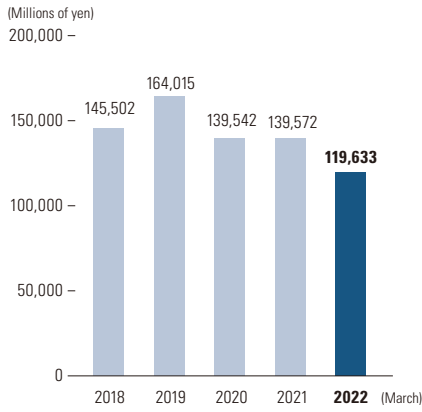


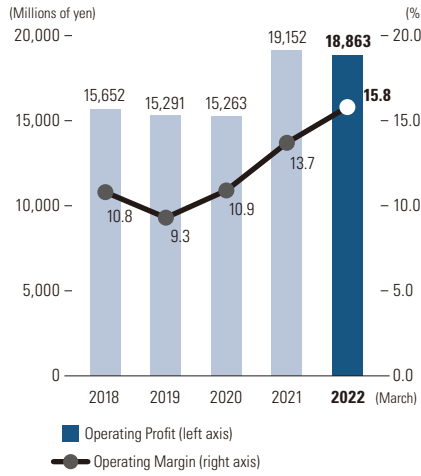
Financial and Non-Financial Highlights

Financial Highlights (SKY Perfect JSAT Holdings Inc. and Consolidated Subsidiaries)

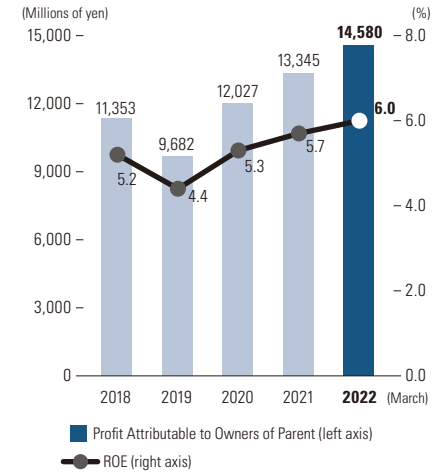
Revenues



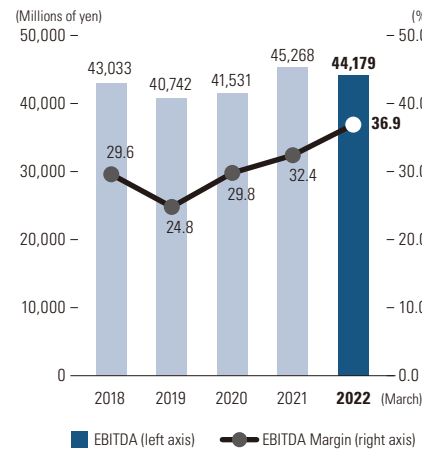
Operating Profit/Operating Margin



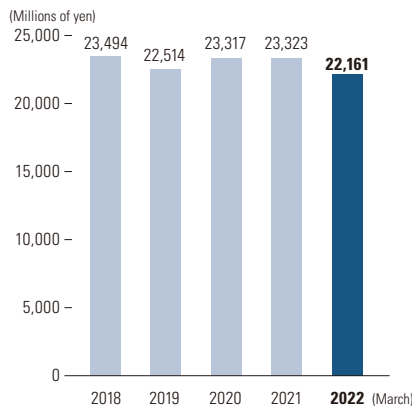
Profit Attributable to Owners of Parent/ROE



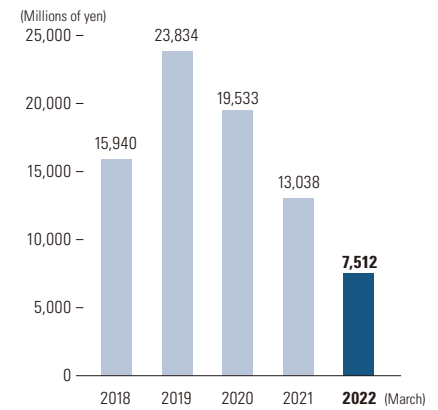
EBITDA/EBITDA Margin



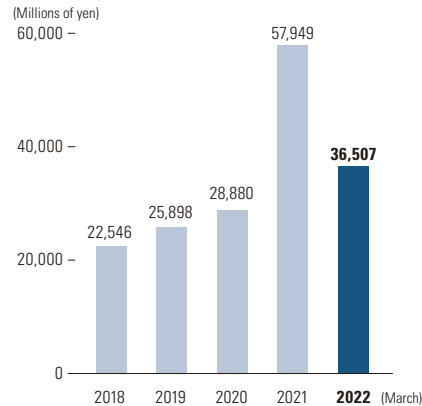
Depreciation and Amortization



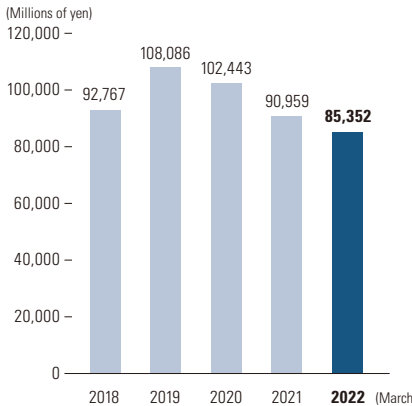
Capital Expenditures



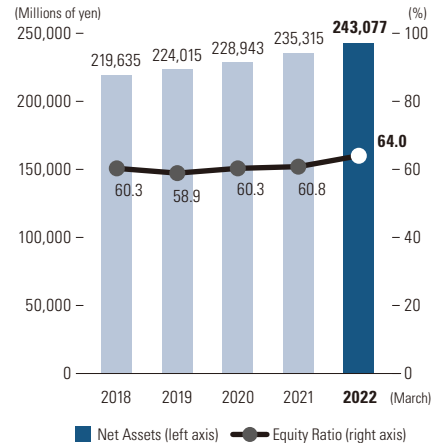
Cash Flows from Operating Activities



Interest-Bearing Debt



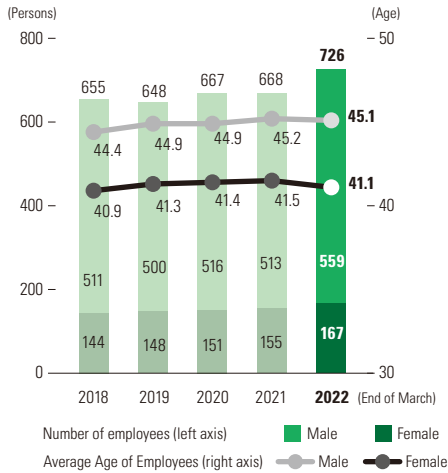
Net Assets/Equity Ratio



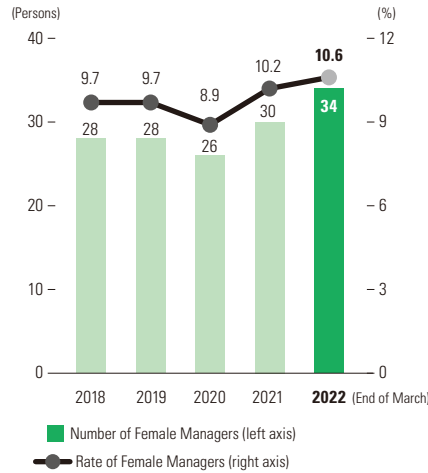
* Performance figures are rounded to the nearest indicated unit, and therefore differ in some respects from the figures shown in the Annual Securities Report on a Japan GAAP basis (rounded down to the nearest million yen).

Non-Financial Highlights (SKY Perfect JSAT Corporation only)

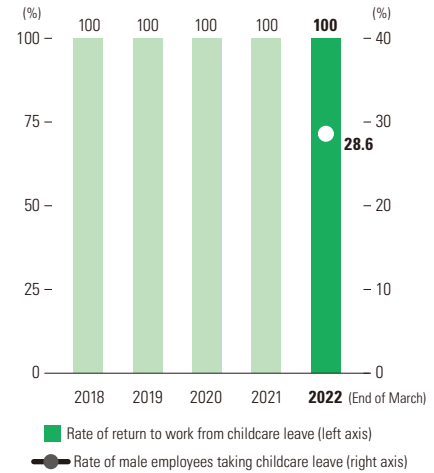
Number of employees and Average Age of Employees



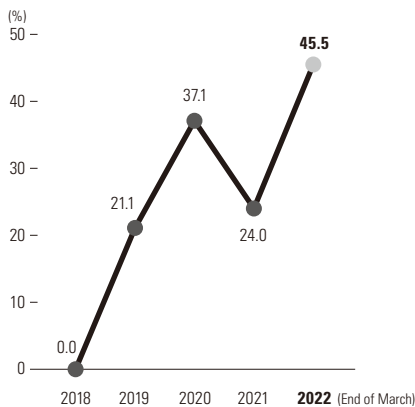
Number and Rate of Female Managers



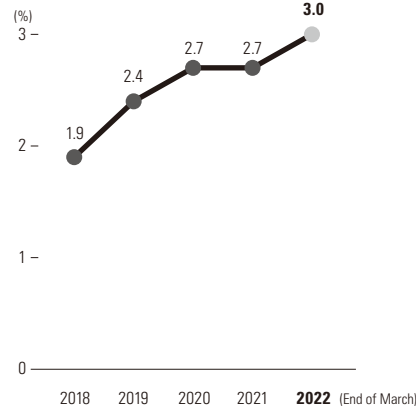
Rate of return to work from childcare leave and Rate of male employees taking childcare leave



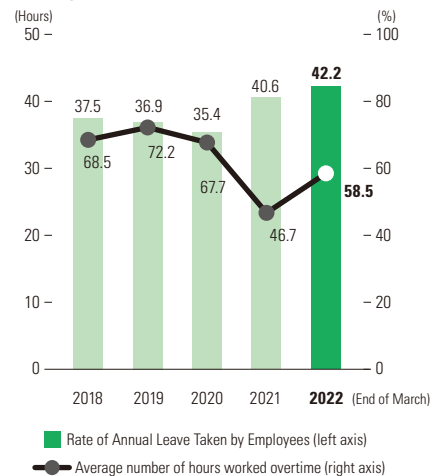
Rate of Mid-career Recruitment



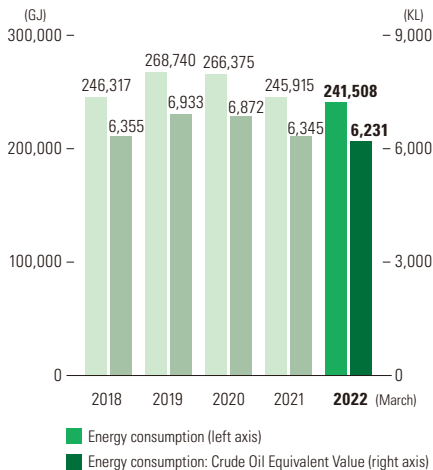
Rate of Disabled in the Workforce



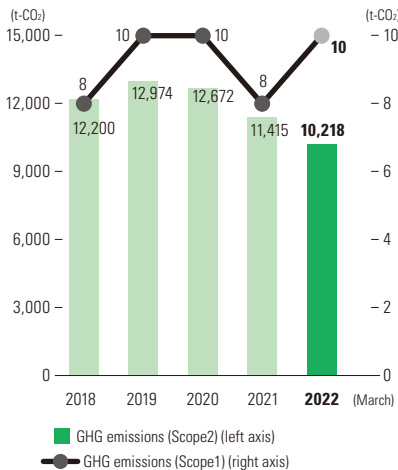
Rate of Annual Leave Taken by Employees and Average number of hours worked overtime



Energy consumption



GHG emissions



Total waste emissions

| FY2021 (Apr. 1, 2021 - Mar. 31, 2022) | | (t) |
|--|----------------|-----|
| Total amount of industrial waste, etc. | 95,917 | |
| Total amount of general waste, etc. | 54,594 | |
| Total emissions | 150,511 | |

Scope 1: Greenhouse gas (GHG) emissions released directly into the atmosphere at the GHG emissions source
 Scope 2: CO₂ emissions from electricity purchased from a third party, electricity generated from heat, and the heat generation stage (Basic Guidelines on Accounting for Greenhouse Gas Emissions throughout the Supply Chain (Ministry of the Environment/Ministry of Economy, Trade and Industry))

GJ (gigajoule: unit of energy), t-CO₂ (tonne weight: weight indication for the amount of energy used converted on a CO₂ basis)