S. dollars | | | |
|---|---------------------------|---------------------------------------|--|---------------------|
| | 2021 | | | |
| | Due in one year or less | Due after one year through five years | Due after five years through ten years | Due after ten years |
| Cash equivalents | \$ 207,721 | \$ — | \$ — | \$ — |
| Accounts receivable | 195,902 | 177,494 | 221,868 | 22,187 |
| Lease receivables | 25,046 | 109,915 | 156,091 | 151,913 |
| Investment in and advances to affiliated companies: | | | | |
| Current portion of advances | 18,755 | — | — | — |
| Advances | — | 116,792 | 23,017 | — |
| Total | \$ 447,424 | \$ 404,201 | \$ 400,976 | \$ 174,100 |

17. DERIVATIVE INSTRUMENTS

Certain consolidated subsidiaries of the Company use derivative financial instruments, which include foreign exchange forward contracts and interest rate swap contracts. Foreign exchange forward contracts are used for the purpose of reducing the risk arising from changes in anticipated cash flows of forecasted transactions associated with certain payments for overseas broadcasting rights and telecommunications satellites. Interest rate swap contracts are used to reduce the risk of increasing interest payments on loans due to increases in market rates.

The notional amounts of derivatives that are shown in the table below do not represent the amounts exchanged by the parties and do not measure exposure to credit or market risks of certain consolidated subsidiaries of the Company.

Derivative transactions to which hedge accounting was not applied as of March 31, 2020 and 2021, were as follows:

| | Millions of yen | | | |
|------------------------------------|-----------------|------------------------------------|------------|----------------------|
| | 2020 | | | |
| | Contract amount | Contract amount due after one year | Fair value | Unrealized gain/loss |
| Foreign exchange forward contracts | | | | |
| Buying U.S. dollars | ¥ 1,810 | ¥ — | ¥ (24) | ¥ (24) |

| | Millions of yen | | | |
|------------------------------------|-----------------|------------------------------------|------------|----------------------|
| | 2021 | | | |
| | Contract amount | Contract amount due after one year | Fair value | Unrealized gain/loss |
| Foreign exchange forward contracts | | | | |
| Buying U.S. dollars | ¥ 87 | ¥ 87 | ¥ (0) | ¥ (0) |

| | Millions of U.S. dollars | | | |
|------------------------------------|--------------------------|------------------------------------|------------|----------------------|
| | 2021 | | | |
| | Contract amount | Contract amount due after one year | Fair value | Unrealized gain/loss |
| Foreign exchange forward contracts | | | | |
| Buying U.S. dollars | \$ 783 | \$ 783 | \$ (1) | \$ (1) |

Fair values of derivative transactions are measured at the quoted price obtained from financial institutions.

Derivative transactions to which hedge accounting was applied as of March 31, 2020 and 2021, were as follows:

| | | Millions of yen | | |
|--|--|-----------------|------------------------------------|------------|
| | | 2020 | | |
| Hedged item | | Contract amount | Contract amount due after one year | Fair value |
| Foreign exchange forward contracts | | | | |
| Buying U.S. dollars | Forecasted foreign currency transactions | ¥ 69 | ¥ — | ¥ 1 |
| Interest rate swap | | | | |
| (Fixed rate payment, floating rate receipt) | Long-term debt | 25,390 | 23,182 | (1,315) |
| Method of hedge accounting: Special treatment (Note 2. r) | | | | |
| Interest rate swap | | | | |
| (Fixed rate payment, floating rate receipt) | Long-term debt | ¥ 31,433 | ¥ 28,700 | ¥ — |

| | | Millions of yen | | |
|--|--|-----------------|------------------------------------|------------|
| | | 2021 | | |
| Hedged item | | Contract amount | Contract amount due after one year | Fair value |
| Foreign exchange forward contracts | | | | |
| Buying U.S. dollars | Forecasted foreign currency transactions | ¥ 1,073 | ¥ — | ¥ (0) |
| Buying euro | Forecasted foreign currency transactions | 1,478 | — | 109 |
| Interest rate swap | | | | |
| (Fixed rate payment, floating rate receipt) | Long-term debt | 23,182 | 20,975 | (1,017) |
| Method of hedge accounting: Special treatment (Note 2. r) | | | | |
| Interest rate swap | | | | |
| (Fixed rate payment, floating rate receipt) | Long-term debt | ¥ 28,700 | ¥ 25,967 | ¥ — |

| | | Thousands of U.S. dollars | | |
|--|--|---------------------------|------------------------------------|------------|
| | | 2021 | | |
| Hedged item | | Contract amount | Contract amount due after one year | Fair value |
| Foreign exchange forward contracts | | | | |
| Buying U.S. dollars | Forecasted foreign currency transactions | \$ 9,691 | \$ — | \$ (1) |
| Buying euro | Forecasted foreign currency transactions | 13,353 | — | 985 |
| Interest rate swap | | | | |
| (Fixed rate payment, floating rate receipt) | Long-term debt | 209,379 | 189,438 | (9,182) |
| Method of hedge accounting: Special treatment (Note 2. r) | | | | |
| Interest rate swap | | | | |
| (Fixed rate payment, floating rate receipt) | Long-term debt | \$ 259,212 | \$ 234,526 | \$ — |

Fair values of derivative transactions are measured at the quoted price obtained from financial institutions.

Notes to Consolidated Financial Statements

18. COMPREHENSIVE INCOME

Other comprehensive income for the years ended March 31, 2020 and 2021, consisted of the following:

| | Millions of yen | | Thousands of U.S. dollars |
|---|-----------------|-----------|---------------------------|
| | 2020 | 2021 | 2021 |
| Other comprehensive income : | | | |
| Unrealized gain (loss) on available-for-sale securities | | | |
| (Losses) gains arising during the year | ¥ (528) | ¥ 150 | \$ 1,357 |
| Amount before income tax effect | (528) | 150 | 1,357 |
| Income tax effect | 162 | (44) | (401) |
| Total | (366) | 106 | 956 |
| Deferred gain on derivatives under hedge accounting | | | |
| Gains arising during the year | 208 | 395 | 3,563 |
| Reclassification adjustments to profit or loss | 24 | 23 | 211 |
| Amounts transferred to the initial carrying amounts of hedged items | (32) | 13 | 121 |
| Amount before income tax effect | 200 | 431 | 3,895 |
| Income tax effect | (61) | (132) | (1,193) |
| Total | 139 | 299 | 2,702 |
| Foreign currency translation adjustments | 19 | (1,815) | (16,397) |
| Remeasurement of defined retirement benefit plans | | | |
| Losses arising during the year | 49 | (527) | (4,764) |
| Reclassification adjustments to profit or loss | 13 | 23 | 214 |
| Amount before income tax effect | 62 | (504) | (4,550) |
| Income tax effect | (19) | 154 | 1,393 |
| Total | 43 | (350) | (3,157) |
| Share of other comprehensive income in affiliated companies accounted for using the equity method | | | |
| Losses arising during the year | (6) | 15 | 136 |
| Amounts transferred to the initial carrying amounts of hedged items | (6) | (3) | (27) |
| Total | (12) | 12 | 109 |
| Total other comprehensive income | ¥ (177) | ¥ (1,748) | \$ (15,787) |

19. RELATED-PARTY DISCLOSURES**Year Ended March 31, 2020**

Transactions of the Companies with affiliated companies for the year ended March 31, 2020, were as follows:

| | Millions of yen |
|--------------------------------|-----------------|
| Correction of loans receivable | ¥ 199 |
| Receipt of interest | ¥ 954 |

The balances due to or from the Companies with affiliated companies at March 31, 2020, were as follows:

| | Millions of yen |
|---|-----------------|
| Current portion of long-term loans receivable | ¥ 1,199 |
| Long-term loans receivable | ¥ 18,579 |
| Current assets—other | ¥ 122 |

Year Ended March 31, 2021

Transactions of the Companies with affiliated companies for the year ended March 31, 2021, were as follows:

| | Millions of yen | Thousands of U.S. dollars |
|--------------------------------|-----------------|---------------------------|
| Correction of loans receivable | ¥ 1,168 | \$ 10,550 |
| Receipt of interest | ¥ 590 | \$ 5,329 |

The balances due to or from the Companies with affiliated companies at March 31, 2021, were as follows:

| | Millions of yen | Thousands of U.S. dollars |
|---|-----------------|---------------------------|
| Current portion of long-term loans receivable | ¥ 2,077 | \$ 18,755 |
| Long-term loans receivable | ¥ 15,480 | \$ 139,809 |
| Current assets—other | ¥ 62 | \$ 563 |

20. SEGMENT INFORMATION

The Companies are required to report financial and descriptive information about their reportable segments.

Reportable segments are operating segments or aggregations of operating segments that meet specified criteria.

Operating segments are components of an entity about which separate financial information is available, and for which such information is evaluated regularly by the chief operating decision-maker in deciding how to allocate resources and in assessing performance. Generally, segment information is required to be reported on the same basis as is used internally for evaluating operating segment performance and deciding how to allocate resources to operating segments.

1. Description of reportable segments

The Company's reportable segments are those for which separate financial information is available and regular evaluation by the Company's management is being performed in order to decide how resources are allocated among the Companies. The Companies have established service divisions in SKY Perfect JSAT Corporation, which is a core operating consolidated subsidiary of the Company, and such service divisions design the strategies for their services and deploy operating activities. The Company consists of service segments based on the operating divisions of SKY Perfect JSAT Corporation, which include the Media Business and the Space Business as reportable segments. The Media Business offers platform services, such as customer management activities, to the broadcasting businesses, and delivers broadcasting services via communication satellites and fiber-optic networks. The Space Business offers communication satellite circuits (transponders) to the broadcasting businesses and satellite communication services, such as data communication and mobile communication, to the government, public entities, and corporations.

2. Methods of measurement for the amounts of sales, profit (loss), assets, liabilities, and other items for each reportable segment

The accounting policies of each reportable segment are consistent with those disclosed in Note 2, "Summary of Significant Accounting Policies."

Intersegment sales or transfers are determined based on market prices.

3. Information about sales, profit, assets, liabilities, and other items is as follows:

| | Millions of yen | | | |
|--|-----------------|----------------|--------------------------|-----------------------|
| | 2020 | | | |
| | Media Business | Space Business | Reconciliations (Note 1) | Consolidated (Note 2) |
| Sales to external customers | ¥ 94,382 | ¥ 45,160 | ¥ — | ¥ 139,542 |
| Intersegment sales or transfers | 3,264 | 8,374 | (11,638) | — |
| Total | 97,646 | 53,534 | (11,638) | 139,542 |
| Operating profit | ¥ 3,076 | ¥ 12,902 | ¥ (715) | ¥ 15,263 |
| Segment profit (profit attributable to owners of the parent) | 4,547 | 8,030 | (550) | 12,027 |
| Segment assets | 54,950 | 276,096 | 47,321 | 378,367 |
| Other: | | | | |
| Depreciation and amortization | 8,510 | 14,472 | 335 | 23,317 |
| Amortization of goodwill | — | 878 | — | 878 |
| Investment in affiliated companies accounted for using the equity method | 4,771 | 13,631 | — | 18,402 |
| Increase in property and equipment and intangible assets | 10,664 | 8,706 | 163 | 19,533 |

Note 1. Reconciliation is as follows:

- (1) Segment profit of ¥(550) million consists of ¥(8) million of intersegment sales and ¥(542) million of corporate profit (loss) not allocated to each reportable segment. Corporate profit (loss) mainly consist of general and administrative expenses, non-operating income and tax expenses that are not attributable to any segment.
- (2) Segment assets of ¥47,321 million consist of ¥(525) million of intersegment assets and ¥47,846 million of corporate assets not allocated to each reportable segment. Corporate assets mainly consist of cash and cash equivalents and assets related to administrative divisions.
- (3) Depreciation and amortization of ¥335 million represents depreciation of corporate assets not allocated to each reportable segment.
- (4) An increase in property and equipment and intangible assets of ¥163 million represents increases in property and equipment and intangible assets not allocated to each reportable segment.

Note 2. Segment profit is reconciled with profit attributable to owners of the parent in the consolidated statement of income.

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| | Millions of yen | | | |
|--|-----------------|----------------|--------------------------|-----------------------|
| | 2021 | | | |
| | Media Business | Space Business | Reconciliations (Note 1) | Consolidated (Note 2) |
| Sales to external customers | ¥ 88,403 | ¥ 51,169 | ¥ — | ¥ 139,572 |
| Intersegment sales or transfers | 3,196 | 7,760 | (10,956) | — |
| Total | 91,599 | 58,929 | (10,956) | 139,572 |
| Operating profit | ¥ 5,996 | ¥ 13,830 | ¥ (674) | ¥ 19,152 |
| Segment profit (profit attributable to owners of the parent) | 4,397 | 9,449 | (501) | 13,345 |
| Segment assets | 51,343 | 257,867 | 76,358 | 385,568 |
| Other: | | | | |
| Depreciation and amortization | 7,427 | 15,533 | 363 | 23,323 |
| Amortization of goodwill | — | 878 | — | 878 |
| Investment in affiliated companies accounted for using the equity method | 4,973 | 11,422 | — | 16,395 |
| Increase in property and equipment and intangible assets | 4,571 | 8,288 | 179 | 13,038 |

| | Thousands of U.S. dollars | | | |
|--|---------------------------|----------------|--------------------------|-----------------------|
| | 2021 | | | |
| | Media Business | Space Business | Reconciliations (Note 1) | Consolidated (Note 2) |
| Sales to external customers | \$ 798,440 | \$ 462,148 | \$ — | \$ 1,260,588 |
| Intersegment sales or transfers | 28,865 | 70,091 | (98,956) | — |
| Total | 827,305 | 532,239 | (98,956) | 1,260,588 |
| Operating profit | \$ 54,154 | \$ 124,907 | \$ (6,086) | \$ 172,975 |
| Segment profit (profit attributable to owners of the parent) | 39,711 | 85,338 | (4,519) | 120,530 |
| Segment assets | 463,718 | 2,329,003 | 689,650 | 3,482,371 |
| Other: | | | | |
| Depreciation and amortization | 67,083 | 140,290 | 3,279 | 210,652 |
| Amortization of goodwill | — | 7,931 | — | 7,931 |
| Investment in affiliated companies accounted for using the equity method | 44,917 | 103,163 | — | 140,080 |
| Increase in property and equipment and intangible assets | 41,289 | 74,859 | 1,611 | 117,759 |

Note 1. Reconciliation is as follows:

- (1) Segment profit of ¥(501) million (\$4,519) thousand) consists of ¥1 million (\$10thousand) of intersegment sales and ¥(502) million (\$4,529) thousand) of corporate profit (loss) not allocated to each reportable segment. Corporate profit (loss) mainly consist of general and administrative expenses, non-operating income and tax expenses that are not attributable to any segment.
- (2) Segment assets of ¥76,358 million (\$689,650 thousand) consist of ¥(450) million (\$4,063) thousand) of intersegment assets and ¥76,808 million (\$693,713thousand) of corporate assets not allocated to each reportable segment. Corporate assets mainly consist of cash and cash equivalents and assets related to administrative divisions.
- (3) Depreciation and amortization of ¥363 million (\$3,279 thousand) represents depreciation of corporate assets not allocated to each reportable segment.
- (4) An increase in property and equipment and intangible assets of ¥179 million (\$1,611 thousand) represents increases in property and equipment and intangible assets not allocated to each reportable segment.

Note 2. Segment profit is reconciled with profit attributable to owners of the parent in the consolidated statement of income.

Related information:

1. Information about products and services

Information about products and services is omitted as the same information is disclosed in “Information about sales, profit, assets, liabilities and other items” above.

2. Information about geographical areas

(1) Sales

Under Japanese accounting standards, the Companies are not required to disclose geographical segment information about sales because sales to external customers in Japan represent more than 90% of that of the Companies for the fiscal years ended March 31, 2020 and 2021.

(2) Property and equipment

Under Japanese accounting standards, the Companies are not required to disclose geographical segment information about property and equipment because property and equipment located in Japan represented more than 90% of that of the Companies for the fiscal years ended March 31, 2020 and 2021.

3. Information about major customers

Under Japanese accounting standards, the Companies are not required to disclose major customer information because sales to any one external customer do not represent more than 10% of that of the Companies for the fiscal years ended March 31, 2020 and 2021.

Information about impairment losses on long-lived assets by reportable segment:

Information about impairment losses as of March 31, 2020 and 2021, is as follows:

| | Millions of yen | | | |
|-------------------|-----------------|----------------|-----------------|--------------|
| | 2020 | | | |
| | Media Business | Space Business | Reconciliations | Consolidated |
| Impairment losses | ¥ — | ¥ 93 | ¥ — | ¥ 93 |

No Impairment losses were recognized for the fiscal year ended March 31, 2021.

Information about goodwill and its amortization:

Information about goodwill and its amortization as of March 31, 2020 and 2021, is as follows:

| | Millions of yen | | | |
|-------------------------------|-----------------|----------------|-----------------|--------------|
| | 2020 | | | |
| | Media Business | Space Business | Reconciliations | Consolidated |
| Amortization of goodwill | ¥ — | ¥ 878 | ¥ — | ¥ 878 |
| Goodwill as of March 31, 2020 | — | 1,823 | — | 1,823 |

| | Millions of yen | | | |
|-------------------------------|-----------------|----------------|-----------------|--------------|
| | 2021 | | | |
| | Media Business | Space Business | Reconciliations | Consolidated |
| Amortization of goodwill | ¥ — | ¥ 878 | ¥ — | ¥ 878 |
| Goodwill as of March 31, 2021 | — | 945 | — | 945 |

| | Thousands of U.S. dollars | | | |
|-------------------------------|---------------------------|----------------|-----------------|--------------|
| | 2021 | | | |
| | Media Business | Space Business | Reconciliations | Consolidated |
| Amortization of goodwill | \$ — | \$ 7,931 | \$ — | \$ 7,931 |
| Goodwill as of March 31, 2021 | — | 8,537 | — | 8,537 |

Information about recognized bargain purchase gain (negative goodwill) by reportable segment:

In the Space Business segment, negative goodwill of 109 million was recorded due to the new acquisition of the shares of MCC Corporation for the fiscal year ended March 31, 2020. The negative goodwill was included in the "Share of profit of investments accounted for using the equity method" in the consolidated statement of income.

There was no applicable information for the fiscal year ended March 31, 2021.

Notes to Consolidated Financial Statements

21. SUBSEQUENT EVENTS**Appropriations of Retained Earnings**

The following appropriation of retained earnings as of March 31, 2021, was approved at the Board of Directors' meeting held on April 28, 2021:

| | Millions of yen | Thousands of U.S. dollars |
|--|-----------------|------------------------------|
| Year-end cash dividend, ¥9 (\$0.08) per share | ¥ 2,675 | \$ 24,156 |

Dissolution of Consolidated Subsidiary

At the meeting of the Board of Directors held on June 2, 2021, the Company resolved to dissolve its consolidated subsidiary, Enroute Co., Ltd. ("Enroute")

1. Summary of the Subsidiary to be Dissolved

- (1) Trade name : Enroute Co., Ltd.
- (2) Head office : Akasaka, Minato-Ku, Tokyo
- (3) Description of businesses
: Design, manufacture,
and sale of industrial drones
- (4) Capital : ¥496 million
- (5) Major shareholders
: Our indirect ownership (100%)

2. Reason for Dissolution

Enroute became a consolidated subsidiary of the Company in July 2016 and has been developing businesses such as sales of industrial drones and so on. However, due to intensified competition caused by overseas manufacturers entering Japanese market and other factors, business conditions remained severe. In January 2021, Enroute transferred a portion of its drone business to NTT e-Drone Technology Corporation and the Company decided to dissolve it after completing its roles as a drone operating company in the Group.

3. Schedule of Dissolution

On June 3, 2021, Enroute's extraordinary general meeting of shareholders resolved to dissolve it. We plan to complete the liquidation upon completion of the necessary procedures.

4. Impact on financial results

This dissolution is expected to reduce tax expenses, etc. by approximately ¥900 million in the consolidated income statement for the year ending March 31, 2022.