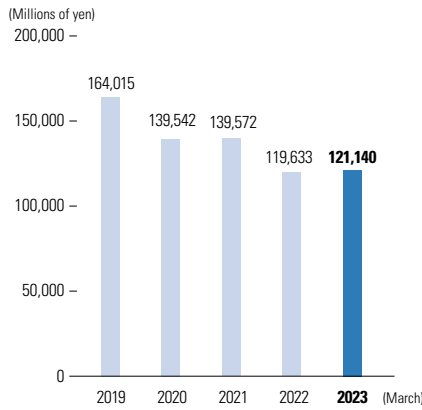


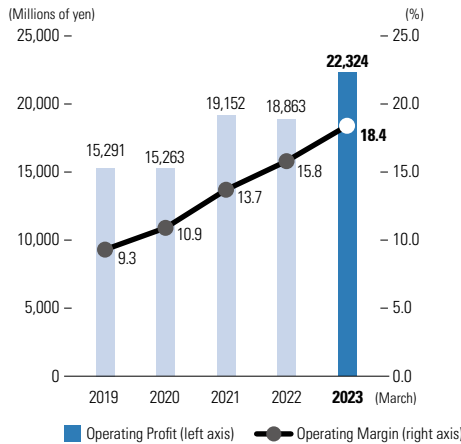
# Financial and Non-Financial Highlights

## Financial Highlights (SKY Perfect JSAT Holdings Inc. and Consolidated Subsidiaries)

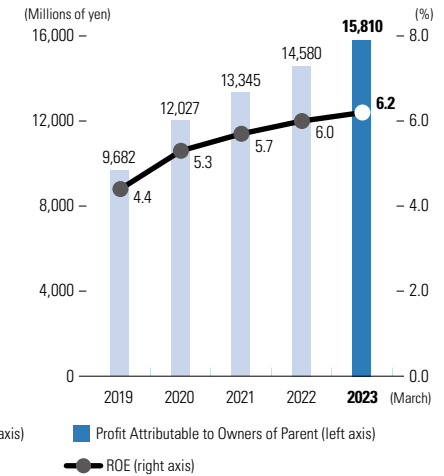
### Revenues



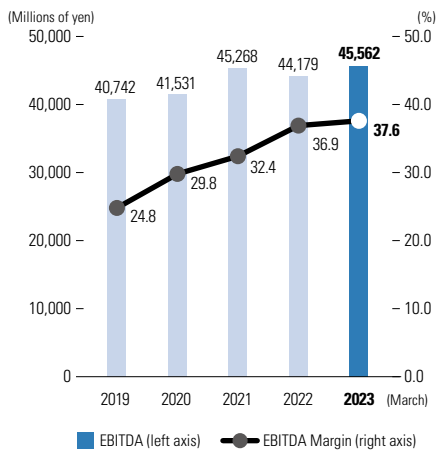
### Operating Profit/Operating Margin



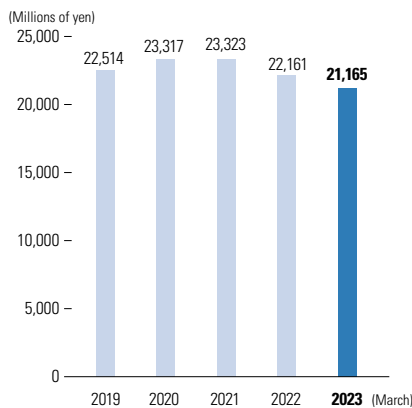
### Profit Attributable to Owners of Parent/ROE



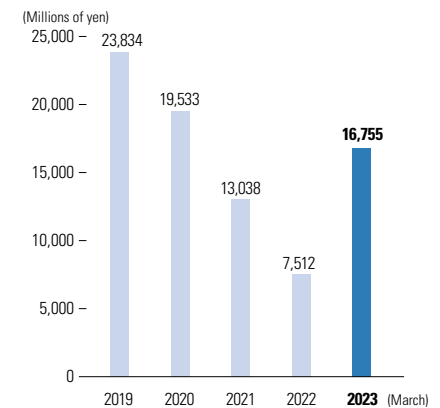
### EBITDA/EBITDA Margin



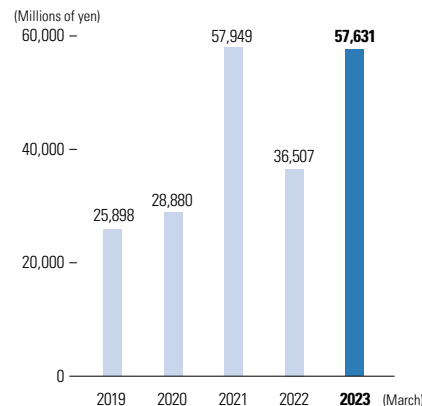
### Depreciation and Amortization



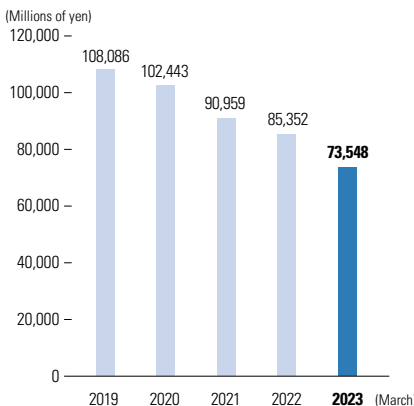
### Capital Expenditures



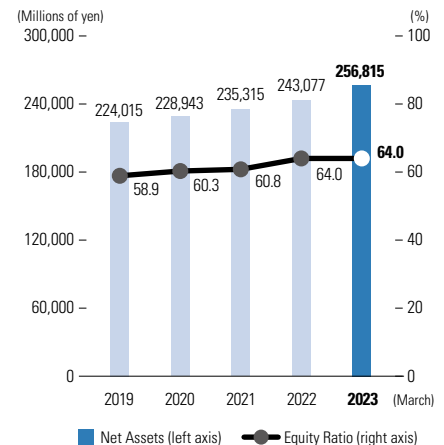
### Cash Flows from Operating Activities



### Interest-Bearing Debt



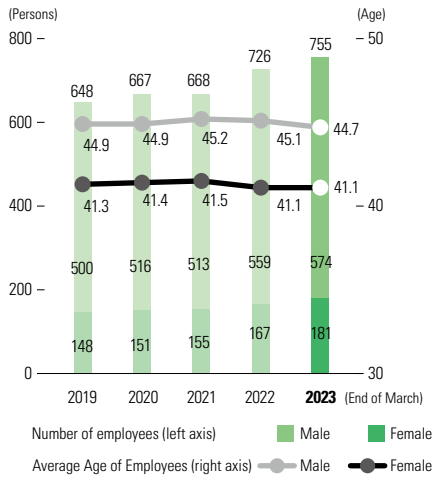
### Net Assets/Equity Ratio



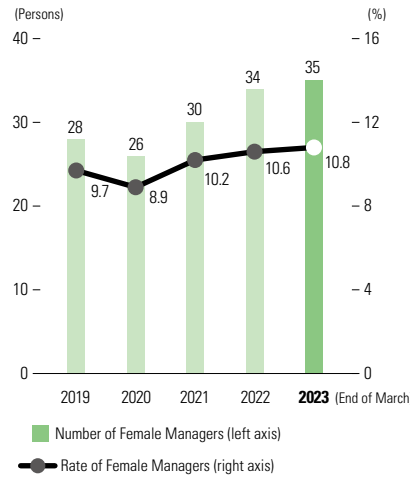
\*Performance figures are rounded to the nearest indicated unit and, therefore, differ in some respects from the figures shown in the Annual Securities Report on a Japan GAAP basis (rounded down to the nearest million yen).

**Non-Financial Highlights** (SKY Perfect JSAT Corporation only)

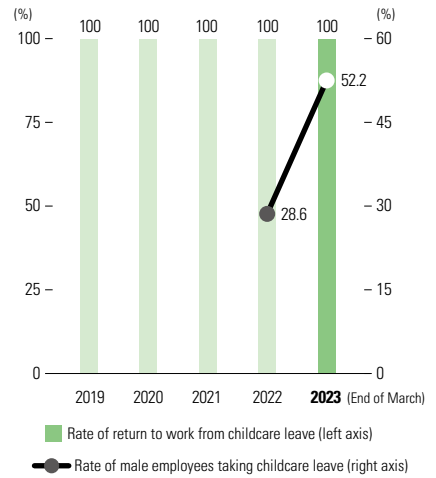
**Number and Average Age of Employees**



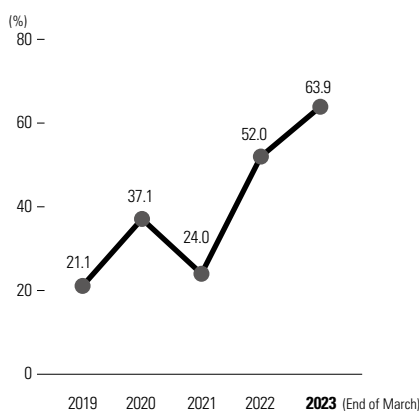
**Number and Rate of Female Managers**



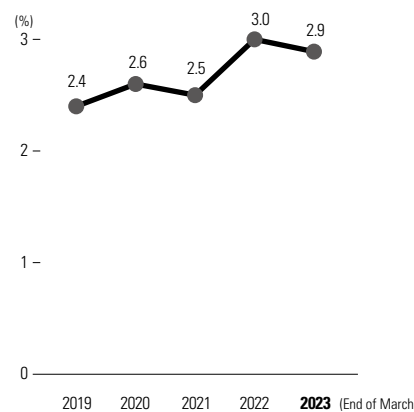
**Rate of return to work from childcare leave and Rate of male employees taking childcare leave**



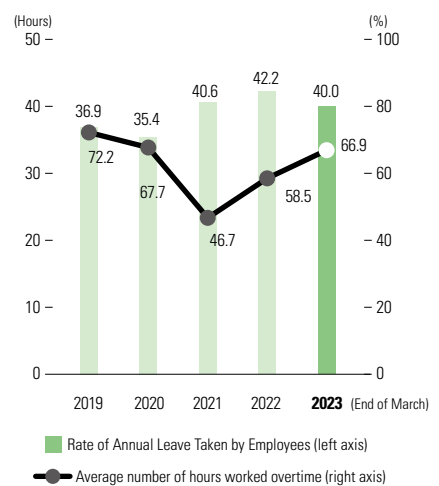
**Rate of Mid-career Recruitment**



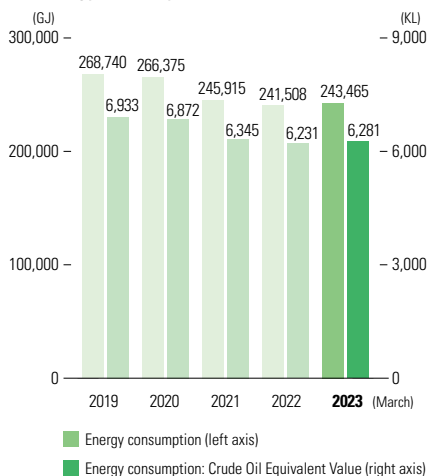
**Rate of Disabled in the Workforce**



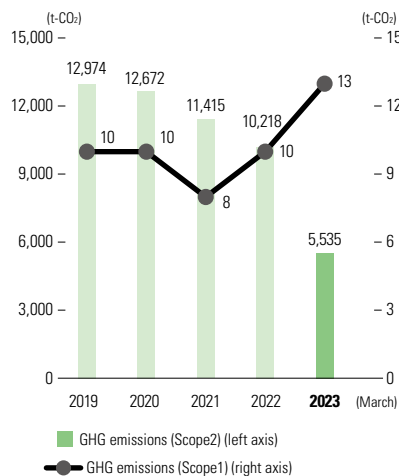
**Rate of Annual Leave Taken by Employees and Average number of hours worked overtime**



**Energy consumption**



**GHG emissions**



**Total waste emissions**

FY2022 (Apr. 1, 2022 - Mar. 31, 2023)		(t)
Total amount of industrial waste, etc.	94,214	
Total amount of general waste, etc.	43,694	
<b>Total emissions</b>	<b>137,908</b>	

(SKY Perfect JSAT Holdings Inc. and parts of consolidated domestic subsidiaries excluding SKY Perfect Customer-relations Corporation)

Scope 1: Greenhouse gas (GHG) emissions released directly into the atmosphere at the GHG emissions source  
 Scope 2: CO<sub>2</sub> emissions from electricity purchased from a third party, electricity generated from heat, and the heat generation stage  
 (Basic Guidelines on Accounting for Greenhouse Gas Emissions throughout the Supply Chain (Ministry of the Environment/ Ministry of Economy, Trade and Industry))  
 GJ (gigajoule: unit of energy), t-CO<sub>2</sub> (tonne weight: weight indication for the amount of energy used converted on a CO<sub>2</sub> basis)